



**LEBANON CITY COUNCIL
OCTOBER 20, 2021 - 6:00 PM
COUNCIL CHAMBERS, CITY HALL OR
REMOTE VIA VIRTUAL PLATFORM
LEBANONNH.GOV/LIVE**

1. Call to Order

To participate in this meeting, please [join live via WebEx](#) or call 415-655-0001 (access code: 2634 298 2503). If you have trouble accessing this meeting, please [email Shaun Mulholland](#).

2. Preliminary Discussion of 2022 Capital Improvements Budget

A. Capital Improvement Program - 2022-2027

3. Adjournment

Meetings are open for in-person and remote attendance. Members of the public that wish to attend remotely may do so by going to [LebanonNH.gov/Live](#) where you will find instructions on how to enter the meeting. Members of the public will be able to participate and ask questions through the City's virtual platform or by phone. Please note: Should technical difficulties occur during the meeting that disrupts virtual or phone connection(s), the meeting will continue without remote access capabilities.



CITY OF LEBANON ~ PLANNING & DEVELOPMENT

MEMORANDUM

TO: Lebanon City Council

CC: Shaun Mulholland, City Manager
Paula Maville, Deputy City Manager
Vicki Lee, Finance Director

FROM: David Brooks, Planning and Development Director

RE: Capital Improvement Program – 2022-2027

DATE: October 8, 2021

Honorable Mayor and City Councilors,

At its meeting on September 13, 2021, the Planning Board reviewed the proposed Capital Improvement Program for 2022-2027 and the recommendations of the Planning Board Capital Improvement Program (PBCIP) Subcommittee. The PBCIP Subcommittee previously met on August 3rd and 19th to review and discuss those projects that meet the definition of a CIP Item regardless of which year(s) the projects are proposed for funding.

The Subcommittee reviewed and scored each project based on criteria developed by the Planning Board and the Planning Department. It was noted during the process that the scoring criteria should continue to be refined for future use. Nevertheless, the scoring process was highly useful in focusing questions and discussion about each project. The Subcommittee's final scoring tabulation for each project is enclosed for the Council's review.

Once again, this year's CIP list includes projects anticipated for funding beyond the immediate 6-year time period in order to further enhance the usefulness of the CIP as a financial and community planning tool. Including projects beyond the typical 6-year time period is a component of the Council's recently adopted Debt Management Policy (CC-107) and provides a preview of needed capital projects that cannot be funded in the immediate planning horizon.

The following CIP projects (which are listed in bold red text on the attached project list) were reviewed by Department staff and discussed and scored by the PBCIP Subcommittee:

Department

Public Works

Project Description

City Hall Renovation
Property Acquisition – Mascoma Street
Hanover Street Reconstruction
South Main Street Dry Bridge Replacement #062-117
Mechanic St/Slayton Hill Rd Intersection
Mt. Support Road/Lahaye Drive Intersection
Water System Improvements
New Water Supply Source Study
Lebanon Sewer System Rehabilitation

	Septage Receiving Facility - WWTP Upgrade
	Landfill Phase 3-4 Design and Permitting
	Landfill Phase 3 Construction
	Landfill Gas Collection & Control System
	Landfill Gas-to-Energy Project (Liberty Utilities Upgrades)
<u>Airport</u>	Runway Safety Area Improvements – 18/36
<u>Fire</u>	Station 2 Replacement
	Station 1 Replacement
<u>Police</u>	Police Parking Lot Expansion and Renovation
	Police Facility Renovation and Expansion
<u>Recreation & Parks</u>	Community Center
	Recreation Playing Fields
<u>Planning & Zoning</u>	West Lebanon Capital Improvements
	Climate Action Plan
	Lebanon Complete Streets/Multi-Modal Plan
	Miracle Mile Pedestrian and Transit Improvements

For the first time in recent years, a representative of the Lebanon School District attended the PBCIP meeting to review and discuss the District's Facilities Improvement Plan and process. It was noted during the discussions that continued coordination and cooperation between the City and the School District are essential to ensure that the City's Capital Improvement Program fulfills the statutory requirements and results in the most useful financial and community planning tool possible.

At the conclusion of the discussion, the Planning Board passed the following motion:

*Joan Monroe **MOVED** that the Lebanon Planning Board **APPROVES AND ADOPTS** the Capital Improvement Program for the six-year period (2022-2027) as presented in the September 13, 2021 agenda packet, and hereby **SUBMITS** Year 1 (2022) of the CIP as the Board's recommendation to the City Council for capital budget funding for 2022. The Planning Board also wishes to acknowledge and highlight the importance of the CIP program and process as an essential component of the City's overall financial and community planning effort and as a mechanism for anticipating future facility and infrastructure requirements in order to ensure that they are funded in a responsible and systematic fashion.*

Seconded by Laurel Stavis. The vote on the motion was 7-0-1 (Councilor Zook abstained)

A copy of the Planning Department memorandum of August 23rd is attached for your review as well as the minutes from the PBCIP Subcommittee meetings of August 3rd and August 19th and the Planning Board meeting of September 13th.

Department	Project Name	Total Appropriated	Prior to 2022	2022-2027	2022	2023	2024	2025	2026	2027	2028+
AIRPORT FUND											
AIR	Runway Safety Area Improvements_18-36	\$14,630,000	\$280,000	\$14,350,000	\$1,775,000	\$5,125,000	\$4,150,000	\$1,425,000	\$1,875,000	\$0	
AIR	West Apron Rehabilitation	\$1,700,000	\$0	\$1,700,000	\$0	\$0	\$0	\$0	\$0	\$1,700,000	
	TOTAL AIRPORT	\$16,330,000	\$280,000	\$16,050,000	\$1,775,000	\$5,125,000	\$4,150,000	\$1,425,000	\$1,875,000	\$1,700,000	\$0
GENERAL FUND											
FACILITIES											
FIRE	Station 2 Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,464,900
FIRE	Station 1 Replacement	\$15,572,280	\$0	\$15,572,280	\$0	\$0	\$15,572,280	\$0	\$0	\$0	\$0
LPD	Police Facility Renovation and Expansion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,567,305
DPW	City Hall Renovation	\$6,848,601	\$6,848,601	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,740,272
DPW	Property Acquisition - Mascoma Street	\$235,000	\$0	\$235,000	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0
REC	Community Center	\$70,000	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,423,000
FLEET & EQUIPMENT											
FIRE	Ambulance Replacements	\$790,000	\$0	\$790,000	\$380,000	\$0	\$410,000	\$0	\$0	\$0	\$0
FIRE	Staff Vehicle Replacement	\$180,000	\$0	\$180,000	\$0	\$60,000	\$0	\$120,000	\$0	\$0	\$0
FIRE	Self-Contained Breathing Apparatus (SCBA) Replacement	\$200,000	\$0	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
FIRE	Ladder #1 Replacement	\$1,500,000	\$0	\$1,500,000	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0
FIRE	Engine #2 Replacement	\$800,000	\$0	\$800,000	\$0	\$0	\$0	\$0	\$800,000	\$0	\$0
FIRE	Remaining Apparatus Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,835,000
DPW	Fleet and Equipment Replacement	\$2,778,733	\$0	\$2,778,733	\$396,700	\$450,500	\$472,714	\$382,560	\$405,978	\$670,281	\$0
ROADS & BRIDGES											
DPW	Hanover Street Reconstruction	\$355,000	\$355,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$974,744
DPW	Trues Brook Road Bridge Replacement #066-059	\$3,549,329	\$349,329	\$3,200,000	\$3,200,000	\$0	\$0	\$0	\$0	\$0	\$0
DPW	South Main Street Bridge Replacement #062-117	\$12,977,096	\$5,889,305	\$7,087,791	\$0	\$7,087,791	\$0	\$0	\$0	\$0	\$0
DPW	Kimball Street Infrastructure Improvements - Road, SW, Curb-	\$1,191,160	\$41,160	\$1,150,000	\$1,150,000	\$0	\$0	\$0	\$0	\$0	\$0
DPW	Mack Avenue Infrastructure Improvements - Road, SW, Curb-	\$840,000	\$0	\$840,000	\$80,000	\$760,000	\$0	\$0	\$0	\$0	\$0
DPW	Hanover Street/Route 120 Bridge #121-117	\$2,110,000	\$325,000	\$1,785,000	\$0	\$0	\$0	\$1,785,000	\$0	\$0	\$0
DPW	Forest Avenue Reconstruction	\$1,000,000	\$0	\$1,000,000	\$60,000	\$940,000	\$0	\$0	\$0	\$0	\$0
DPW	Mechanic St/Slayton Hill Rd Intersection	\$891,000	\$0	\$891,000	\$0	\$0	\$0	\$500,000	\$0	\$391,000	\$4,209,000
DPW	Roadway Improvements-Miracle Mile SRF	\$900,000	\$0	\$900,000	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0
DPW	Mechanic St Bridge over Mascoma River #100/110	\$70,000	\$0	\$70,000	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
DPW	Mount Support Road/Lahaye Drive Intersection	\$2,500,000	\$250,000	\$2,250,000	\$0	\$2,250,000	\$0	\$0	\$0	\$0	\$0
PLN	West Lebanon Capital Improvements	\$2,865,000	\$465,000	\$2,400,000	\$200,000	\$0	\$0	\$2,200,000	\$0	\$0	\$0
PLANS & STUDIES											
PLN	Climate Action Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
PLN	Lebanon Complete Streets/Multi-Modal Plan -Phase 2	\$45,000	\$25,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
OTHER											
PLN	Miracle Mile Pedestrian & Transit Improvements	\$600,000	\$400,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$1,000,000
DPW	Phase 1 Solar Project Buyout	\$275,472	\$0	\$275,472	\$0	\$0	\$0	\$275,472	\$0	\$0	\$0
REC	Recreation Playing Fields	\$676,000	\$120,000	\$556,000	\$0	\$556,000	\$0	\$0	\$0	\$0	\$2,568,010
	TOTAL GENERAL FUND	\$59,819,671	\$15,138,395	\$44,681,276	\$6,621,700	\$12,174,291	\$16,654,994	\$6,763,032	\$1,205,978	\$1,261,281	\$32,882,231

Department	Project Name	Total Appropriated	Prior to 2022	2022-2027	2022	2023	2024	2025	2026	2027	2028+
	<u>WATER FUND</u>										
DPW-WATER	Fleet and Equipment Replacement	\$237,765	\$0	\$237,765	\$42,440	\$49,173	\$0	\$0	\$47,762	\$98,390	
DPW-WATER	Kimball Street Infrastructure Improvements - Water (SRF)	\$893,370	\$30,870	\$862,500	\$862,500	\$0	\$0	\$0	\$0	\$0	
DPW-WATER	Mack Avenue Infrastructure Improvements - Water (SRF)	\$630,000	\$0	\$630,000	\$60,000	\$570,000	\$0	\$0	\$0	\$0	
DPW-WATER	Forest Avenue Reconstruction (SRF)	\$750,000	\$0	\$750,000	\$45,000	\$705,000	\$0	\$0	\$0	\$0	
DPW-WATER	<i>Water System Improvements (non-SRF)</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,596,912
DPW-WATER	<i>New Water Supply Source Study</i>	\$245,000	\$145,000	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$10,000,000
DPW-WATER	<i>Hanover Street Reconstruction</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$584,846
DPW-WATER	Water System Improvements-So. Main Bridge SRF	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0	
DPW-WATER	Water System Improvements-Mechanic St SRF	\$300,000	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	
DPW-WATER	Water System Improvements-Miracle Mile SRF	\$1,800,000	\$0	\$1,800,000	\$1,800,000	\$0	\$0	\$0	\$0	\$0	
DPW-WATER	Phase 1 Solar Project Buyout	\$368,605	\$0	\$368,605	\$0	\$0	\$0	\$368,605	\$0	\$0	
	TOTAL WATER FUND	\$5,474,740	\$175,870	\$5,298,870	\$3,109,940	\$1,674,173	\$0	\$368,605	\$47,762	\$98,390	\$36,181,758
	<u>SEWER FUND</u>										
DPW-SEWER	Fleet and Equipment Replacement	\$782,826	\$0	\$782,826	\$127,310	\$191,227	\$0	\$46,371	\$417,918	\$0	
DPW-SEWER	<i>Lebanon Sewer System Rehabilitation</i>	\$3,580,000	\$2,580,000	\$1,000,000	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	
DPW-SEWER	<i>Septage Receiving Facility - WWTP Upgrade</i>	\$550,000	\$0	\$550,000	\$0	\$50,000	\$500,000	\$0	\$0	\$0	
DPW-SEWER	Kimball Street Infrastructure Improvements - Sewer	\$893,370	\$30,870	\$862,500	\$862,500	\$0	\$0	\$0	\$0	\$0	
DPW-SEWER	Mack Avenue Infrastructure Improvements - Sewer	\$630,000	\$0	\$630,000	\$60,000	\$570,000	\$0	\$0	\$0	\$0	
DPW-SEWER	Forest Avenue Reconstruction (SRF)	\$750,000	\$0	\$750,000	\$45,000	\$705,000	\$0	\$0	\$0	\$0	
DPW-SEWER	<i>Hanover Street Reconstruction</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$389,897
DPW-SEWER	Mill Rd Slope Stabilization	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,500,000
DPW-SEWER	Phase 1 Solar Project Buyout	\$359,331	\$0	\$359,331	\$0	\$0	\$0	\$359,331	\$0	\$0	
	TOTAL SEWER FUND	\$7,645,527	\$2,710,870	\$4,934,657	\$1,094,810	\$1,516,227	\$750,000	\$655,702	\$667,918	\$250,000	\$5,889,897
	<u>SOLID WASTE FUND</u>										
DPW-SOLID	Fleet and Equipment Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,611,181
DPW-SOLID	Landfill Tarp Machine Replacement	\$100,000	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	
DPW-SOLID	<i>Landfill Phase 3-4 Design and Permitting</i>	\$1,000,000	\$100,000	\$900,000	\$0	\$0	\$400,000	\$0	\$500,000	\$0	
DPW-SOLID	<i>Landfill Phase 3 Construction</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000
DPW-SOLID	<i>Landfill Gas Collection & Control System</i>	\$724,400	\$290,000	\$434,400	\$137,800	\$144,700	\$151,900	\$0	\$0	\$0	
DPW-SOLID	<i>Landfill Gas Utilization Project</i>	\$5,162,060	\$3,800,000	\$1,362,060	\$1,362,060	\$0	\$0	\$0	\$0	\$0	
DPW-SOLID	Phase 1 Solar Project Buyout	\$235,105	\$0	\$235,105	\$0	\$0	\$0	\$235,105	\$0	\$0	
	TOTAL SOLID WASTE FUND	\$7,221,565	\$4,190,000	\$3,031,565	\$1,599,860	\$144,700	\$551,900	\$235,105	\$500,000	\$0	\$4,611,181
	TOTAL CITY CAPITAL IMPROVEMENTS PROGRAM	<u>\$96,491,503</u>	<u>\$22,495,135</u>	<u>\$73,996,368</u>	<u>\$14,201,310</u>	<u>\$20,634,391</u>	<u>\$22,106,894</u>	<u>\$9,447,444</u>	<u>\$4,296,658</u>	<u>\$3,309,671</u>	<u>\$79,565,067</u>
	TOTAL LEBANON SCHOOL DISTRICT CAPITAL IMPROVEMENTS			\$5,571,157	<u>\$1,324,007</u>	<u>\$1,224,500</u>	<u>\$683,000</u>	<u>\$608,350</u>	<u>\$736,500</u>	<u>\$994,800</u>	
	TOTAL 2022 - 2027 CAPITAL IMPROVEMENTS PROGRAM			<u>\$79,567,525</u>	<u>\$15,525,317</u>	<u>\$21,858,891</u>	<u>\$22,789,894</u>	<u>\$10,055,794</u>	<u>\$5,033,158</u>	<u>\$4,304,471</u>	

bold italicized project names reviewed by Planning Board CIP Subcommittee as CIP Program Items.



CITY OF LEBANON ~ PLANNING & DEVELOPMENT

MEMORANDUM

TO: Lebanon Planning Board

FROM: David Brooks, Director of Planning & Development

RE: 2022 – 2027 Capital Improvements Program

DATE: August 23, 2021

Planning Board members:

On August 3rd and 19th, the Planning Board Capital Improvements Program (PBCIP) Subcommittee met to review and discuss those projects from the proposed 2022-2027 Capital Improvements Program, which meet the definition of a CIP Item as set forth in the Board's CIP Policy and Procedures document. Present for the discussions were the City Manager, Finance Director, and staff from the Public Works, Recreation, Airport, Fire, Police, and Planning Departments as well as the Lebanon School District.

The Subcommittee reviewed all proposed CIP projects regardless of which year(s) the projects are proposed for funding. Also, the Subcommittee scored the projects in each of seven different categories as part of the statutory requirement to "classify projects according to the urgency and need for realization".

This year's CIP list once again includes projects anticipated for funding beyond the immediate 6-year time period in order to further enhance the usefulness of the CIP as a financial and community planning tool. Including projects beyond the typical 6-year time period is a component of the City Manager's debt management policy recommendation to the City Council.

The following CIP projects (which are listed in bold red text on the attached project list) were reviewed by Department staff and discussed and scored by the PBCIP Subcommittee:

<u>Department</u>	<u>Project Description</u>
<u>Public Works</u>	City Hall Renovation Property Acquisition – Mascoma Street Hanover Street Reconstruction South Main Street Dry Bridge Replacement #062-117 Mechanic St/Slayton Hill Rd Intersection Mt. Support Road/Lahaye Drive Intersection Water System Improvements New Water Supply Source Study Lebanon Sewer System Rehabilitation Septage Receiving Facility - WWTP Upgrade Landfill Phase 3-4 Design and Permitting Landfill Phase 3 Construction Landfill Gas Collection & Control System

<u>Airport</u>	Landfill Gas-to-Energy Project (Liberty Utilities Upgrades)
<u>Fire</u>	Runway Safety Area Improvements – 18/36
	Station 2 Replacement
	Station 1 Replacement
<u>Police</u>	Police Parking Lot Expansion and Renovation
	Police Facility Renovation and Expansion
<u>Recreation & Parks</u>	Community Center
	Recreation Playing Fields
<u>Planning & Zoning</u>	West Lebanon Capital Improvements
	Climate Action Plan
	Lebanon Complete Streets/Multi-Modal Plan
	Miracle Mile Pedestrian and Transit Improvements
<u>Lebanon School District</u>	

The draft minutes of the PBCIP Subcommittee meetings are attached for review and highlight some of the discussions that took place concerning each project. Subcommittee members are encouraged to expand on these notes, as appropriate, to inform the full Planning Board.

As mentioned above, the Subcommittee again reviewed and scored each project based on criteria developed by the Board and the Department. The final scoring tabulation for each project is enclosed for the Board's review.

On September 13, 2021, the full Planning Board will discuss the PBCIP Subcommittee's recommendations and shall review and revise the CIP Project List, if needed. The Planning Board shall adopt the CIP Project List and shall submit its recommendation for the 2022 capital budget for CIP Items to the City Council through the City Manager.

DRAFT

**LEBANON PLANNING BOARD
AUGUST 3, 2021 - 5:30 PM
COUNCIL CHAMBERS, CITY HALL OR
REMOTE VIA VIRTUAL PLATFORM
LEBANONNH.GOV/LIVE**

MEMBERS PRESENT: Bruce Garland (Chair), Kim Chewning, Matthew Hall, and Laurel Stavis

STAFF PRESENT: David Brooks (Planning and Zoning Director), Shaun Mulholland (City Manager), Vicki Lee (Finance Director), Christina Hall (City Engineer), Everett Hammond (Assistant Director of Public Works), Jay Cairelli (Assistant Director of Public Works), Marc Morgan (Solid Waste Manager), Kelly Crate

1. CALL TO ORDER – Chair Garland called the meeting to order at 5:36 PM.

2. PROJECT REVIEW: 2022-2027 CIP PROJECTS

Mr. Brooks gave an overview of the CIP scope, process, and criteria.

City Manager Mulholland noted that the project schedule is going to change based upon the new debt management policy and the funds involved. Additional plans are being created to address City needs. The nature and availability of funding for City and School District projects was explained.

Chair Garland commented on Page 3 of the CIP document regarding the school district budget and the dollar amount required for capital projects under the School Board as compared with capital projects under the City budget as approved by the City Council.

Mr. Hall inquired if this year's review would be considered academic. Mr. Mulholland stated that the City must pay all of its debt, which is currently very high at 7% of such bonded debt in the State. Ms. Stavis referred to Mr. Hall's comment, noting that the City is spending the money, and the amounts are not presented separately to the public for the City and School District expenditures. Mr. Mulholland stated that the School District has to participate in the CIP program to manage the debt load and property taxes. The members and Staff present discussed the impact of the differences in the budgeting process for the City and the School District.

A. Public Works:

City Hall Renovation – Everett Hammond

The planned renovations will include a number of lower priority items to be addressed under year 2028, but some work could be undertaken if funding becomes available prior to that year.

Appropriation: \$1,457,500 in 2021; \$1,740,000 in 2028

1
2
3 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for
4 this project, which is a low priority for the department.
5

6 **Property Acquisition – Mascoma Street** – Everett Hammond
7

8 This project is expected to potentially generate \$1,156,200 in revenue from burial and cremation costs at
9 Lebanon Valley Cemetery. It is viewed as a high priority project by the DPW.
10

11 Appropriation: \$235,000
12

13 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for
14 this project.
15

16
17 **Hanover Street Reconstruction** – Jay Cairelli
18

19 This project is one portion of the planned improvements on Hanover Street. The improvements to
20 Hanover Street will include the design and reconstruction of the roadway, drainage infrastructure, water
21 and wastewater infrastructure improvements, pedestrian and biking accommodations, landscaping and
22 streetlights. The DPW has rated this project of a lower priority.
23

24 Appropriation: \$1,949,487
25

26 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for
27 this project.
28

29 **South Main Street Bridge Replacement #062-117** – Christina Hall
30

31 The purpose of this project is to replace and widen the South Main Street Dry Bridge (Rt. 12A) over the
32 railroad right-way. It is a NHDOT Red listed Bridge, which is a high priority. If the project is not
33 undertaken and completed, the road might need to be closed. There are long term cost savings.
34

35 Appropriation: \$1,089,222
36

37 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for
38 this project.
39

40 **Mechanic St/Slayton Hill Rd Intersection** – Christina Hall
41

42 This project is the second phase of the Mechanic Street improvements to improve traffic flow at the
43 Mechanic Street/Mascoma Street/Slayton Hill Road Intersection area. The railroad overpass would be
44 raised with sidewalks and a roundabout on Mechanic Street. The appropriation represents the City's
45 matching requirement for State funding. The DPW states that this is a higher priority project.
46

47 Appropriation: \$891,000
48

49 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for
50 this project.

Mt. Support Road/Lahaye Drive Intersection

During the course of Planning Board review for several large development projects in the Mt. Support Road corridor, traffic studies prepared on behalf of the applicants have highlighted that the intersection of Lahaye Drive and Mt. Support Road is operating at near capacity overall and that certain turning movements are already over capacity and failing. These additional developments will result in traffic impacts that will place this intersection into a decreased low level of service. The proposed improvements will include additional turning lanes and the possibility of a round-about to alleviate traffic congestion. The project will be primarily funded through a Special Assessment District created by the City Council earlier this year.

Appropriation: \$2,250,000

The Committee discussed and Mr. Brooks recorded the Planning Board composite scores for this project.

Water System Improvements – Jay Cairelli

This project is intended to upgrade the watermains, gate valves and fire hydrants throughout the water system. The upgrade will replace aged water system components. The plan provides for a portion of money each year in order to complete the project.

Appropriation: \$5,215,908

The Committee discussed and Mr. Brooks recorded the Planning Board composite scores for this project.

New Water Supply Source Study – Jay Cairelli

Phase 2 of this project will further investigate treatment requirements and piping needed to tie the new source into the existing system if the initial phase of the study proves the potential new well site to be viable. DPW Staff expressed the high priority for this project as it impacts City drinking water and would prevent higher expenditures in the future.

Appropriation: \$100,000

The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for this project.

Lebanon Sewer System Rehabilitation – Jay Cairelli

This project will be a multi-year project to physically address segments of key areas in which to continually gain increased sewer capacity.

Appropriation: \$1,000,000

The Committee discussed and Mr. Brooks recorded the Planning Board composite scores for this project.

Septage Receiving Facility – WWTP Upgrade – Jay Cairelli

This project is intended to improve operations to accommodate increases in septage and grease receiving to the WWTP. These upgrades will improve receiving functionality and efficiency. Increases in septage and grease receiving will result in increased revenues to cover project costs.

Appropriation: \$550,000

The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for this project.

Landfill Phase 3-4 Design and Permitting – Marc Morgan

This project is a high priority as the Lebanon Regional Solid Waste Facility (Landfill) has an estimated remaining life capacity of 9-12 years. It is imperative that the City start a design and permitting phase to obtain approval from NHDES in accordance with their Solid Waste Rules to increase the Landfill's lifespan.

Appropriation: \$900,000

The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for this project.

Landfill Phase 3 Construction - Marc Morgan

This project is a high priority as the Lebanon Regional Solid Waste Facility (Landfill) has an estimated remaining life capacity of 10-12 years. It is important that the City start construction at least 2 years before the end of its current life capacity/expectancy of the existing cell capacity as construction schedule will be a two-year period for the new Phase 3 cell.

Appropriation: \$3,000,000

The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for this project.

Landfill Gas Collection & Control System – Marc Morgan

Adding additional landfill gas collection infrastructure is required by the City's permit with the NHDES and the approved operating plan. This is a multi-year project with the initial design performed in 2020 and with the GCCS installed by a contractor in years 2020 through 2025 and construction coordination by DPW-Solid Waste staff.

Appropriation: \$434,400

1 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for
2 this project.

3
4
5 **Landfill Gas-to-Energy Project (Liberty Utilities Upgrades)** – Marc Morgan
6

7 Upgrades to the substation are needed to connect LF gas project to the “grid”. The Lebanon Solid Waste
8 Division – LF Gas to Energy Project is underway and upgrades have been identified by Liberty Utilities
9 and National grid in order for the project to connect to the electrical distribution system and substation.
10 The recommended upgrades are necessary to connect the LF gas generator to the distribution grid.
11 Installation of equipment is estimated to take 12 months.
12

13 **Appropriation:** \$250,000
14

15 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for
16 this project.
17

18
19 Mr. Brooks stated that the committee would meet again on August 19, 2021, at 5:30 PM to review the
20 remaining projects. The meeting ended at 7:35 PM.

DRAFT

**LEBANON PLANNING BOARD
CAPITAL IMPROVEMENT PROGRAM SUBCOMMITTEE
AUGUST 19, 2021 - 5:30 PM
COUNCIL CHAMBERS, CITY HALL OR
REMOTE VIA VIRTUAL PLATFORM
LEBANONNH.GOV/LIVE**

MEMBERS PRESENT: Bruce Garland (Chair), Kim Chewning, and Matthew Hall,

STAFF PRESENT: David Brooks (Planning and Development Director), Shaun Mulholland (City Manager), Vicki Lee (Finance Director), Carl Gross (Airport Manager), Chris Christopoulos (Fire Chief), Matthew Isham (Deputy Police Chief), Paul Coats (Recreation, Arts & Parks Director), Dana Arey (Director of Facilities, SAU 88)

1. CALL TO ORDER – David Brooks called the meeting to order at 5:33 PM.

2. PROJECT REVIEW: 2022-2027 CIP PROJECTS

Mr. Brooks gave an overview of the CIP scope, process, and criteria.

Note: The published agenda was taken out of order and the minutes reflect the actual meeting.

D. Recreation:

Community Center – Paul Coats

The project is of secondary priority and would build a 60,000 square foot indoor community center that includes an artificial turf playing field, multi-use sport court, walking/running track, meeting space, locker rooms, and Recreation Department offices. The anticipated project year is 2023 if suitable land can be obtained.

Appropriation: \$3,423,000

The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for this project.

Recreation Playing Fields – Paul Coats

The project is a top priority for the Recreation Department, and the goal is to build at least one full-size field (200'x350') that can also be repurposed as 3 smaller fields (100'x200'), accommodating a variety of age groups at different times.

1 Appropriation: \$275,000

2
3 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite
4 scores for this project.

5
6
7 **A. Airport:**

8
9 **2022 Runway Safety Project** – Carl Gross

10
11 In 2022, the project will provide engineering services for the airport safety project. The services include
12 the design of the Runway 36 extension, design of Taxiway A extension, and design of Taxiway A1 and
13 A2 relocation. This will remove direct access from aprons to the runway and provide a full parallel
14 taxiway to the runway. This project will correct the existing facilities to meet current FAA design
15 standards and has a high priority.

16
17 Appropriation: \$1,775,000 (FAA \$1,595,000; NHDOT \$90,000; City \$90,000)

18
19 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite
20 scores for this project.

21
22
23 **B. Fire Department:**

24
25 **2022 Station 2 Replacement** – Chris Christopoulos

26
27 This high priority request supports the construction of a new FD-2 facility on a new, one-acre
28 site addressing location, site parameters including location in an area of the City experiencing the
29 most growth, lot shape, topography, traffic impact, and response time.

30
31 Appropriation: \$6,464,900

32
33 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite
34 scores for this project.

35
36
37 **Station 1 Replacement** – Chris Christopoulos

38
39 This high priority request supports the construction of a new FD-1 facility on a new, one-acre
40 site addressing location, site parameters including location in an area of the City experiencing the
41 most growth, lot shape, topography, traffic impact, and response time.

42
43 Appropriation: \$15,572,280

44
45 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite
46 scores for this project.

1
2 **C. Police Department:**
3

4 **Parking Lot Expansion and Renovation – Matthew Isham**
5

6 The overall project will increase the amount of parking available, by adding an additional 10
7 spaces in the staff parking area, and 2 spaces in the cruiser parking. Replacing the present
8 curbing and paving of all surfaces will reduce potential safety hazards and improve the
9 appearance of the police station and property. The cost included in the budget for this project is
10 estimated and will be updated when the data is available.
11

12 Appropriation: \$330,600
13

14 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite
15 scores for this project.
16
17

18 **Police Department Facility Expansion and Renovation - Matthew Isham**
19

20 Proposed construction includes adding on to the station on three sides and constructing a five-
21 bay detached garage for cruiser storage and maintenance. The additions will include a
22 community room/training facility, two-bay prisoner sally-port and booking area along with office
23 and storage space. Existing interior spaces will be renovated as specified in the attached plans.
24

25 Appropriation: \$8,567,305
26

27 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite
28 scores for this project.
29
30

31 **F. Lebanon School District SAU 88**
32

33 Mr. Arey updated the Committee on the nature and scope of the projects the Lebanon School District is
34 considering.
35

36 Chair Garland noted that it is challenging to combine the capital projects in order to keep the public
37 informed and address the tax impact. Mr. Brooks added that it is important to know what major school
38 district projects are needed and being planned. The school district budgeting also occurs at a different
39 time of year from the City Council's process. Chair Garland suggested that an overview of the school
40 district's potential projects be included in the information that goes to the City Council. Coordination of
41 the two budgeting processes is important for both the tax impact and planning. Mr. Arey noted the needs
42 for Mt. Lebanon and Hanover Street Schools, both of which require major renovations. Mr. Brooks stated
43 that the City's capital projects would be presented to the City Council in October. Mr. Arey stated that he
44 would bring the information regarding coordination of budget needs to the Lebanon School Board.
45

46
47 **E. Planning and Development**
48

West Lebanon Capital Improvements – David Brooks

This is a high priority request to add funds to the existing West Lebanon Capital Improvements project (1455-4118-01-0003 or 1455-4119-01-0019) for implementation of various improvements resulting from the 2019 West Lebanon Visioning Charrette effort, including components of the ongoing West Lebanon Streetscape Study, the ongoing West Lebanon River Trail Feasibility Study, or other improvements identified by the West Lebanon Revitalization Advisory Committee.

Appropriation: \$200,000

The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for this project.

Lebanon Climate Action Plan – David Brooks

The goal of the Plan is to set realistic, short- and medium-term interim targets and identify the most important and feasible actions and priorities to set Lebanon on track for achieving its long-term climate goals.

Ms. Joan Monroe reported on a discussion of the Lebanon Energy Advisory Committee regarding the recently released IPCC climate report and suggested that certain members of that Committee could provide important input when considering the City's climate challenges.

The Committee members discussed a range of climate-related issues that would be considered. The committee members suggested that addressing climate change should be a higher priority for the City generally.

Appropriation: \$100,000

The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for this project.

Lebanon Multimodal Plan – David Brooks

The Planning & Development Department proposes to engage a consultant to develop Lebanon's Multimodal Plan in two phases. Phase 1 was funded as a capital project in 2021 and will be started during the second half of the year. Phase 2 is proposed to be funded in 2022 as a continuation of the overall project. The Plan will apply, update, and prioritize existing information, processes, and recommendations for actions/projects, from multiple City, State and private plans and projects. It will serve as a master plan, with a baseline vision for how the City can objectively improve multimodal safety for all, and an action plan, with specific tasks to improve local networks.

Appropriation: \$20,000

The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for this project.

1 **Miracle Mile Pedestrian and Transit Improvements - David Brooks**
2

3 The City has designed sidewalk improvements for Sections 2 and 3 on the Project Area Map and expects
4 the Section 2 portion was completed earlier this summer. Future segments would extend to the east
5 toward Poverty Lane and eventually tie-in with improvements planned for Mechanic Street (Section 3 on
6 the attached Project Area map). The ultimate goal is to achieve a complete sidewalk network from West
7 Lebanon Village to downtown Lebanon via the Miracle Mile.
8

9 Appropriation: \$200,000
10

11 The Committee discussed the project, and Mr. Brooks recorded the Planning Board composite scores for
12 this project.
13

14
15 ***A MOTION by Matthew Hall to adjourn the meeting.***

16 ***The motion was seconded by Kim Chewning.***
17

18 ****The MOTION was approved (3-0).***
19

20 The meeting was adjourned at 7:53 PM.
21

22 Respectfully Submitted,
23

24 Holly Howes

25 Recording Secretary

DRAFT

LEBANON PLANNING BOARD
Regular Meeting
Monday, September 13, 2021, 6:30 PM
City Council Chambers, City Hall
or Remote Via Webex
LebanonNH.gov/Live

MEMBERS PRESENT: Bruce Garland (Chair), Karen Zook (Council Representative), Gregorio Amaro, Kim Chewning, Joan Monroe, Jeremy Rutter, Kathie Romano, Laurel Stavis, Michael Smith (Alt.)

MEMBERS ABSENT: Matthew Hall (Vice Chair)

STAFF PRESENT: David Brooks (Planning Director), Tim Corwin (Senior Planner), Brian Vincent (City Engineer)

1. Call to Order

Chair Garland called the meeting to order at 6:32 PM.

4. Other Business

A. Review of CIP Subcommittee discussions; adopt CIP and submit final recommendation for 2022 capital budget to Council via the City Manager.

Mr. Brooks thanked the members of the subcommittee for their review of the 25 projects. The Lebanon School District also contributed to the discussion. The results of the review will provide guidance for the City Council's 2022 budget process.

Chair Garland noted that there are needs that cannot be funded, and delays will occur. The School District and City are trying to coordinate projects.

Ms. Romano commented on the reduction of public school funding as passed by the legislature this year.

Ms. Stavis noted that federal funds may positively impact the availability of funding. Mr. Brooks stated that the City Manager is considering the use of those funds for West Lebanon development among other things. There may be Grafton County funds coming to Lebanon.

***A MOTION by Joan Monroe** that the Lebanon Planning Board **APPROVES AND ADOPTS** the Capital Improvement Program for the six-year period (2022-2027) as presented in the September 13, 2021, agenda packet, and hereby **SUBMITS** Year 1 (2022) of the CIP as the Board's recommendation to the City Council for capital budget funding for 2022. The Planning Board also wishes to acknowledge and highlight the importance of the CIP program and process as an essential component of the City's overall financial and community planning effort and as a mechanism for anticipating future facility and infrastructure requirements in order to ensure that they are funded in a responsible and systematic fashion.*

The motion was seconded by Laurel Stavis.

1 ****The MOTION was approved (7-0-1). Karen Zook abstaining.***

2
3 **6. Adjournment**

4
5 ***A MOTION by Kathie Romano to adjourn the meeting.***
6 ***The motion was seconded by Laurel Stavis.***

7
8 ****The MOTION was approved (8-0).***

9
10 The meeting was adjourned at 9:27 PM.

11
12 Respectfully submitted,

13
14 Holly Howes

15 Recording Secretary

Department	Project Name	Dept/ Division Priority	Corrects Known or Anticipated Deficiency	Provides Capacity for Future Growth	Results in Long-Term Cost Savings	Supports Job Dev't/ Tax Base	Furthers Master Plan /Other Plan	Leverages Non-Prop Tax Rev or Matching Funds	TOTAL
PUBLIC WORKS	<i>South Main Street Bridge Replacement #062-117</i>	3	3	3	1	3	3	3	19
DPW-WATER DEPT	<i>Water System Improvements</i>	3	3	3	3	1	3	2	18
DPW-SEWER DEPT	<i>Lebanon Sewer System Rehabilitation</i>	3	3	3	3	3	0	2	17
DPW-SOLID WASTE	<i>Landfill Phase 3-4 Design and Permitting</i>	2	3	3	2	2	3	2	17
DPW-SOLID WASTE	<i>Landfill Phase 3 Construction</i>	2	3	3	2	2	3	2	17
DPW-SOLID WASTE	<i>Landfill Gas-to-Energy Project (Liberty Utilities Upgrades)</i>	3	3	3	2	0	3	3	17
PLANNING & ZONING	<i>Climate Action Plan</i>	3	3	3	2	3	3	0	17
PLANNING & ZONING	<i>Lebanon Complete Streets/Multi-Modal Plan</i>	2	3	3	1	2	3	2	16
AIRPORT	<i>Runway Safety Area Improvements_18-36</i>	3	3	3	1	0	2	3	15
DPW-SOLID WASTE	<i>Landfill Gas Collection & Control System</i>	1	3	3	2	0	3	3	15
PUBLIC WORKS	<i>Property Acquisition - Mascoma Street</i>	3	2	3	3	0	1	3	15
FIRE	<i>Station 1 Replacement</i>	3	3	3	2	0	3	0	14
PUBLIC WORKS	<i>Mount Support Road/Lahaye Drive Intersection</i>	2	3	3	0	2	1	3	14
RECREATION & PARKS	<i>Community Center</i>	2	3	3	0	0	3	3	14
FIRE	<i>Station 2 Replacement</i>	2	3	3	2	0	3	0	13
PLANNING & ZONING	<i>West Lebanon Capital Improvements</i>	2	3	3	0	2	3	0	13
PLANNING & ZONING	<i>Miracle Mile Pedestrian and Transit Improvements</i>	2	3	3	0	2	3	0	13
PUBLIC WORKS	<i>Mechanic St/Slayton Hill Rd Intersection</i>	2	3	3	0	0	2	3	13
DPW-WATER DEPT	<i>New Water Supply Source Study</i>	2	3	3	2	0	2	0	12
POLICE	<i>Police Facility Renovation and Expansion</i>	3	3	3	0	0	3	0	12
RECREATION & PARKS	<i>Recreation Playing Fields</i>	3	3	3	0	0	3	0	12
POLICE	<i>Police Parking Lot Expansion and Renovation</i>	2	3	3	0	0	3	0	11
PUBLIC WORKS	<i>Hanover Street Reconstruction</i>	1	3	3	0	0	3	0	10
PUBLIC WORKS	<i>City Hall Renovation</i>	1	1	0	2	0	0	3	7
DPW-SEWER DEPT	<i>Septage Receiving Facility - WWTP Upgrade</i>	2	0	0	0	0	0	3	5

A low-angle, upward-looking perspective of several modern skyscrapers with glass and steel facades. The buildings are arranged in a circular pattern, creating a sense of height and architectural grandeur. The sky is a clear blue with scattered white clouds. The text is centered over the image.

2022 Capital Improvement Plan Budget

CITY OF LEBANON, NH

Capital Improvement Program

- Developed and updated annually to review proposed budget expenditures relative to community's capital needs.
- Prepared in accordance with statutory requirements (RSA 674:5-8) and based on and supportive of the goals of the Master Plan.
- Required to cover at least 6 years to allow community to plan for upcoming large expenditures to avoid significant fluctuations in spending and tax rates to the extent feasible.
- Although the annual budget is a Council responsibility, the Planning Board is responsible for preparing and adopting the CIP; it is first and foremost a planning document.
- Must have adopted Master Plan to have a CIP; must have adopted CIP to have Impact Fees and Growth Management Ordinances.
- Constantly evolving and changing throughout the preparation and review process.

Capital Improvement Program Items



Any physical public betterment and related studies.



Acquisition of land



Construction of new buildings & facilities valued in excess of \$50,000.



Facilities engineering design and preconstruction costs in excess of \$50,000



Major planning related studies utilizing consultants at a cost in excess of \$25,000.



Reconstruction of existing facilities resulting in more capacity for growth

CIP Funding Sources

- General Obligations Bonds
- State Revolving Funds-Water and Sewer
- Capital Reserve Funds
- Grants and Loan Forgiveness



2022 CIP Budget Comparison



2021

- General Fund- **\$4,980,701**
- Sewer Fund- **\$1,088,870**
- Water Fund-**\$175,870**
- Solid Waste Fund-**\$440,000**
- Airport Fund-**\$3,039,700**

- **TOTAL- \$9,725,141**

2022

- General Fund- **\$6,621,700**
- Sewer Fund- **\$1,094,810**
- Water Fund-**\$3,109,940**
- Solid Waste Fund- **\$1,599,860**
- Airport Fund-**\$1,775,000**

- **TOTAL- \$14,201,310**

GENERAL FUND DEBT LIMITATIONS

Statutory Debt Ceiling - \$74 Million

City Policy Debt Ceiling - \$43 Million

Debt Retirement

- 2021 \$3.5 Million
- 2022 \$3.5 Million

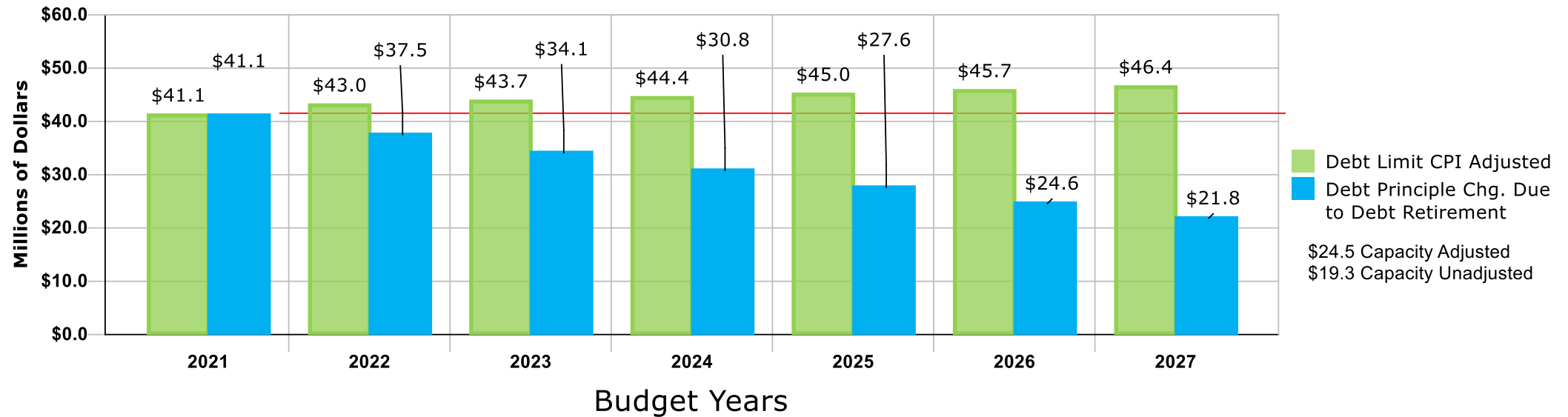
REVISED POLICY-GEN. FUND

- ❑ Base line debt ceiling set at the 2021 amount \$41,159,000

General Fund			
FY	Principle	Interest	Total
2016	\$48,192,630	\$14,634,472	\$62,827,102
2017	\$47,110,673	\$13,672,130	\$60,782,803
2018	\$45,323,622	\$12,676,115	\$57,999,737
2019	\$43,550,175	\$11,694,827	\$55,245,001
2020	\$41,651,172	\$10,698,317	\$52,349,489
2021	\$41,159,000	\$9,959,992	\$51,118,992

- ❑ Adjusted annually by growth in the economy based on the CPI year over year from June to June

General Fund Debt Management Plan

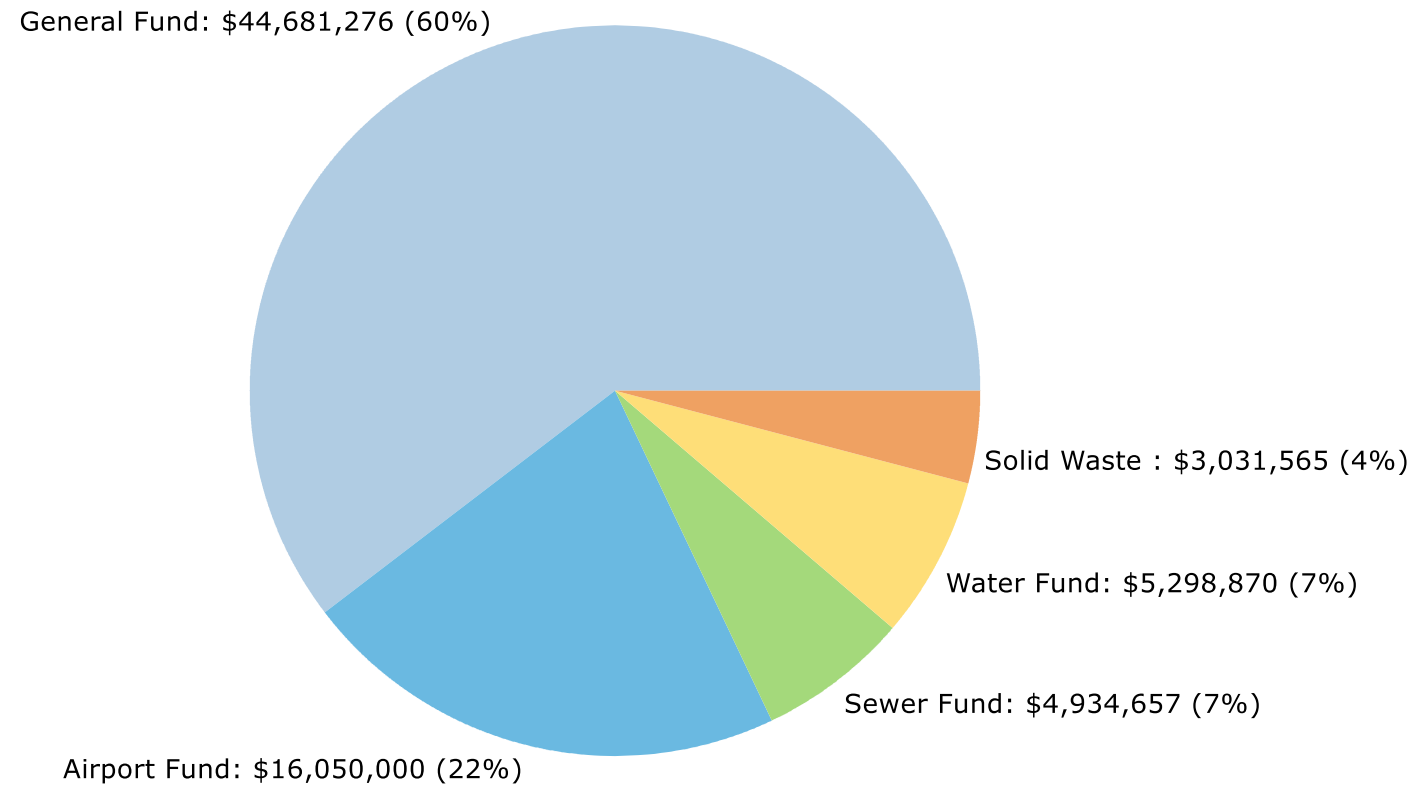


*NOTE: The Debt Limit CPI Adjusted will be adjusted by the actual average CPI ending on June 30th of each year with a 12 month look back. This chart uses a CPI of 4.6% for 2021 and an average CPI of 1.5% for the subsequent years which is the average CPI change from year over year from 2016 to 2020..

ROLLING 6 -YEAR PERIOD

- ❖ The debt ceiling is calculated on a rolling six-year period based upon the CIP.
- ❖ Debt attributable and paid by Tax Increment Finance Districts or Special Assessment Districts is not included in the debt ceiling
- ❖ Large projects that cause exceedance of the debt ceiling would freeze incurring debt until the amount owed was below the ceiling.

CIP Breakdown by Fund





Long Term Plan-General Fund

- 6 Year Capital Improvements Plan
- Debt Load Stabilization Plan
 - Leveling of the General Fund Debt.
 - Limit new debt to the amount of debt being retired over the 6 Year period + CPI growth factor
- Facilities
- Streets and Bridges
- Vehicles and Equipment

What's Missing?

Second Fire Station Replacement

Community Center Project

Athletic Fields

Westboro Yard/Trail Improvements

City Hall Upgrades

Police Station Renovation/Expansion

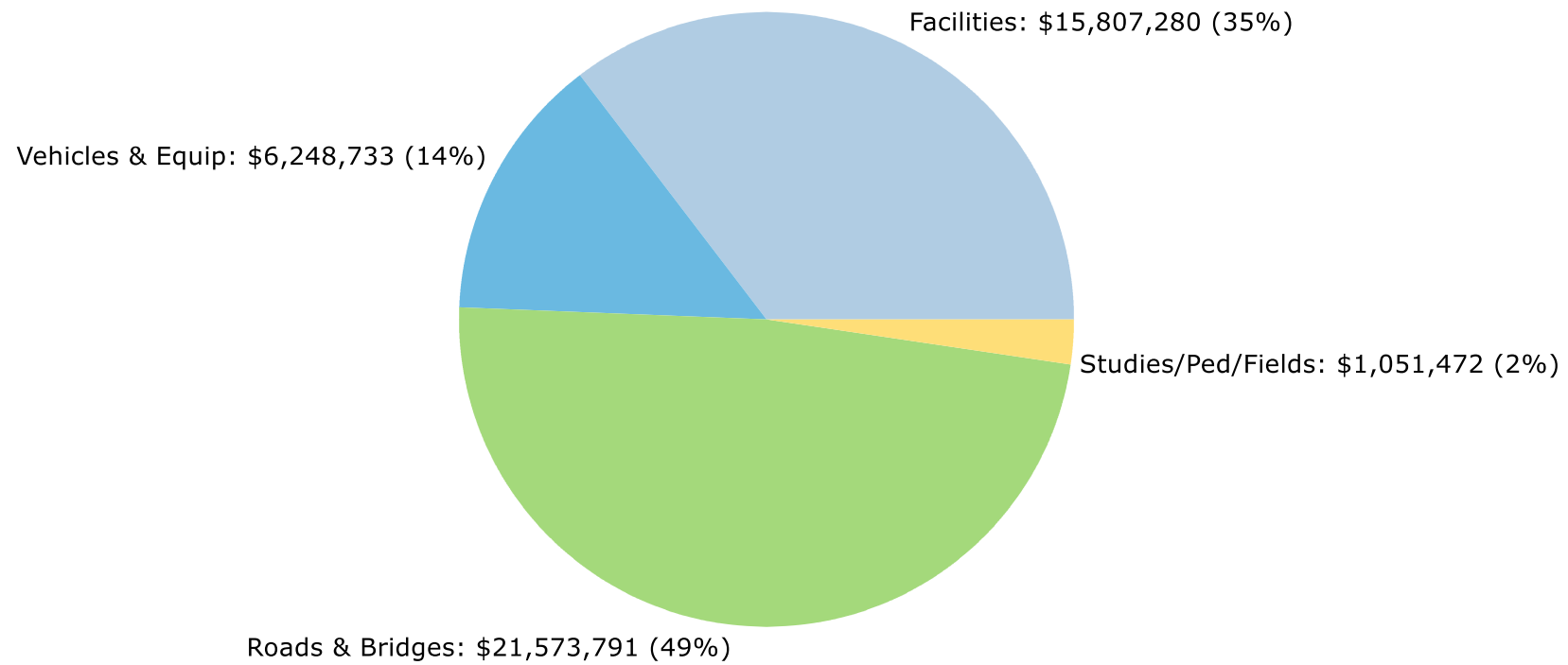
Hanover St. Improvements

Downtown Roadway Reconfiguration

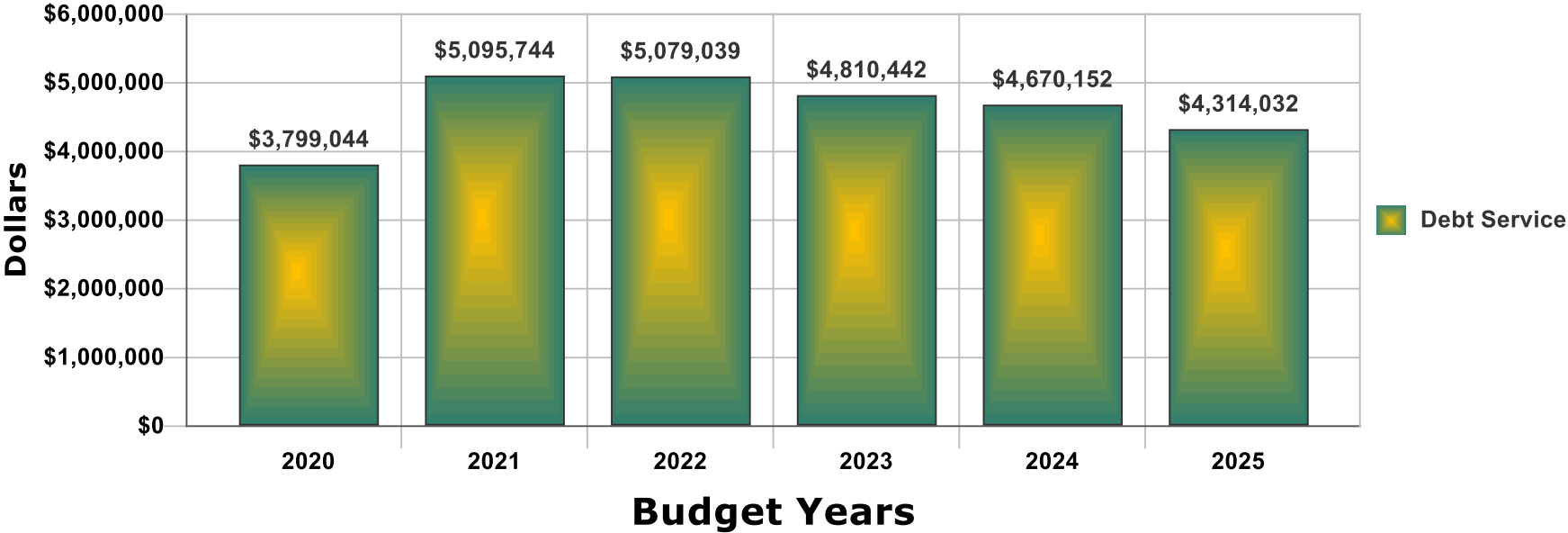
Climate Action Plan

Sidewalk Extension Plan

General Fund CIP Functional Areas

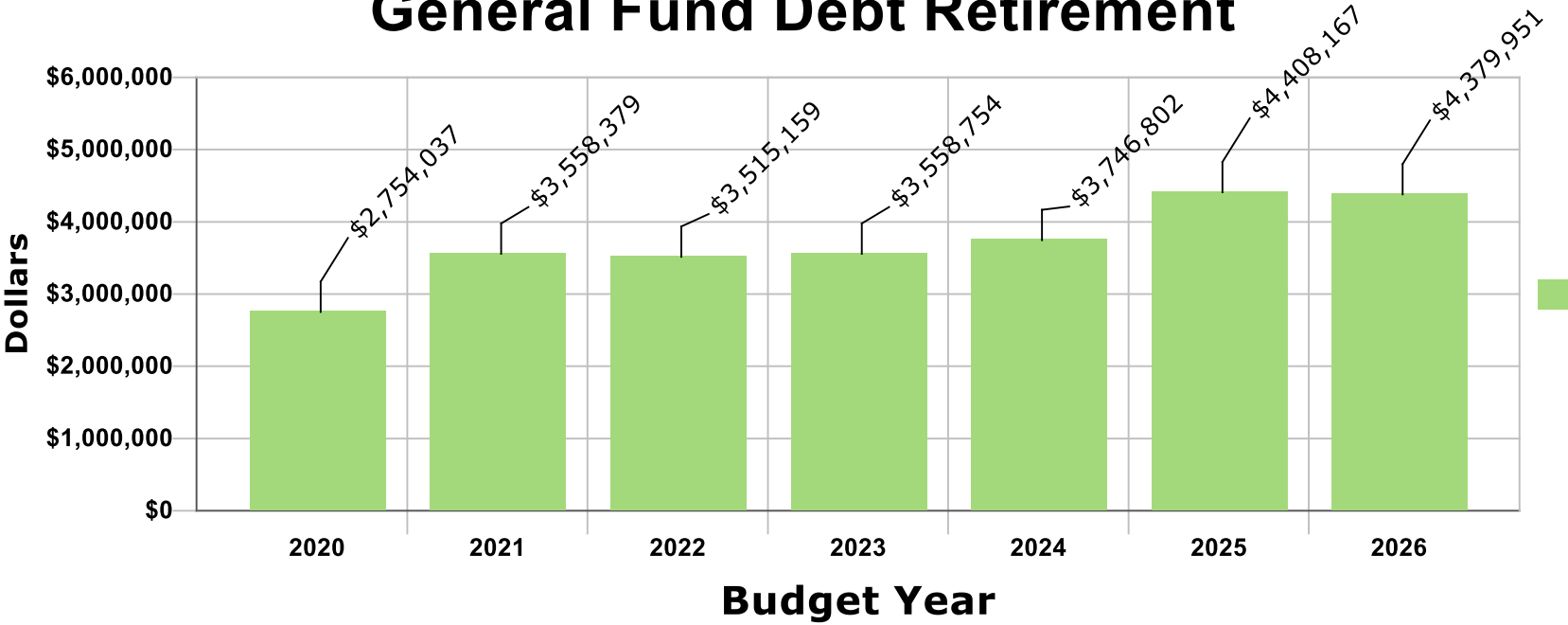


General Fund Debt Service



*Includes existing projects and projects in the CIP.

General Fund Debt Retirement



This chart represents the amount of principal retired from the City's General Fund Debt load

Long Term Plan-Sewer Fund



SEWER COLLECTION
SYSTEM
REHABILITATION



SEWER INTERCEPTOR
REHABILITATION

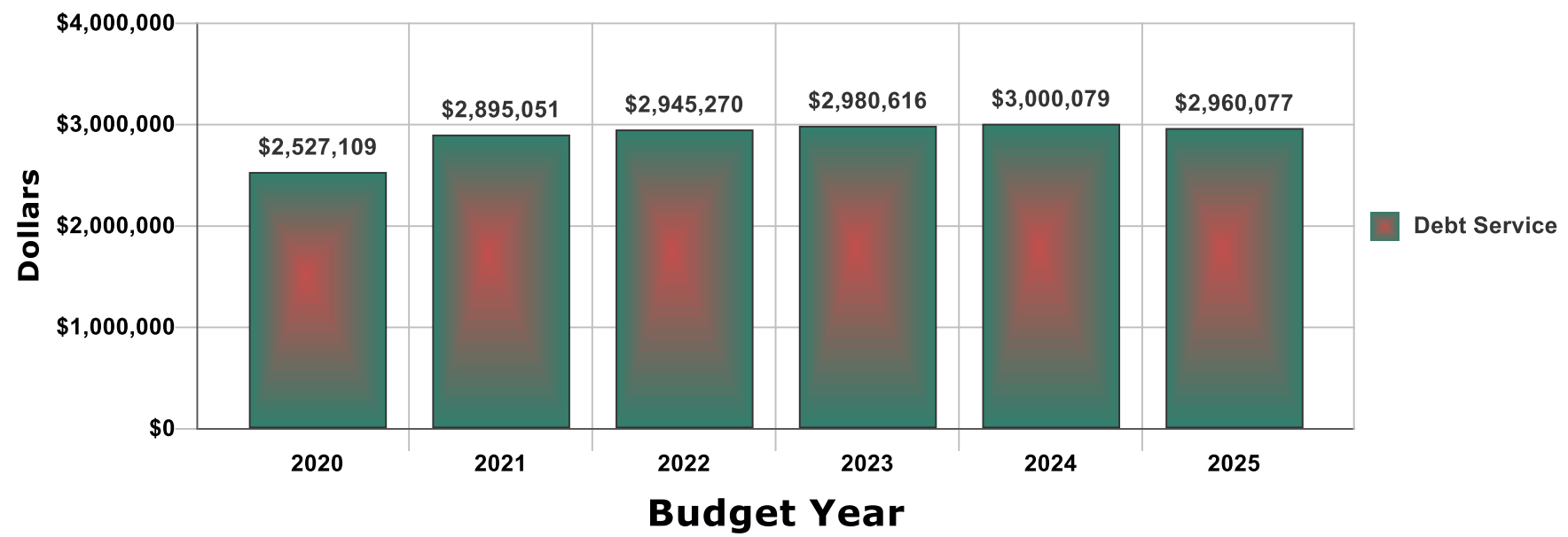


WWTF UPGRADES



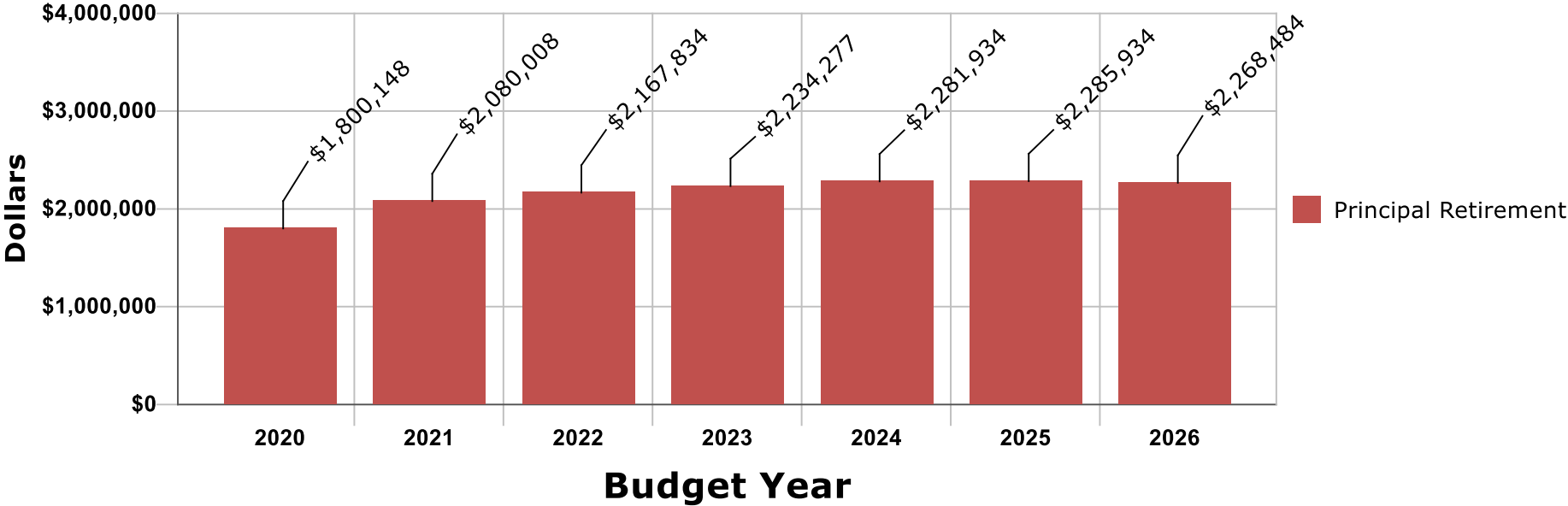
VEHICLE & EQUIPMENT
REPLACEMENT

Sewer Fund Debt. Service



*Includes existing approved projects and projects in the CIP

Sewer Fund Debt Retirement



This chart depicts the debt principal retired in each budget year.

Long Term Plan-Water Fund

Secondary Water Supply

Distribution System Improvements

- Mack Ave. Project
- Kimball St./Forest Ave. Project
- Mechanic St. water line rehabilitation
- Gate Valves and Fire Hydrants

What's Missing?

Second Water
Source/New Well

Mechanic St.
Water Main lining

Lake View Dr.
Water Main
Replacement

Hanover St. Water
Main Replacement

Richardson Place
Water Main
Replacement

Gould Rd. Water
Main Replacement

Water Main from
WTP to Prospect
Hill Water Tank
Replacement

Water Main from
Forest Ave. to
Prospect Hill
Water Tank

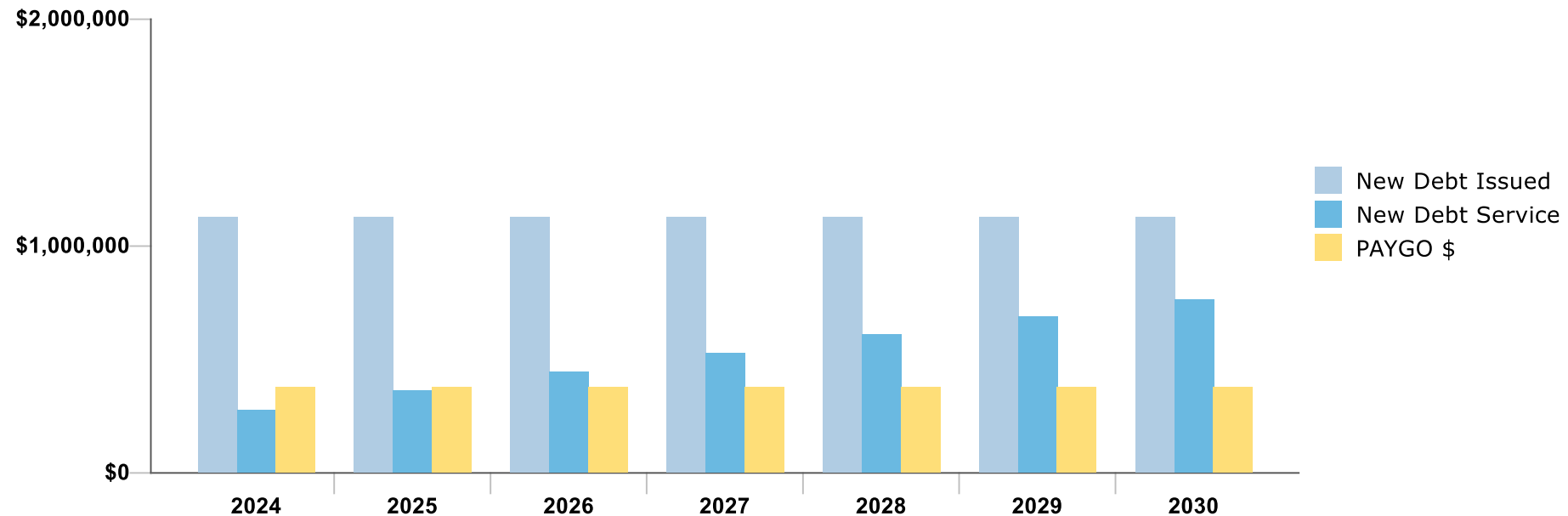
WATER FUND DEBT MANAGEMENT PLAN STARTING IN 2024

The recently approved debt management structure includes a fixed component annual increase of 5% and a variable component added to that based upon the % increase of the CPI (starting in January of 2024)

After accounting for the increase in operating expenses, the additional revenue generated would pay for increases in debt service which determines the amount that can be borrowed for infrastructure improvement projects

2024 RATE PROGRAM-FIXED 5%+CPI VARIABLE MAX OF 8%

Water Fund Debt/PAYGO Profile



Option 2-Quartely Customer Class Water Bills												
	<i>Ccf</i>	<i>Meter</i>	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
	<u>Residential</u>											
	0	5/8"	\$18.32	\$19.79	\$21.37	\$22.76	\$24.24	\$25.82	\$27.50	\$29.29	\$31.19	\$33.22
	7	5/8"	\$42.75	\$46.18	\$49.86	\$53.07	\$56.51	\$60.19	\$64.11	\$68.28	\$72.70	\$77.46
	9	5/8"	\$49.73	\$53.72	\$58.00	\$61.73	\$65.73	\$70.01	\$74.57	\$79.42	\$84.56	\$90.10
	12	5/8"	\$60.20	\$65.03	\$70.21	\$74.72	\$79.56	\$84.74	\$90.26	\$96.13	\$102.35	\$109.06
	18	5/8"	\$102.08	\$110.27	\$119.05	\$126.74	\$134.94	\$143.72	\$153.08	\$163.03	\$173.57	\$184.90
	<u>Non-Residential</u>											
	12	5/8"	\$81.20	\$87.71	\$94.69	\$100.88	\$107.40	\$114.38	\$121.82	\$129.73	\$138.11	\$147.10
	25	3/4"	\$189.55	\$204.73	\$221.04	\$235.48	\$250.71	\$266.99	\$284.35	\$302.81	\$322.39	\$373.37
	200	2"	\$1,301.59	\$1,405.66	\$1,517.55	\$1,616.76	\$1,721.22	\$1,833.01	\$1,952.22	\$2,078.95	\$2,213.25	\$2,357.28
	1000	4"	\$7,772.70	\$8,500.29	\$9,177.51	\$9,776.90	\$10,409.25	\$11,085.40	\$11,806.25	\$12,572.76	\$13,385.94	\$14,256.88

PROJECTED RATE INCREASE 2024

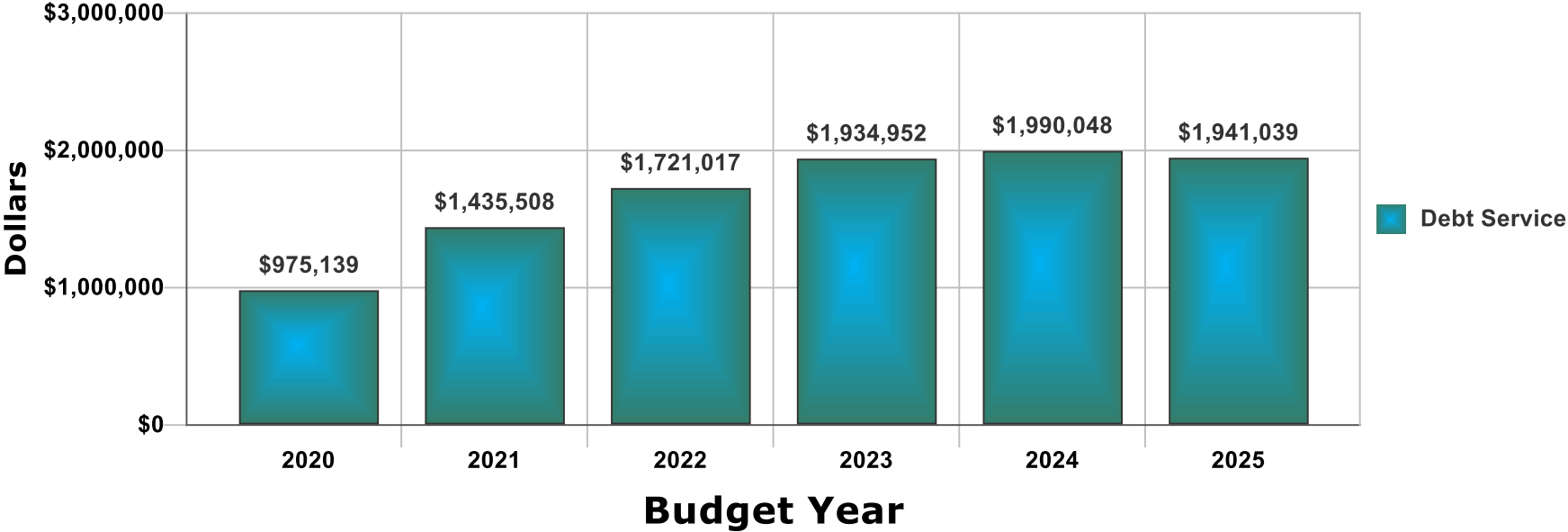


**5% Rate Increase +CPI Variable
(1.5% est.) = 6.5% Rate Increase
for 2024**



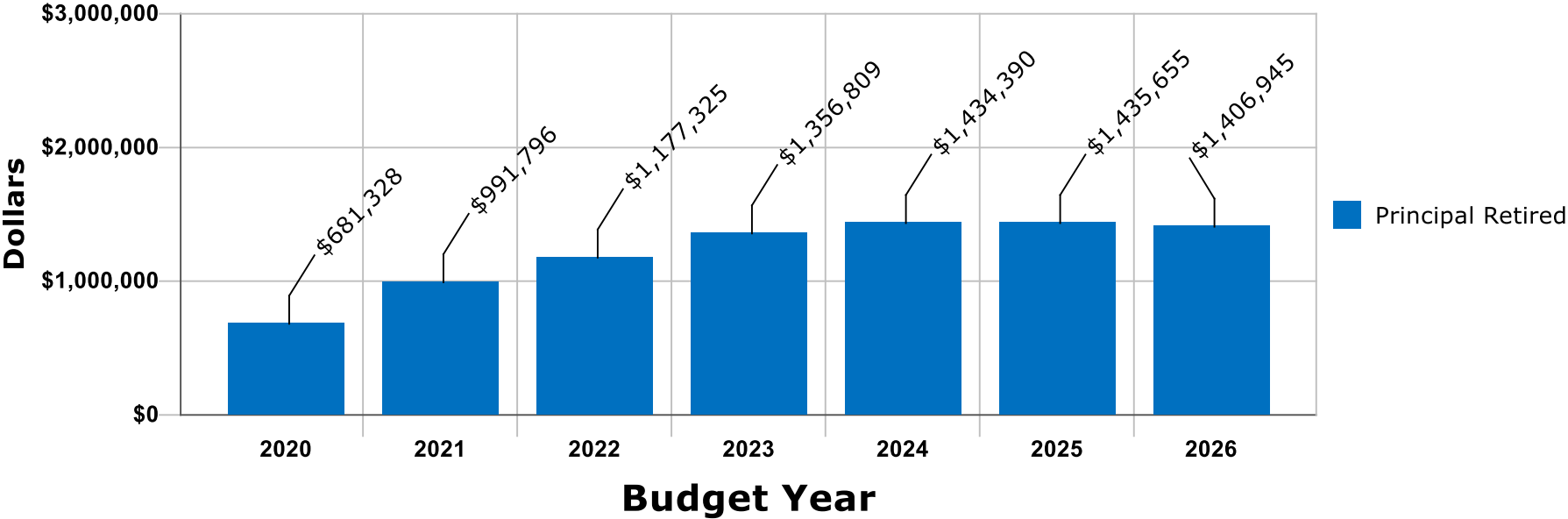
**Rate Increases for 2022 and
2023 are programmed for 8%
each year to meet the existing
debt service requirements.**

Water Fund Debt. Service



*Includes existing approved projects and projects in the CIP.

Water Fund Debt Retirement



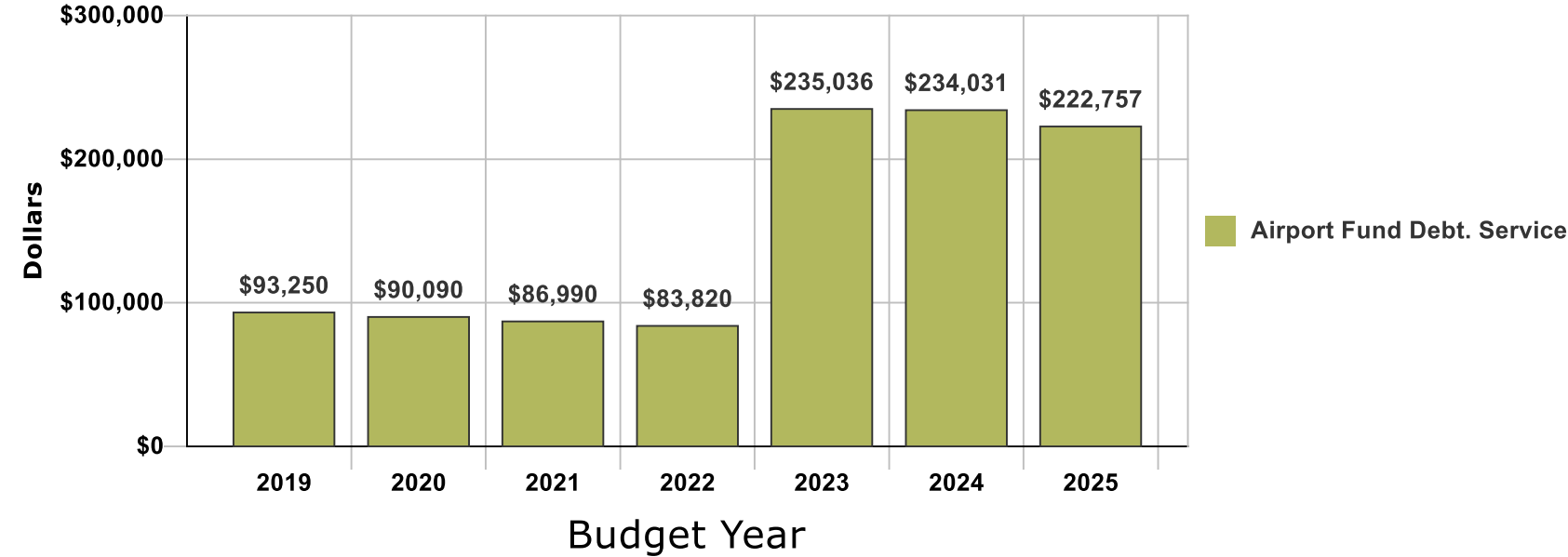
This chart represents the amount of debt principal retired in each budget year.



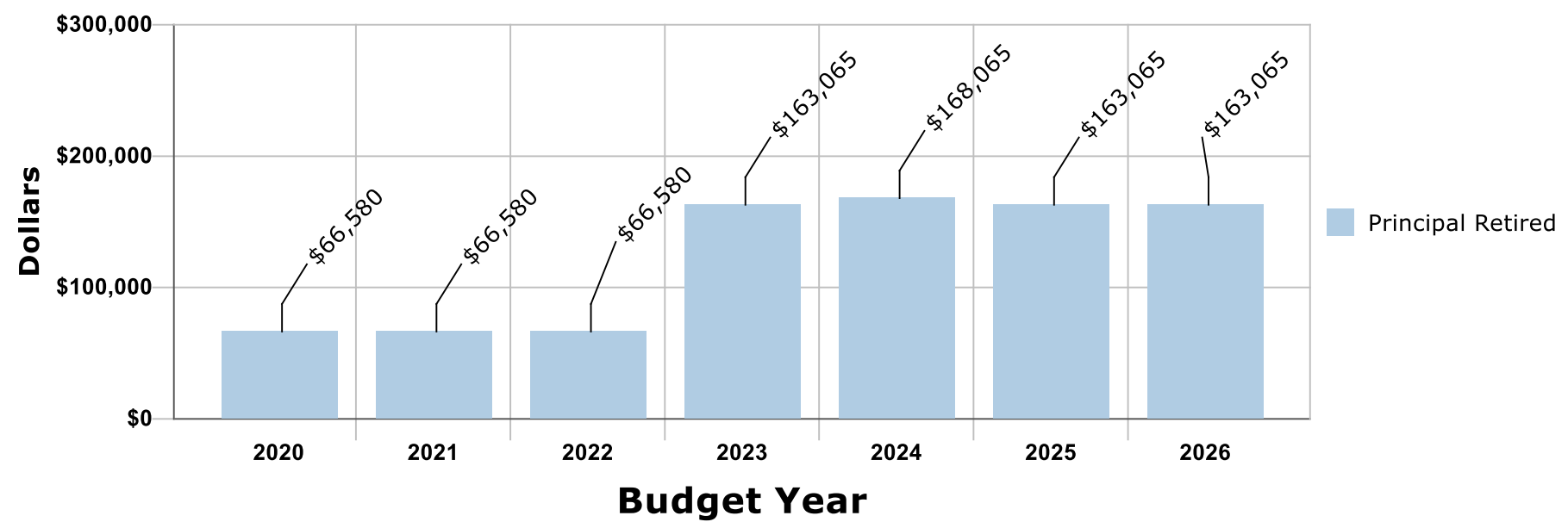
Long Term Plan-Airport Fund

- Runway Safety Improvements
- Terminal & Maintenance Bldg. Improvements

Airport Fund Debt Service



Airport Fund Debt Retirement



The chart depicts the debt principal retired in each budget year.

Long Term Plan-Solid Waste

PHASE 3 AND
PHASE 4
EXPANSION

EXPANSION OF
THE GAS
COLLECTION
SYSTEM

EQUIPMENT
REPLACEMENT
PLAN

PFAS
REMEDICATION
PLAN

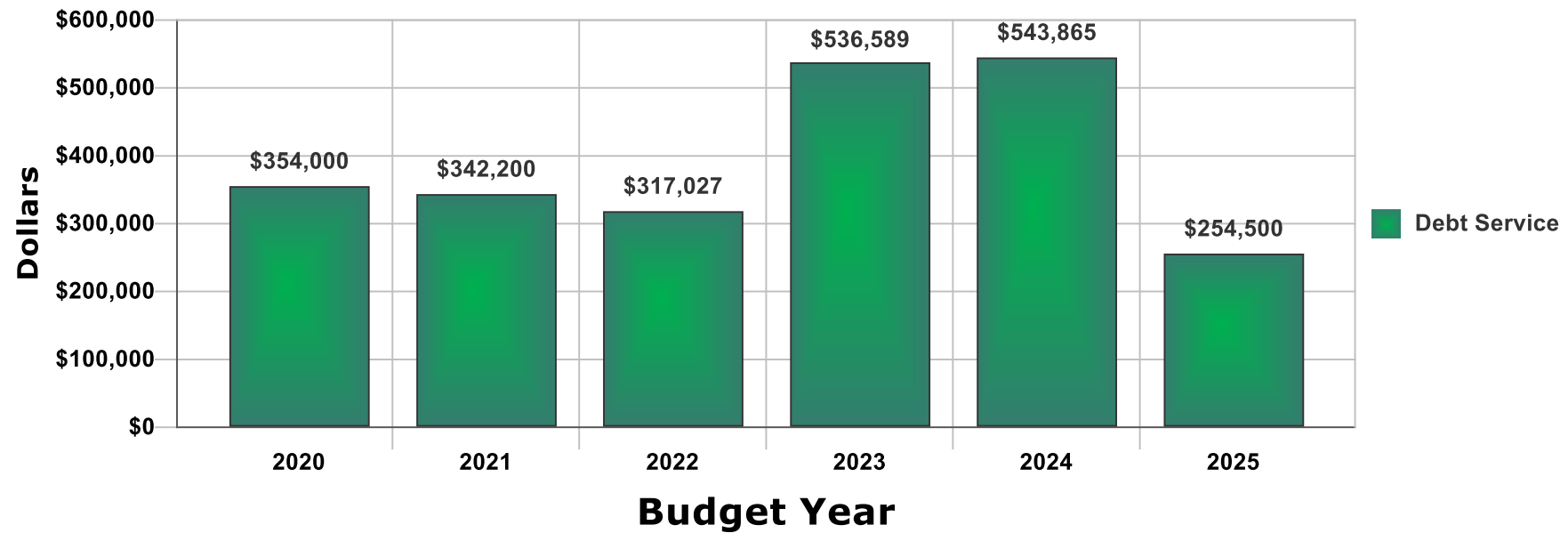
SOLID WASTE FUND

Debt limits are based upon the present and future capacity of the Solid Waste Facility to accept waste and generate the revenue from that waste to pay for operating expenses and debt service payments for the ensuing year and beyond.

The period by which indebtedness may occur for any given project is limited to the useful life of the infrastructure asset.

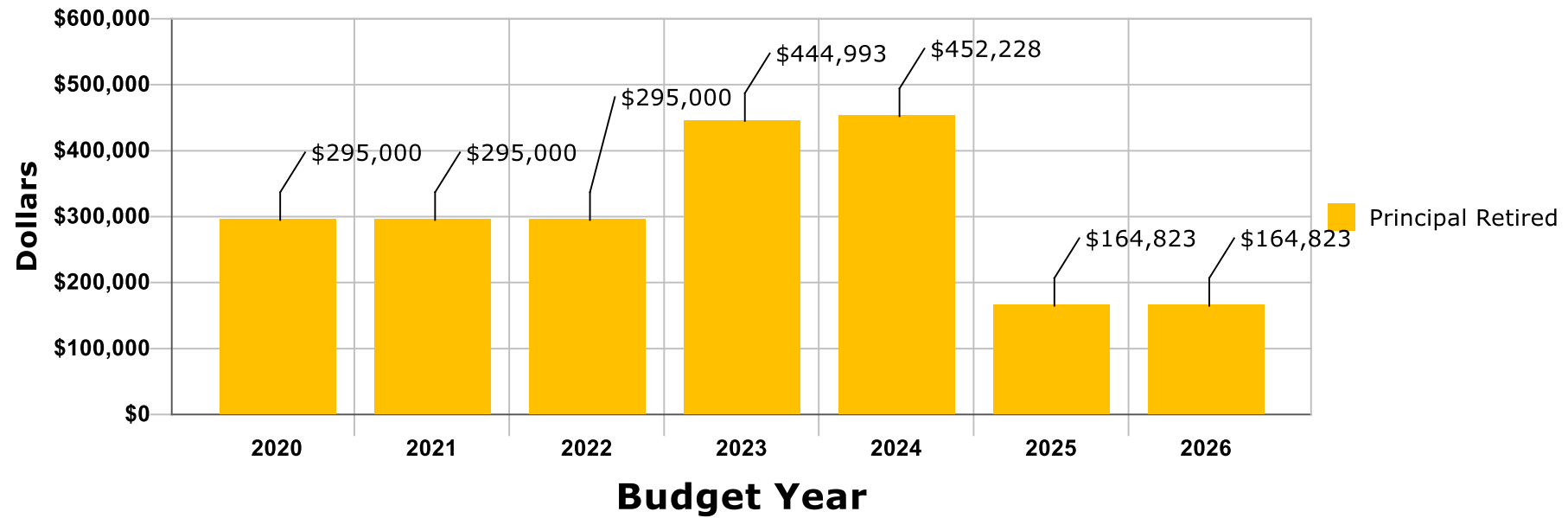
Situations where the state or federal government mandate by administrative or court order that action must be taken by the City that requires long term debt may require borrowing funds for periods beyond the useful life of the asset.

Solid Waste Fund Debt Service



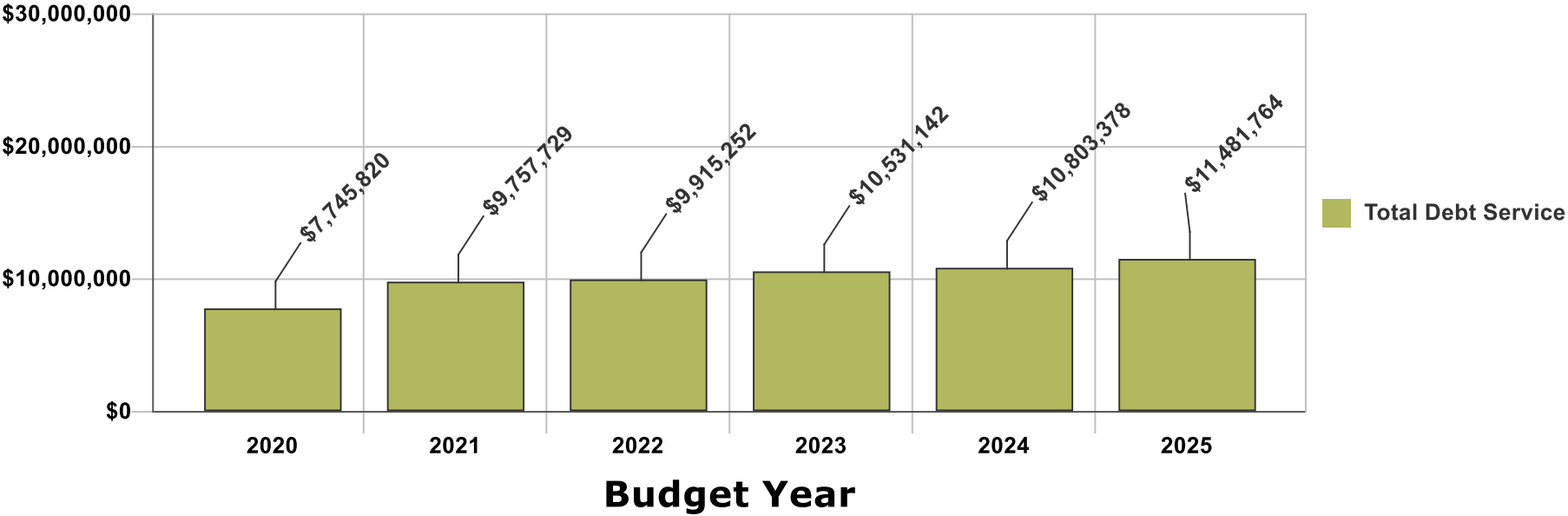
*Includes existing approved projects and projects in the CIP

Solid Waste Fund Debt Retirement



This chart depicts the debt principal retired in each budget year.

Total Debt Service



*Includes existing projects and projects in the CIP.