



**LEBANON CITY COUNCIL
NOVEMBER 13, 2024 - 5:30 PM
COUNCIL CHAMBERS, CITY HALL OR
REMOTE VIA VIRTUAL PLATFORM
LEBANONNH.GOV/LIVE**

1. Meeting Access

- A. To listen to this meeting, please [join live via Microsoft Teams](#) or call 929-229-5356 (access code: 634 164 699#). If you have trouble accessing this meeting, please [email Shaun Mulholland](#).

2. Review of 2025 City Budget - Question and Answer Session

- A. [Human Services](#)
- Outside Human Service Agencies/ Public Health Agencies
- B. [Fire](#)
- C. [City Clerk](#)
- D. [Cyber Services](#)

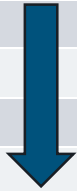
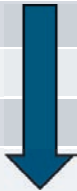
City of Lebanon [2025 Proposed Operating Budget](#) available at [LebanonNH.gov/Budget](#)

Meetings are open for in-person and remote attendance. Members of the public that wish to attend remotely may do so by going to [LebanonNH.gov/Live](#) where you will find instructions on how to enter the meeting. Please note: Should technical difficulties occur during the meeting that disrupts virtual or phone connection(s), the meeting will continue without remote access capabilities.

Lebanon Human Services

2025 Budget Request

Direct Assistance Breakdown - Year over Year

Type of Assistance	2022	2023	FY24 Budgeted	YTD as of 10/31	FY25 Proposed
Rent/mortgage	\$16,220	\$72,041		\$56,530	
Security deposit	\$7,519	\$10,517		\$7,468	
Shelter	\$7,510	\$8,670		\$3,120	
Motel	\$73,222	*\$105,266		**\$104,765	
Housing	\$104,471	\$196,494	\$210,000	\$171,883	\$210,000
Electric	\$339	\$1,650	\$3,000	\$634	\$3,000
Oil or Propane			\$5,000	\$477	\$2,500
Cremation	\$8,800	\$4,100	\$9,000	\$6,700	\$8,500
Transportation	\$469	\$35	\$500	\$8	\$500
Other***	\$262		\$2,000	\$95	\$1,000
Medical			\$1,000		\$500
TOTAL	\$114,341	\$202,279	\$230,500	\$179,797	\$226,000

*\$6,590 received in reimbursement from Grafton County Cold Weather Shelter Funds

**\$14,697 received in reimbursement from Grafton County Cold Weather Shelter Funds

*** Laundry, food, birth certificates, phone minutes, lease preparation fee

Operating Costs* of Shelter (per bed night) compared to Cost of Hotel Room

Month	Operational Costs	Bed Nights	Cost/Bed Night	Average Occupancy/Night
December 2023	\$2,918.78	0	n/a	n/a
January 2024	\$20,767.58	29	\$716.12	4.1
February 2024	\$36,173.85	203	\$178.20	7.0
March 2024	\$31,862.68	277	\$115.03	8.9
April 2024	\$15,759.12	149	\$105.77	9.9
TOTAL	\$107,482.01	658	\$163.35	

[*Operating costs only include payments made to the Haven; do not include utilities or other DPW expenses]

Hotel	Cost/Night
Sunset Motel	\$159 + tax
Quality Inn	\$129 + tax
Fireside Inn	\$110 + tax
Super 8	\$99 + tax

The Lebanon Emergency Winter Shelter also provided dinners, breakfast, supportive services, and Coordinated Entry into HMIS, which would not occur with hotel assistance from Human Services.



Human Services 2025 Budget



Housing Stability & Homeless Services



Need-based rental assistance to prevent homelessness.
Case management/supportive services to maintain housing.
Referrals for emergency shelter and shelter sponsorship.
Temporary emergency housing in hotels/motels.
Winter '24-'25: Emergency Shelter at 160 Mechanic Street



Lebanon Emergency
Winter Shelter

\$210,000 Direct Assistance **\$150,000** Shelter Operations

\$102,824 Recommended for Outside HS Agencies

[LISTEN, TCCAP, Twin Pines Housing, Upper Valley Haven, WISE, HEADREST]



Basic Needs



Need-based assistance with utilities, food, life-saving medication, transportation, cremation.

\$16,500 Direct Assistance

\$108,900 Recommended for Outside Agencies

[LISTEN, TCCAP, GCSCC, GNHC, HIV/HCV
Resource Center]

Home- & Community-Based Services

\$143,050

Recommended for
Outside Agencies

[GCSCC, Headrest, VNH,
WCBH, Waypoint, Valley
Court Diversion Programs]



Collaboration

Collaboration with Upper Valley service providers to strengthen the safety net for members of our community.



Community Health

Partnerships with Public Health Council of the Upper Valley, Mobile Integrated Health and Mobile Crisis Response.

The HS office provides direct financial assistance to an average of 80 households annually.
Outside HS agencies serve 3,000-4,000 Lebanon individuals annually.

BUDGET REPORT FOR CITY OF LEBANON
Calculations As Of 10/14/2024

GL Number	Description	2024 Amended Budget	2024 Activity	2025 Recommended	2025 Requested Amt Change	2025 Requested % Change
Appropriations						
HUMAN SERVICES						
1100-4441-0000-1100-0000	FULL TIME WAGES	125,730.00	107,930.14	172,420.00	46,690.00	37%
1100-4441-0000-1125-0000	PART TIME WAGES 25-29	45,010.00	13,931.03	0.00	(45,010.00)	-100%
1100-4441-0000-1300-0000	OVERTIME WAGES	0.00	11.22	0.00	0.00	0%
1100-4441-0000-2150-0000	LIFE & DISABILITY INSURANCE	2,000.00	1,032.56	2,210.00	210.00	11%
1100-4441-0000-2200-0000	FICA & MEDICARE TAXES	11,960.00	9,154.26	13,200.00	1,240.00	10%
1100-4441-0000-2301-0000	RETIREMENT: MUNICIPAL	19,080.00	14,591.62	22,660.00	3,580.00	19%
1100-4441-0000-2450-0000	TRAINING/LICENSES/DUES	1,450.00	408.88	1,450.00	0.00	0%
1100-4441-0000-2600-0000	WORKERS' COMPENSATION	350.00	268.18	380.00	30.00	9%
1100-4441-0000-3410-0000	SOFTWARE: SUPPORT/SERVICE/SUBSCRIPTIONS	1,150.00	0.00	1,150.00	0.00	0%
1100-4441-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	700.00	668.00	700.00	0.00	0%
1100-4441-0000-4410-0000	RENTAL:LAND/BUILDINGS	15,600.00	13,144.98	16,800.00	1,200.00	8%
1100-4441-0000-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	0.00	0.00	0.00	0.00	0%
1100-4441-0000-5000-0000	OTHER PURCHASED SERVICES	210,200.00	48,504.47	150,000.00	(60,200.00)	-29%
1100-4441-0000-5300-0000	COMMUNICATIONS	900.00	586.00	900.00	0.00	0%
1100-4441-0000-5335-0000	INFORMATION ACCESS	1,200.00	854.10	1,200.00	0.00	0%
1100-4441-0000-5800-0000	TRAVEL	500.00	379.75	500.00	0.00	0%
1100-4441-0000-5875-0000	MILEAGE	500.00	369.84	500.00	0.00	0%
1100-4441-0000-6000-0000	OFFICE SUPPLIES	1,500.00	544.02	1,000.00	(500.00)	-33%
1100-4441-0000-6400-0000	REFERENCE PUBLICATIONS	380.00	221.00	230.00	(150.00)	-39%
Total Department HUMAN SERVICES:		438,210.00	212,600.05	385,300.00	(52,910.00)	-12%
HS DIRECT ASSISTANCE						
1100-4442-0000-5900-0000	DIRECT ASSISTANCE: OTHER	9,500.00	6,752.74	9,000.00	(500.00)	-5%
1100-4442-0000-5901-0010	DIRECT ASSISTANCE:FOOD	2,000.00	21.74	1,000.00	(1,000.00)	-50%
1100-4442-0000-5902-0010	DIRECT ASSISTANCE:RENT	210,000.00	138,768.48	210,000.00	0.00	0%
1100-4442-0000-5903-0010	DIRECT ASSISTANCE:FUEL	5,000.00	476.62	2,500.00	(2,500.00)	-50%
1100-4442-0000-5904-0010	DIRECT ASSISTANCE:MEDICAL	1,000.00	0.00	1,000.00	0.00	0%
1100-4442-0000-5905-0010	DIRECT ASSISTANCE:UTILITIES	3,000.00	634.13	3,000.00	0.00	0%
Total Department HS DIRECT ASSISTANCE:		230,500.00	146,653.71	226,500.00	(4,000.00)	-2%
HS: OUTSIDE AGENCIES						
PUBLIC HEALTH CLINICS						
1100-4415-0001-5907-0000	HIV/HCV RESOURCE CENTER	0.00	0.00	5,000.00	5,000.00	0%
1100-4415-0001-5908-0000	WEST CENTRAL BEHAVIORAL HEALTH	0.00	0.00	18,500.00	18,500.00	0%
1100-4415-0001-5911-0000	GOOD NEIGHBOR HEALTH CLINIC	0.00	0.00	12,000.00	12,000.00	0%
Total Department PUBLIC HEALTH CLINICS:		0.00	0.00	35,500.00	35,500.00	0%
OTHER HEALTH						
1100-4419-0000-5902-0000	VISITING NURSES ALLIANCE-VT/NH	0.00	0.00	58,300.00	58,300.00	0%
1100-4419-0000-5915-0000	PUBLIC HEALTH COUNCIL OF THE UPPER VALLE	0.00	0.00	11,510.00	11,510.00	0%
Total Department OTHER HEALTH:		0.00	0.00	69,810.00	69,810.00	0%
HS VENDOR PAYMENTS						
1100-4445-0000-5901-0000	SENIOR CITIZENS CENTER	63,750.00	63,750.00	64,500.00	750.00	1%
1100-4445-0000-5902-0000	VISITING NURSES ALLIANCE-VT/NH	59,390.00	59,390.00	0.00	(59,390.00)	-100%
1100-4445-0000-5903-0000	HEADREST INC	50,000.00	50,000.00	60,000.00	10,000.00	20%
1100-4445-0000-5904-0000	LISTEN INC	62,410.00	62,410.00	62,410.00	0.00	0%
1100-4445-0000-5905-0000	HANNAH HOUSE	0.00	0.00	0.00	0.00	0%
1100-4445-0000-5906-0000	WISE	15,000.00	15,000.00	15,000.00	0.00	0%
1100-4445-0000-5907-0000	HIV/HCV RESOURCE CENTER	5,000.00	5,000.00	0.00	(5,000.00)	-100%
1100-4445-0000-5908-0000	WEST CENTRAL BEHAVIORAL HEALTH	18,500.00	18,500.00	0.00	(18,500.00)	-100%
1100-4445-0000-5909-0000	TRI COUNTY CAP INC	28,600.00	28,564.00	28,570.00	(30.00)	0%
1100-4445-0000-5910-0010	TLC FAMILY RESOURCE	0.00	0.00	0.00	0.00	0%
1100-4445-0000-5911-0000	GOOD NEIGHBOR HEALTH CLINIC	11,040.00	11,040.00	0.00	(11,040.00)	-100%
1100-4445-0000-5912-0000	UPPER VALLEY HAVEN, INC.	5,000.00	5,000.00	5,000.00	0.00	0%
1100-4445-0000-5913-0000	TWIN PINES HOUSING TRUST	11,000.00	11,000.00	12,000.00	1,000.00	9%
1100-4445-0000-5914-0000	UV COMM NURSING	0.00	0.00	0.00	0.00	0%
1100-4445-0000-5915-0000	PUBLIC HEALTH COUNCIL OF THE UPPER VALLE	0.00	0.00	0.00	0.00	0%
1100-4445-0000-5917-0000	VALLEY COURT DIVERSION	10,000.00	10,000.00	0.00	(10,000.00)	-100%
1100-4445-0000-5918-0000	WAYPOINT	0.00	0.00	3,500.00	3,500.00	100%
1100-4445-0000-5919-0000	SPECIAL NEEDS SUPPORT CENTER (SNSC)	0.00	0.00	0.00	0.00	0%
Total Department HS VENDOR PAYMENTS:		329,690.00	339,654.00	250,980.00	(78,710.00)	-24%
Total Appropriations		1,008,400.00	698,907.76	968,090.00	(40,310.00)	-4%



City of Lebanon FIRE DEPARTMENT

2025 Budget Presentation

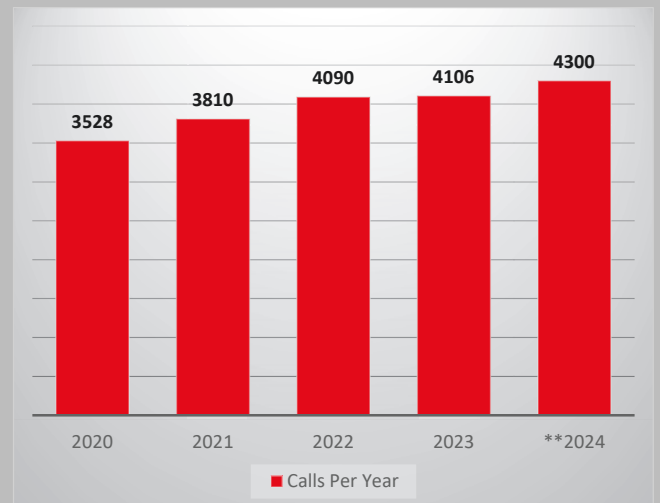




OPERATIONS DIVISION

ANNUAL CALL VOLUME

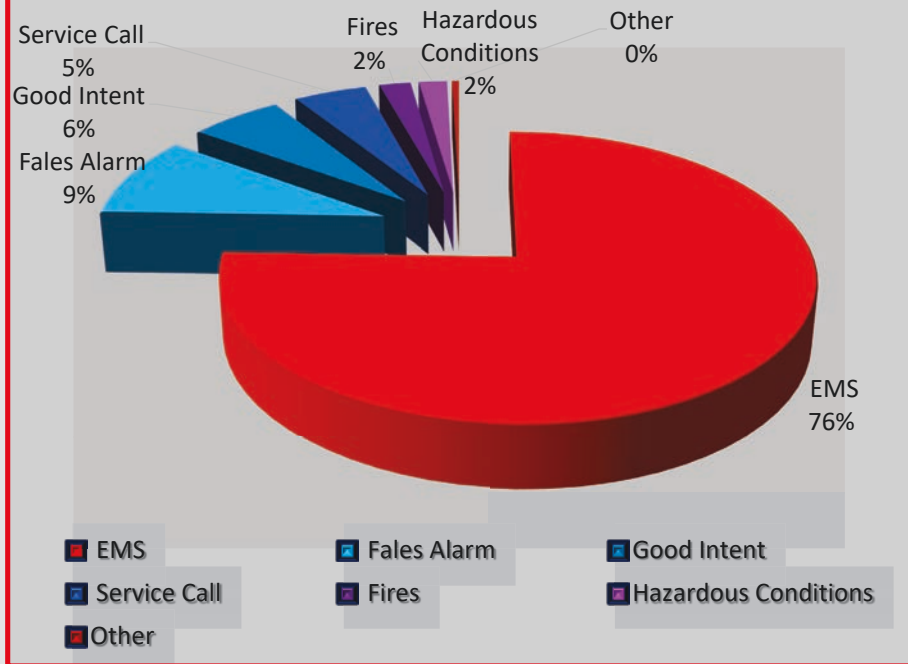
- Annual call volume continues to increase at rapid rate and reflects a call volume of communities with a population of 25,000+ residents in NH





OPERATIONS DIVISION

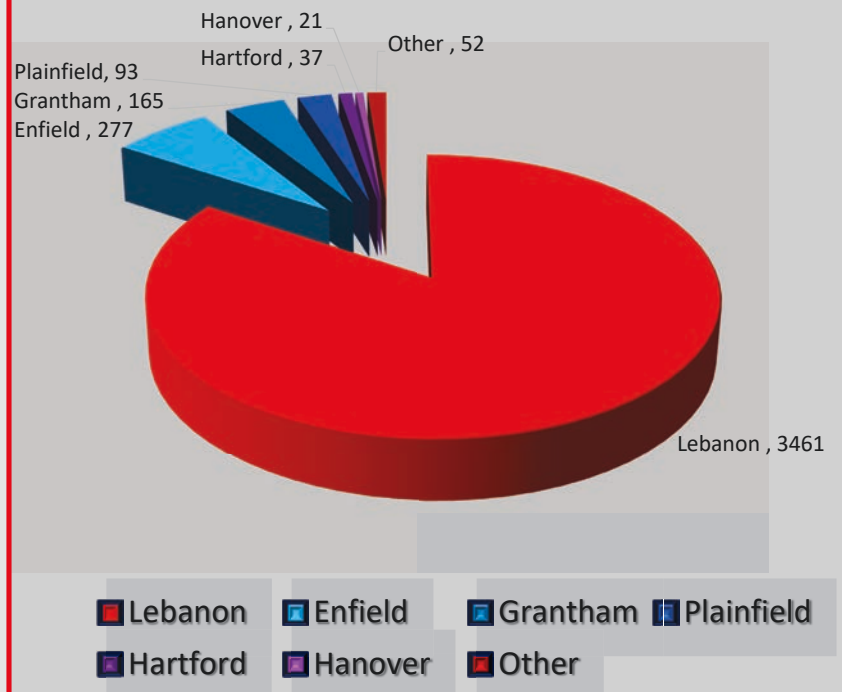
CALLS BY NFIRS CODE CATEGORY (2023)





OPERATIONS DIVISION

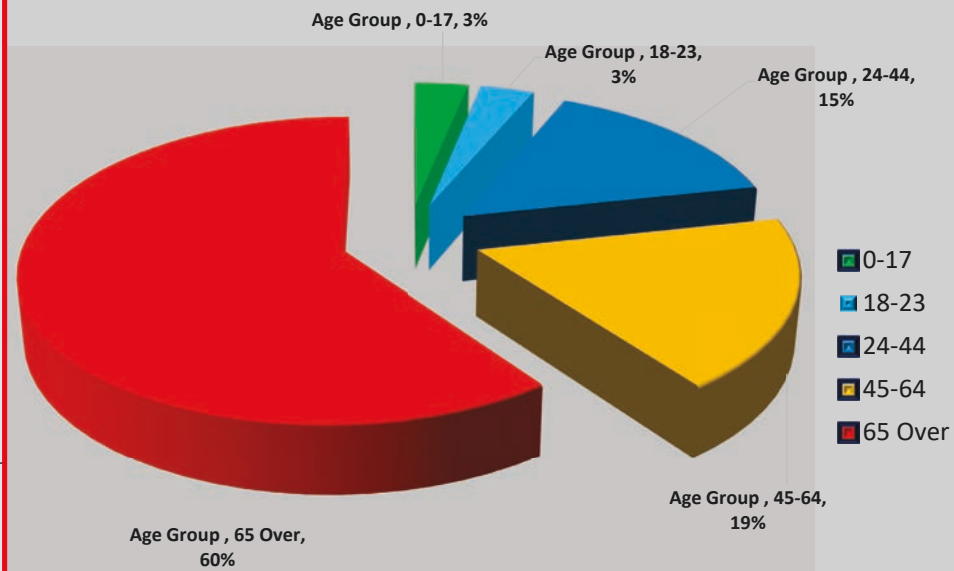
CALLS BY COMMUNITY (2023)





EMS TRANSPORTS BY PATIENT AGE

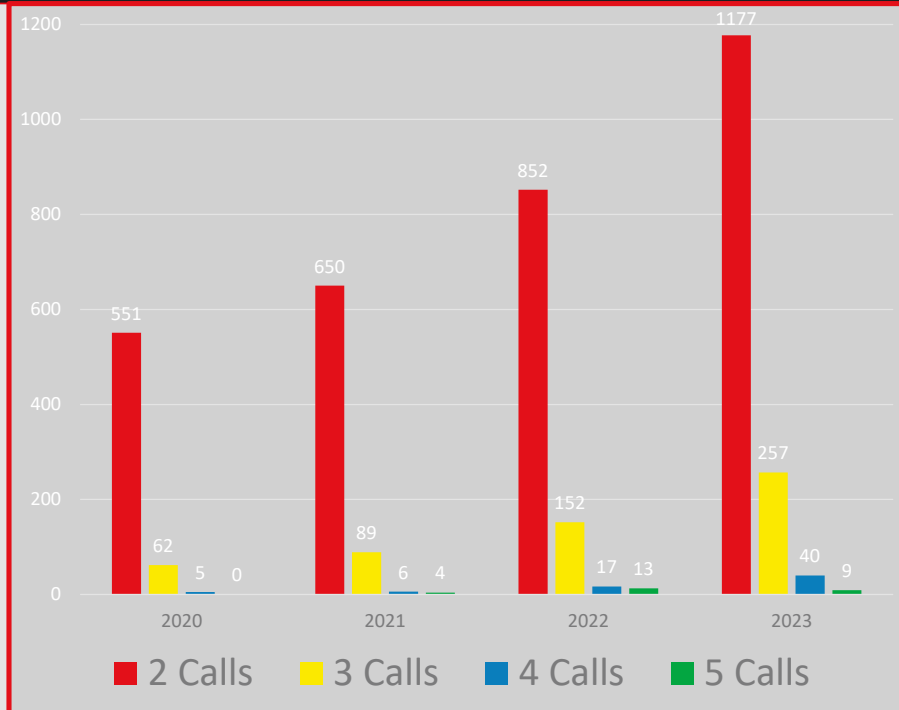
EMS TRANSPORTS BY AGE GROUP (2023)





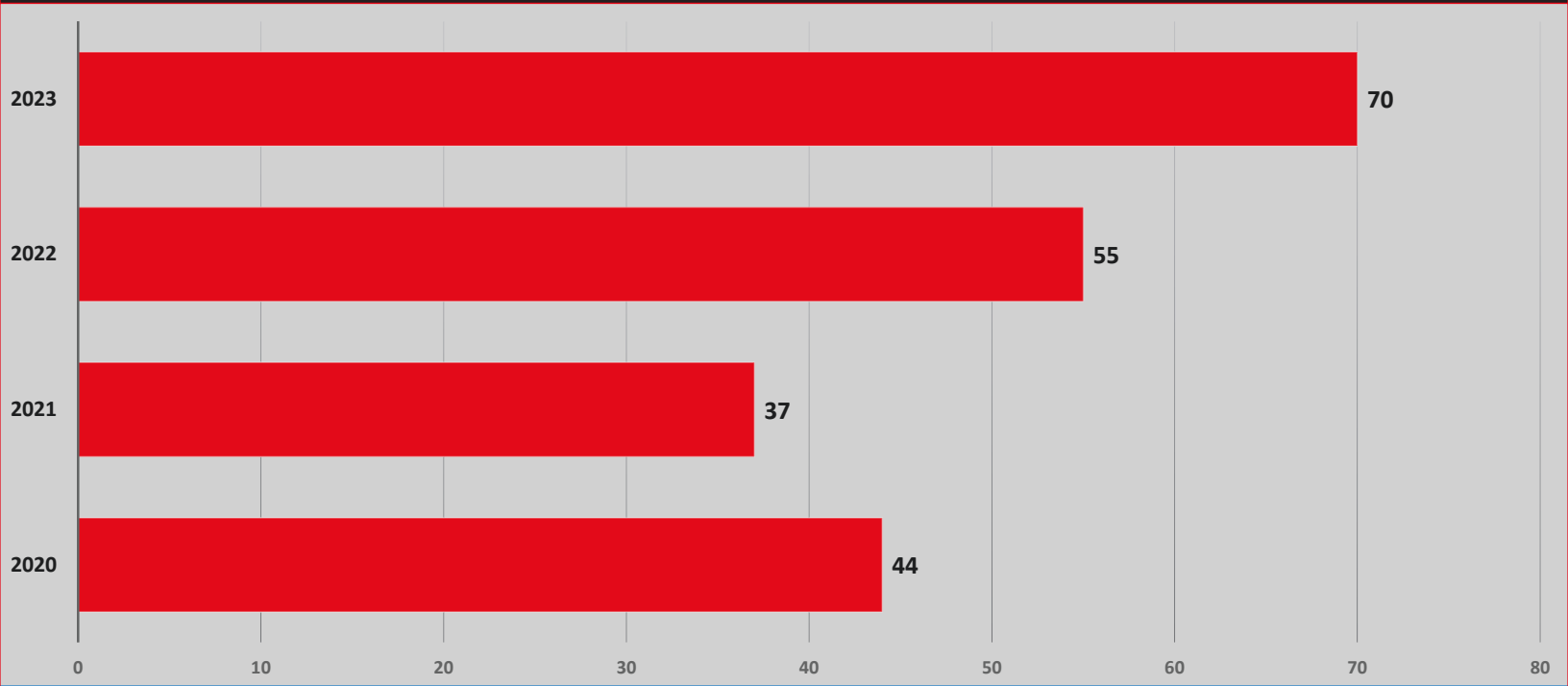
OPERATIONS DIVISION

SIMULTANEOUS CALLS



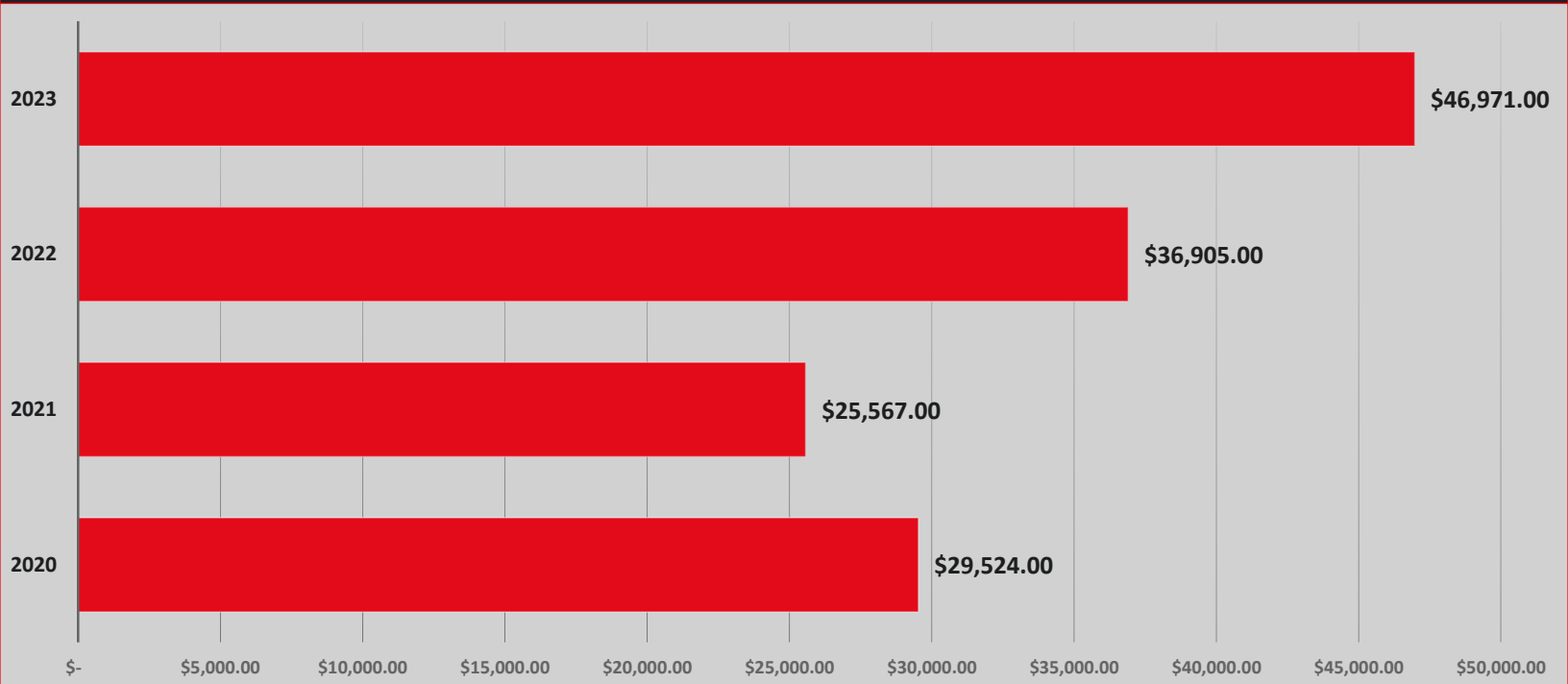


EMS MUTUAL AID REQUESTS





LOST EMS REVENUE TO MUTUAL AID



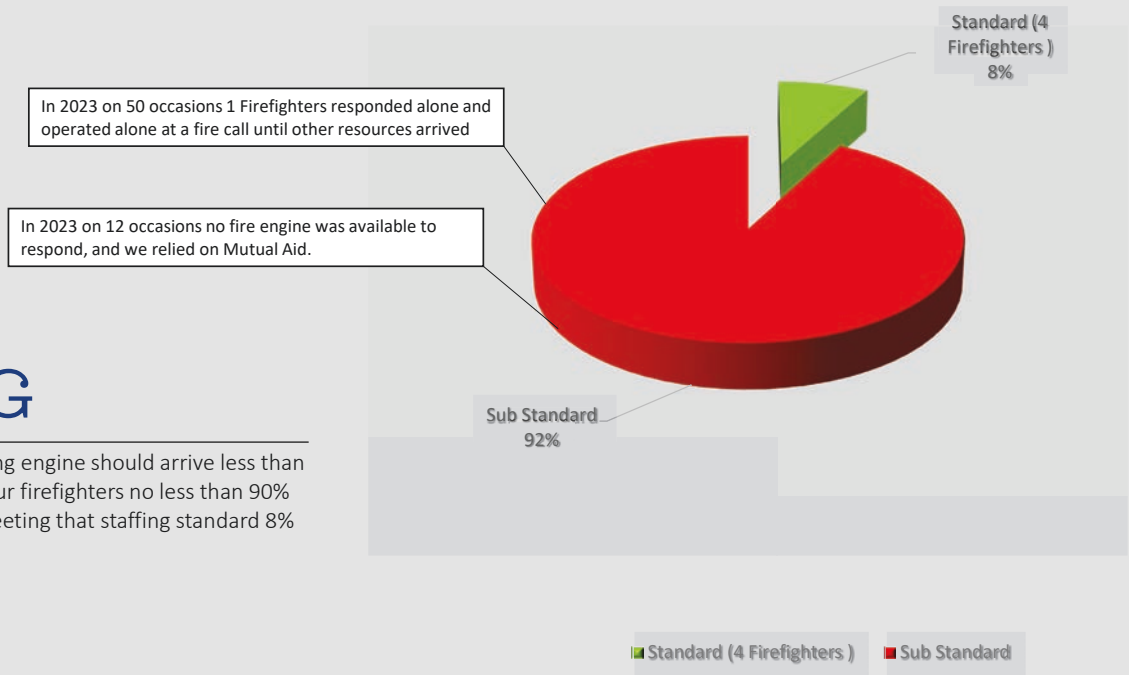


OPERATIONS DIVISION

ENGINE STAFFING

NFPA 1710 States the first arriving engine should arrive less than 4 minutes with a minimum of four firefighters no less than 90% of the time. Currently we are meeting that staffing standard 8% of the time.

Average Mutual Aid Arrival 8:40





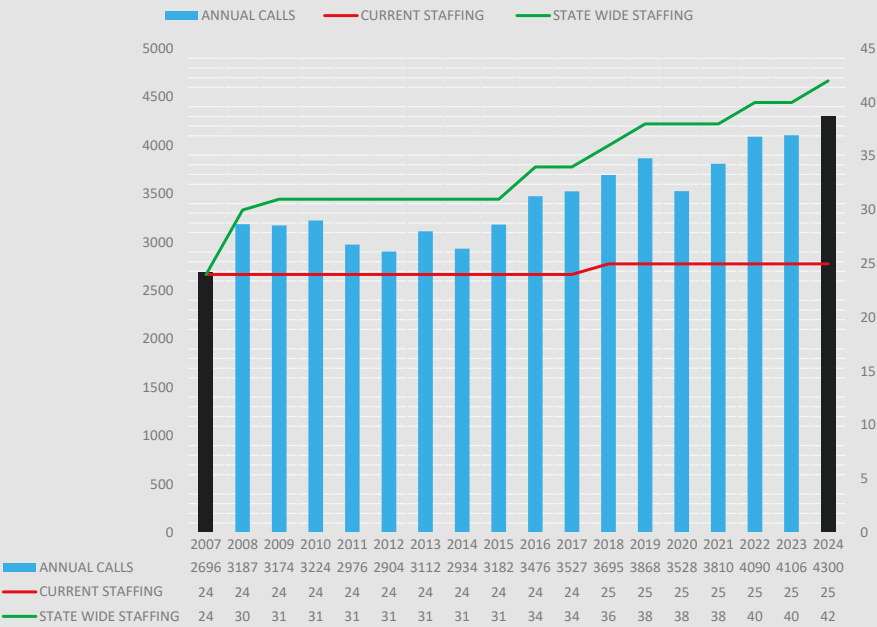
OPERATIONS DIVISION

City or Town	Staffing	On Duty	Call Volume	Call vs Staff Ration	Staffed Ambulances	% Municipal Budget
North Hampton	12	3	1200	100	1	26%
Pelham	20	5	1479	74	2	14%
Gilford	20	5	1820	91	2	13%
Belmont	14	3/4	1879	134	2	19%
Hanover	20	5	2225	111	2	18%
Hartford Vt	24	6	2650	106	3	19%
Hooksett	28	7	2550	93	2	20%
Goffstown	24	6	2822	117	2	12%
Hampton	44	11	3437	91	2	13%
Bedford	36	9	3745	54	3	19%
Merrimack	44	11	3790	86	3	18%
Lebanon	25	6	4106	164	3*	10%
Londonderry	48	12	4444	93	4	21%
Laconia	40	10	4523	113	3	16%
Derry	60	15	5500	92	4	21%
Keene	44	11	5779	131	3	12%
Salem	72	18	6100	84	4	24%
Dover	60	15	7671	127	4	23%
Concord	84	21	10,710	127	4	21%
Average				102		18.2%



OPERATIONS DIVISION

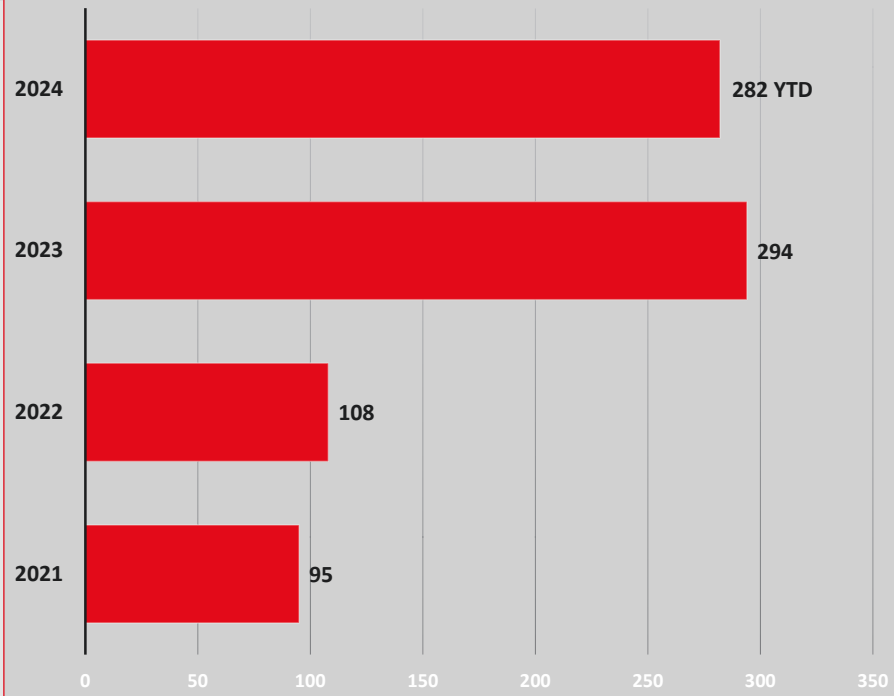
REGIONAL AND STATE STAFFING PER CALL VOLUME COMPARISON





COMMUNITY RISK REDUCTION

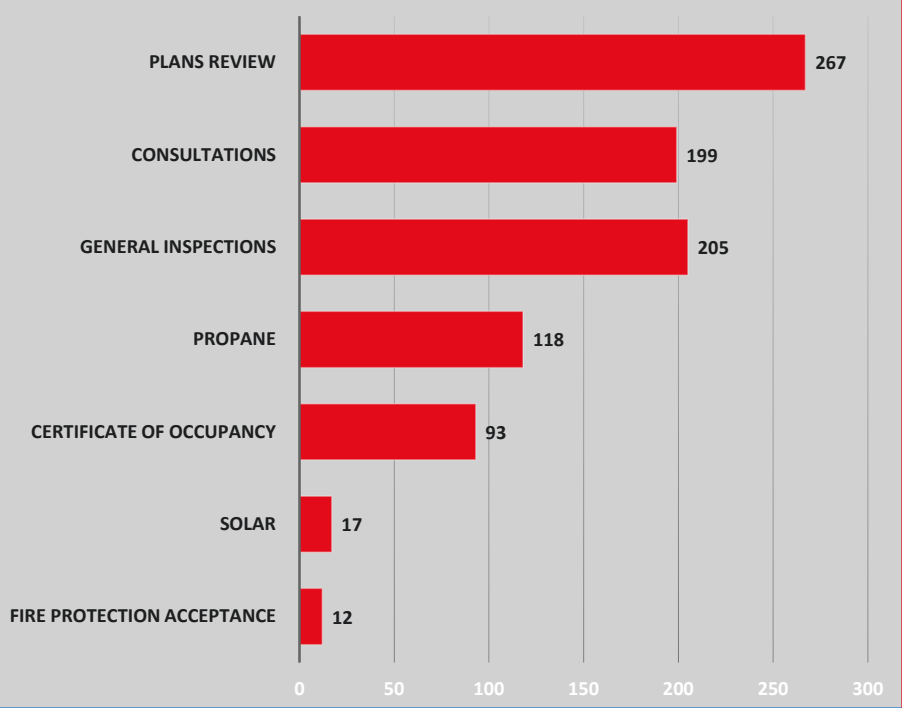
EMERGENCY RESPONSES BY CRR DIVISION





COMMUNITY RISK REDUCTION

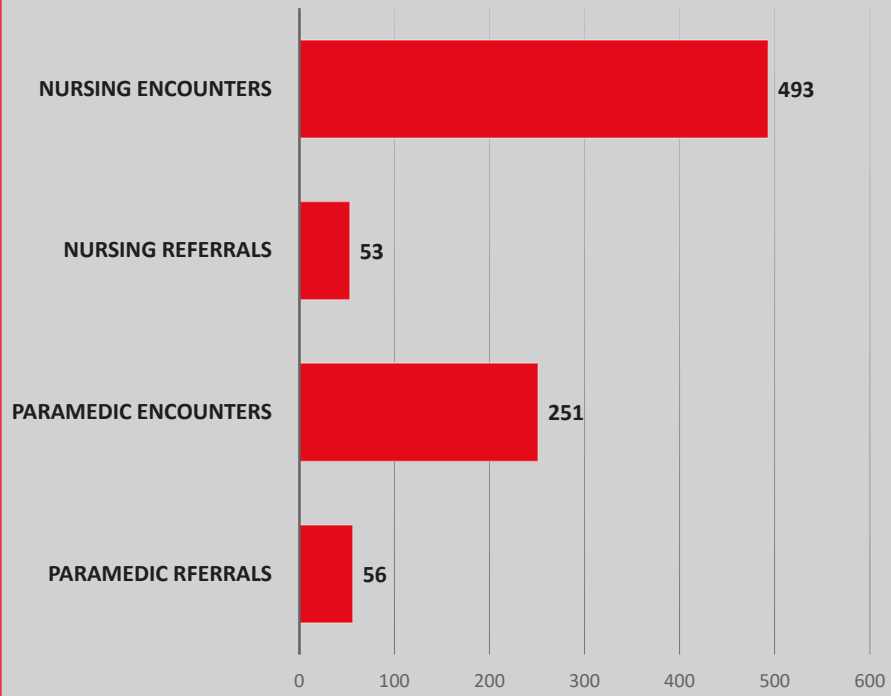
INSPECTION CATEGORIES 2024(YTD)





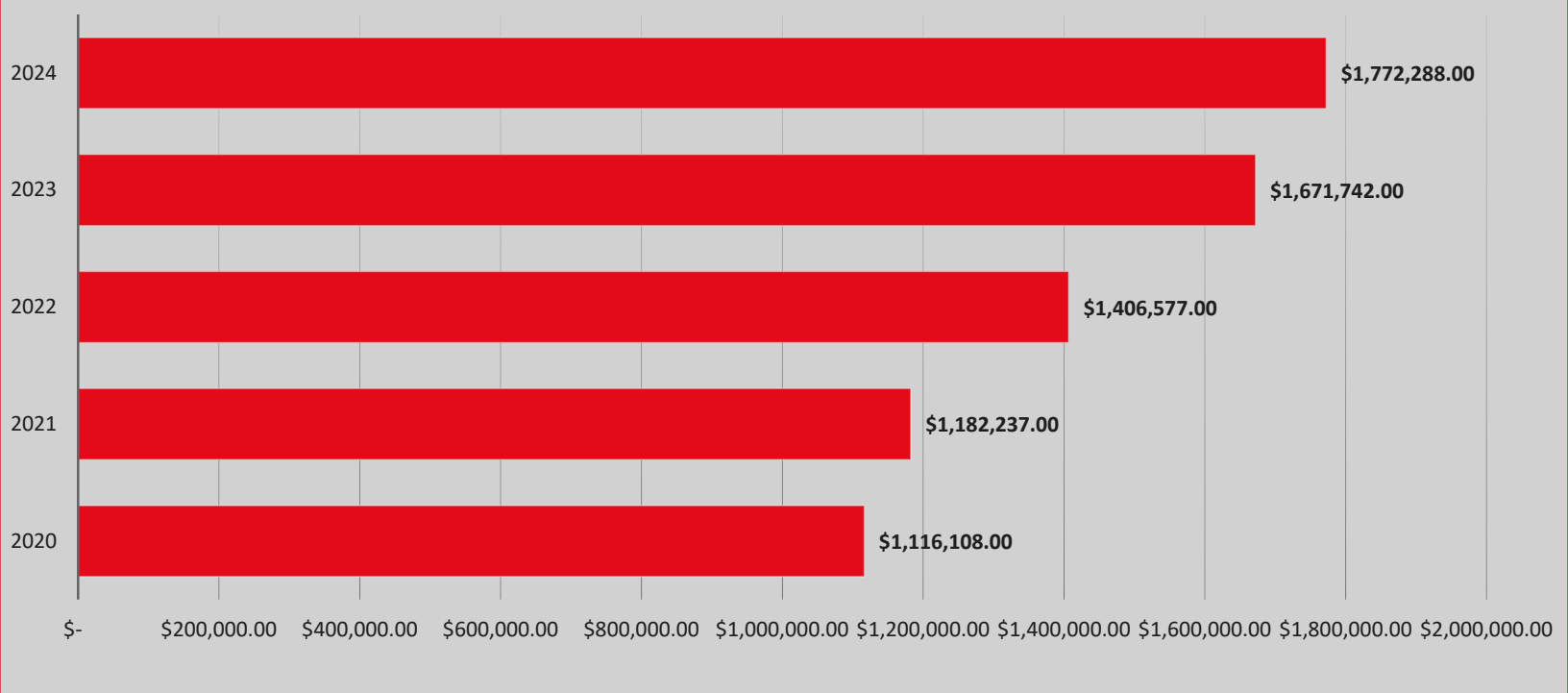
COMMUNITY RISK REDUCTION

MOBILE INTEGRATED HEALTH





ANNUAL REVENUE





EMREGENCY MANAGEMENT

- **2024 Hazard Mitigation Plan Adopted**
 - City team working on a grant application for mitigation projects
- **Applied for and waiting official approval for shelter trailers**
 - Human and Pet Shelter Trailers
- **Shelter walk through conducted**
 - Working in conjunction with UVMIRC, DHMC Population Health and Lebanon High School to increase and formalize shelter plan.

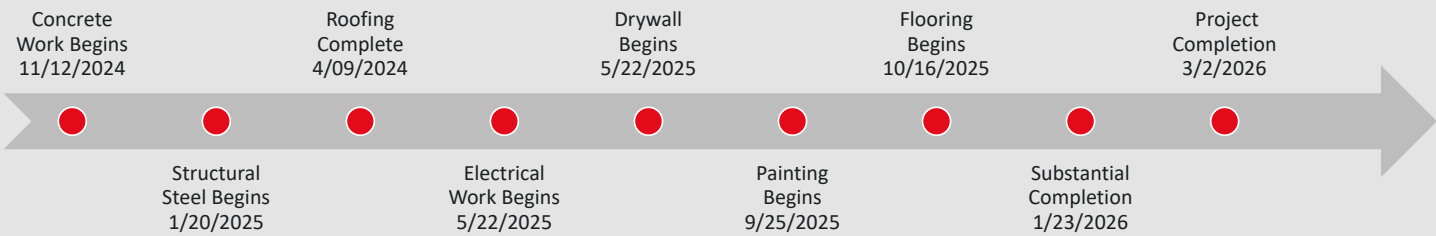


UNPREPARED RISKS

- Active Shooter/Hostile Events
- Airport Incidents
- Natural Disasters



FIRE STATION REPLACEMENT





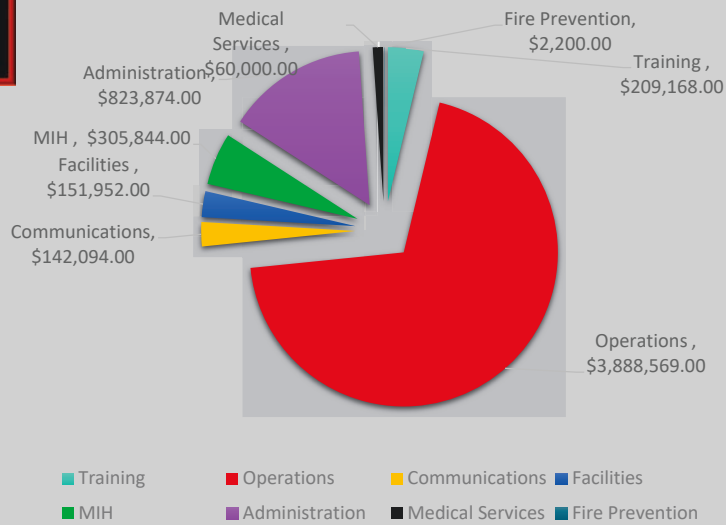
2025 BUDGET REQUEST

2025 Budget Request

Expenditures: \$ 5,639,820.00

Revenue: \$ 1,839,480.00

Taxpayer Net Cost: \$3,800,340.00





Lebanon Fire Department

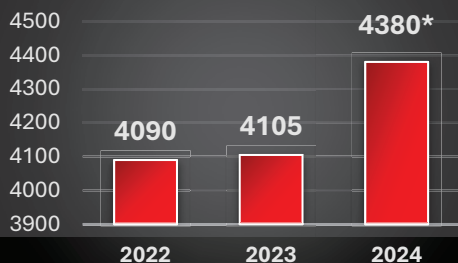
2024 YTD HIGHLIGHTS

- HIGHEST PROJECTED CALL VOLUME IN LFD HISTORY (6.6% projected increase)*
- NEW STATION PROJECT UNDERWAY
- INCREASE IN EMS TRANSPORT REVENUE COLLECTIONS (10%)
- INCREASE IN FIRE INSPECTIONS/PLANS REVIEW (22%)
- 19 COMMUNITY EVENTS
- CAPTIAL EQUIPMENT REPLACEMENT

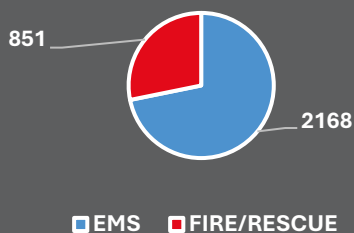
2025 CHALLENGES

- INCREASING CALL VOLUME OUTPACING STAFF GROWTH / EMPLOYEE HEALTH AND SAFETY
- EMERGENCY MANAGEMENT PLANNING RELATED TO INCREASING OCCURANCES OF WEATHER EVENTS

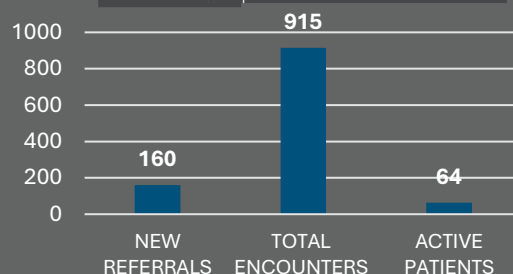
ANNUAL 911 CALL VOLUME



CALL BY TYPE



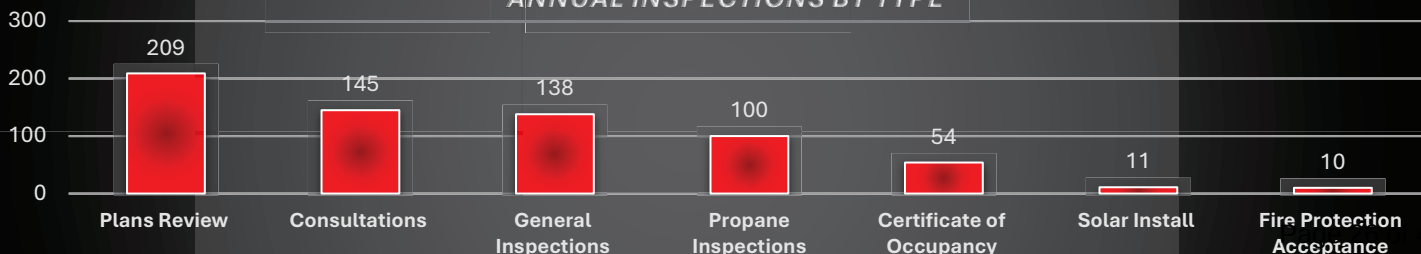
MOBILE INTEGRATED HEALTH



ANNUAL PROJECTED REVENUES



ANNUAL INSPECTIONS BY TYPE



BUDGET REPORT FOR CITY OF LEBANON
Calculations As Of 10/14/2024

		2024	2024	2025	2025	2025
		Amended	Activity	Recommended	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
Estimated Revenues						
OTHER LICENSES PERMITS & FEES						
1100-3290-0010-9110-0011	ANNUAL ALARM FEES-FIRE	85,000.00	83,979.00	85,000.00	0.00	0%
Total Department OTHER LICENSES PERMITS & FEES:		85,000.00	83,979.00	85,000.00	0.00	0%
INTERGOVERNMENTAL REVENUES						
1100-3379-0010-9380-0050	COMMUNITY NURSE: ENFIELD	29,790.00	0.00	31,170.00	1,380.00	5%
1100-3379-0010-9380-0060	COMMUNITY NURSE: GRANTHAM	44,670.00	44,671.16	46,770.00	2,100.00	5%
Total Department INTERGOVERNMENTAL REVENUES:		74,460.00	44,671.16	77,940.00	3,480.00	5%
INCOME FROM DEPARTMENTS						
1100-3401-0010-9390-0140	AMBULANCE SERVICES: PLAINFIELD	28,000.00	28,000.00	28,000.00	0.00	0%
1100-3401-0010-9390-0150	AMBULANCE SERVICES: ENFIELD	91,000.00	93,532.00	97,000.00	6,000.00	7%
1100-3401-0010-9390-0160	AMBULANCE SERVICES	1,100,000.00	962,621.85	1,250,000.00	150,000.00	14%
1100-3401-0010-9390-0170	AMBULANCE INTERCEPTS	8,000.00	10,400.00	6,000.00	(2,000.00)	-25%
1100-3401-0010-9390-0180	AMBULANCE SERVICES: GRANTHAM	65,000.00	60,536.00	65,000.00	0.00	0%
1100-3401-0010-9390-0190	FIRE RECORDS	150.00	195.00	150.00	0.00	0%
1100-3401-0010-9390-0200	FIRE CODE ENFORCEMENT	18,000.00	22,100.00	18,000.00	0.00	0%
1100-3401-0010-9390-0210	FIRE: MISC REVENUE	2,000.00	2,136.00	2,000.00	0.00	0%
1100-3401-0010-9390-0340	DHMC MIH PROGRAM	149,970.00	0.00	147,590.00	(2,380.00)	-2%
1100-3401-0010-9390-0350	COMMUNITY NURSE: DARTMOUTH MIH	75,000.00	0.00	80,000.00	5,000.00	7%
Total Department INCOME FROM DEPARTMENTS:		1,537,120.00	1,179,520.85	1,693,740.00	156,620.00	10%
Total Revenues		1,696,580.00	1,308,171.01	1,856,680.00	160,100.00	9.4%
Appropriations						
FIRE ADMIN						
1100-4220-0010-1100-0000	FULL TIME WAGES	500,880.00	393,934.90	532,220.00	31,340.00	6%
1100-4220-0010-1300-0000	OVERTIME WAGES	1,000.00	213.36	1,000.00	0.00	0%
1100-4220-0010-2150-0000	LIFE & DISABILITY INSURANCE	6,390.00	3,935.68	6,790.00	400.00	6%
1100-4220-0010-2200-0000	FICA & MEDICARE TAXES	11,910.00	8,809.45	12,670.00	760.00	6%
1100-4220-0010-2301-0000	RETIREMENT: MUNICIPAL	10,190.00	7,999.61	10,500.00	310.00	3%
1100-4220-0010-2303-0000	RETIREMENT-FIRE	128,640.00	101,679.40	134,550.00	5,910.00	5%
1100-4220-0010-2450-0000	TRAINING/LICENSES/DUES	3,860.00	1,658.29	3,890.00	30.00	1%
1100-4220-0010-2600-0000	WORKERS' COMPENSATION	29,710.00	23,476.50	31,700.00	1,990.00	7%
1100-4220-0010-3300-0000	OTHER PROFESSIONAL SERVICES/DUES	0.00	0.00	0.00	0.00	0%
1100-4220-0010-3410-0000	SOFTWARE: SUPPORT/SERVICE/SUBSCRIPTIONS	18,000.00	24,430.97	37,100.00	19,100.00	106%
1100-4220-0010-4300-0000	REPAIR/MAINTENANCE SERVICES	11,400.00	10,208.36	11,700.00	300.00	3%
1100-4220-0010-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	2,000.00	1,181.46	2,000.00	0.00	0%
1100-4220-0010-5000-0000	OTHER PURCHASED SERVICES	6,000.00	2,219.04	6,000.00	0.00	0%
1100-4220-0010-5300-0000	COMMUNICATIONS	12,000.00	4,264.96	10,000.00	(2,000.00)	-17%
1100-4220-0010-5335-0000	INFORMATION ACCESS	15,000.00	9,426.00	15,000.00	0.00	0%
1100-4220-0010-6000-0000	OFFICE SUPPLIES	2,000.00	657.70	2,000.00	0.00	0%
1100-4220-0010-6100-0000	GENERAL SUPPLIES	3,500.00	2,664.52	3,500.00	0.00	0%
1100-4220-0010-6400-0000	REFERENCE PUBLICATIONS	100.00	410.00	100.00	0.00	0%
1100-4220-0010-7520-0000	VEHICLES	50,000.00	54,713.50	0.00	(50,000.00)	-100%
Total Department FIRE ADMIN:		812,580.00	651,883.70	820,720.00	8,140.00	1%
FIRE OPERATIONS						
1100-4220-0020-1100-0000	FULL TIME WAGES	1,933,310.00	1,496,444.35	2,088,380.00	155,070.00	8%
1100-4220-0020-1200-0000	TEMPORARY PT WAGES	10,000.00	3,905.58	10,000.00	0.00	0%
1100-4220-0020-1300-0000	OVERTIME WAGES	450,000.00	356,257.01	465,000.00	15,000.00	3%
1100-4220-0020-2150-0000	LIFE & DISABILITY INSURANCE	24,850.00	15,075.83	26,700.00	1,850.00	7%
1100-4220-0020-2200-0000	FICA & MEDICARE TAXES	34,560.00	25,962.38	37,030.00	2,470.00	7%
1100-4220-0020-2303-0000	RETIREMENT-FIRE	723,340.00	559,958.22	759,190.00	35,850.00	5%
1100-4220-0020-2450-0000	TRAINING/LICENSES/DUES	1,300.00	880.00	1,330.00	30.00	2%
1100-4220-0020-2600-0000	WORKERS' COMPENSATION	166,120.00	121,224.25	177,970.00	11,850.00	7%
1100-4220-0020-2910-0000	UNIFORMS/CLOTHING	22,000.00	24,041.86	55,000.00	33,000.00	150%
1100-4220-0020-2911-0000	UNIFORM CLEANING	16,000.00	5,880.40	18,000.00	2,000.00	13%
1100-4220-0020-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	28,530.00	6,507.96	45,000.00	16,470.00	58%
1100-4220-0020-4300-0000	REPAIR/MAINTENANCE SERVICES	500.00	671.53	500.00	0.00	0%
1100-4220-0020-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	300.00	3,205.00	300.00	0.00	0%
1100-4220-0020-5000-0000	OTHER PURCHASED SERVICES	64,200.00	48,748.20	70,000.00	5,800.00	9%
1100-4220-0020-5400-0000	ADVERTISING	500.00	0.00	0.00	(500.00)	-100%
1100-4220-0020-6100-0000	GENERAL SUPPLIES	58,000.00	37,323.15	68,500.00	10,500.00	18%
1100-4220-0020-6260-0000	GASOLINE	11,000.00	6,077.89	12,000.00	1,000.00	9%
1100-4220-0020-6265-0000	DIESEL FUEL	47,000.00	27,291.13	48,000.00	1,000.00	2%
Total Department FIRE OPERATIONS:		3,591,510.00	2,739,454.74	3,882,900.00	291,390.00	8%

FIRE PREVENTION						
1100-4220-0030-6100-0000	GENERAL SUPPLIES	2,200.00	2,442.11	2,200.00	0.00	0%
Total Department FIRE PREVENTION:		2,200.00	2,442.11	2,200.00	0.00	0%
FIRE TRAINING						
1100-4220-0040-1300-0000	OVERTIME WAGES	93,050.00	61,668.83	92,000.00	(1,050.00)	-1%
1100-4220-0040-2200-0000	FICA & MEDICARE TAXES	1,350.00	861.77	1,340.00	(10.00)	-1%
1100-4220-0040-2303-0000	RETIREMENT-FIRE	28,250.00	18,716.49	27,370.00	(880.00)	-3%
1100-4220-0040-2450-0000	TRAINING/LICENSES/DUES	53,200.00	27,243.75	71,700.00	18,500.00	35%
1100-4220-0040-2600-0000	WORKERS' COMPENSATION	6,490.00	2,859.04	6,420.00	(70.00)	-1%
1100-4220-0040-5800-0000	TRAVEL	3,000.00	5,141.56	10,000.00	7,000.00	233%
1100-4220-0040-5875-0000	MILEAGE	250.00	0.00	250.00	0.00	0%
Total Department FIRE TRAINING:		185,590.00	116,491.44	209,080.00	23,490.00	13%
FIRE ALARM & COMMUNICATIONS						
1100-4220-0050-1100-0000	FULL TIME WAGES	84,140.00	65,583.76	85,840.00	1,700.00	2%
1100-4220-0050-1300-0000	OVERTIME WAGES	3,500.00	2,771.83	3,500.00	0.00	0%
1100-4220-0050-2150-0000	LIFE & DISABILITY INSURANCE	1,080.00	664.75	1,100.00	20.00	2%
1100-4220-0050-2200-0000	FICA & MEDICARE TAXES	1,270.00	936.32	1,300.00	30.00	2%
1100-4220-0050-2303-0000	RETIREMENT-FIRE	26,600.00	20,745.95	26,580.00	(20.00)	0%
1100-4220-0050-2600-0000	WORKERS' COMPENSATION	3,500.00	2,751.14	5,990.00	2,490.00	71%
1100-4220-0050-4300-0000	REPAIR/MAINTENANCE SERVICES	6,500.00	200.00	6,500.00	0.00	0%
1100-4220-0050-6100-0000	GENERAL SUPPLIES	10,500.00	4,816.37	10,500.00	0.00	0%
Total Department FIRE ALARM & COMMUNICATIONS:		137,090.00	98,470.12	141,310.00	4,220.00	3%
FIRE REPAIR SERVICES						
1100-4220-0060-4300-0000	REPAIR/MAINTENANCE SERVICES	33,120.00	16,667.07	37,820.00	4,700.00	14%
1100-4220-0060-6100-0000	GENERAL SUPPLIES	23,000.00	8,692.36	31,150.00	8,150.00	35%
Total Department FIRE REPAIR SERVICES:		56,120.00	25,359.43	68,970.00	12,850.00	23%
FIRE MEDICAL SERVICES						
1100-4220-0070-3050-0000	MEDICAL SERVICES	60,000.00	1,408.00	62,000.00	2,000.00	3%
Total Department FIRE MEDICAL SERVICES:		60,000.00	1,408.00	62,000.00	2,000.00	3%
FIRE FACILITY MAINTENANCE						
1100-4220-0080-4110-0000	WATER	4,700.00	2,446.42	4,900.00	200.00	4%
1100-4220-0080-4120-0000	SEWER	4,700.00	3,332.28	4,900.00	200.00	4%
1100-4220-0080-4300-0000	REPAIR/MAINTENANCE SERVICES	40,700.00	26,304.53	41,150.00	450.00	1%
1100-4220-0080-6100-0000	GENERAL SUPPLIES	15,000.00	7,735.96	15,000.00	0.00	0%
1100-4220-0080-6220-0000	ELECTRICITY	42,000.00	21,101.64	48,000.00	6,000.00	14%
1100-4220-0080-6230-0000	BOTTLED GAS	19,000.00	13,708.47	19,000.00	0.00	0%
1100-4220-0080-6240-0000	FUEL OIL	19,000.00	7,067.36	16,000.00	(3,000.00)	-16%
Total Department FIRE FACILITY MAINTENANCE:		145,100.00	81,696.66	148,950.00	3,850.00	3%
FIRE MOBILE INTEGRATED HEALTHCARE						
1100-4220-0090-1100-0000	FULL TIME WAGES	85,470.00	67,254.96	91,050.00	5,580.00	7%
1100-4220-0090-2150-0000	LIFE & DISABILITY INSURANCE	1,090.00	679.12	1,160.00	70.00	6%
1100-4220-0090-2200-0000	FICA & MEDICARE TAXES	1,240.00	921.69	1,320.00	80.00	6%
1100-4220-0090-2303-0000	RETIREMENT-FIRE	25,940.00	20,411.96	24,920.00	(1,020.00)	-4%
1100-4220-0090-2450-0000	TRAINING/LICENSES/DUES	4,500.00	300.00	4,500.00	0.00	0%
1100-4220-0090-2600-0000	WORKERS' COMPENSATION	5,960.00	4,687.62	5,930.00	(30.00)	-1%
1100-4220-0090-6100-0000	GENERAL SUPPLIES	4,000.00	365.19	4,000.00	0.00	0%
Total Department FIRE MOBILE INTEGRATED HEALTHCARE:		128,200.00	94,620.54	132,880.00	4,680.00	4%
FIRE COMMUNITY NURSE						
1100-4220-0100-1100-0000	FULL TIME WAGES	83,830.00	65,944.43	88,730.00	4,900.00	6%
1100-4220-0100-1120-0000	PART TIME WAGES 20-24	43,140.00	35,205.22	47,150.00	4,010.00	9%
1100-4220-0100-2150-0000	LIFE & DISABILITY INSURANCE	1,070.00	669.52	1,130.00	60.00	6%
1100-4220-0100-2200-0000	FICA & MEDICARE TAXES	9,720.00	7,614.41	10,400.00	680.00	7%
1100-4220-0100-2301-0000	RETIREMENT: MUNICIPAL	11,350.00	8,922.42	11,660.00	310.00	3%
1100-4220-0100-2450-0000	TRAINING/LICENSES/DUES	3,000.00	506.25	3,000.00	0.00	0%
1100-4220-0100-2600-0000	WORKERS' COMPENSATION	5,100.00	4,056.12	5,450.00	350.00	7%
1100-4220-0100-5300-0000	COMMUNICATIONS	1,200.00	1,207.44	1,800.00	600.00	50%
1100-4220-0100-5800-0000	TRAVEL	0.00	893.93	0.00	0.00	0%
1100-4220-0100-5875-0000	MILEAGE	500.00	138.02	500.00	0.00	0%
1100-4220-0100-6100-0000	GENERAL SUPPLIES	1,000.00	1,048.20	1,000.00	0.00	0%
Total Department FIRE COMMUNITY NURSE:		159,910.00	126,205.96	170,820.00	10,910.00	7%
Total Appropriations		5,278,300.00	3,938,032.70	5,639,830.00	361,530.00	6.8%



City of Lebanon

2025 Budget Report

OFFICE OF THE CITY CLERK & TAX COLLECTOR

Our Team



Jaseya
Ewing
City Clerk
Tax Collector



Kara
Tracy
Deputy
City Clerk



Diane
Mulholland
Deputy
Tax Collector



Jessica
Keane
Assistant
City Clerk



Mercedes
Metcalf
Assistant
City Clerk



5 PT Recording Secretaries
90 PT Election Officials

Services

Bridging Local and State Government

Title and Registration

- Boats
- Campers
- Antique
- Commercial
- Electric/Hybrid
- Passenger
- Trailers

Elections

- Fundamental to democracy
- Promoting civic engagement and educating the public
- Maintaining transparency and trust
- Upholding legal standards
- Facilitating smooth operations and equal access

Dog Licensing

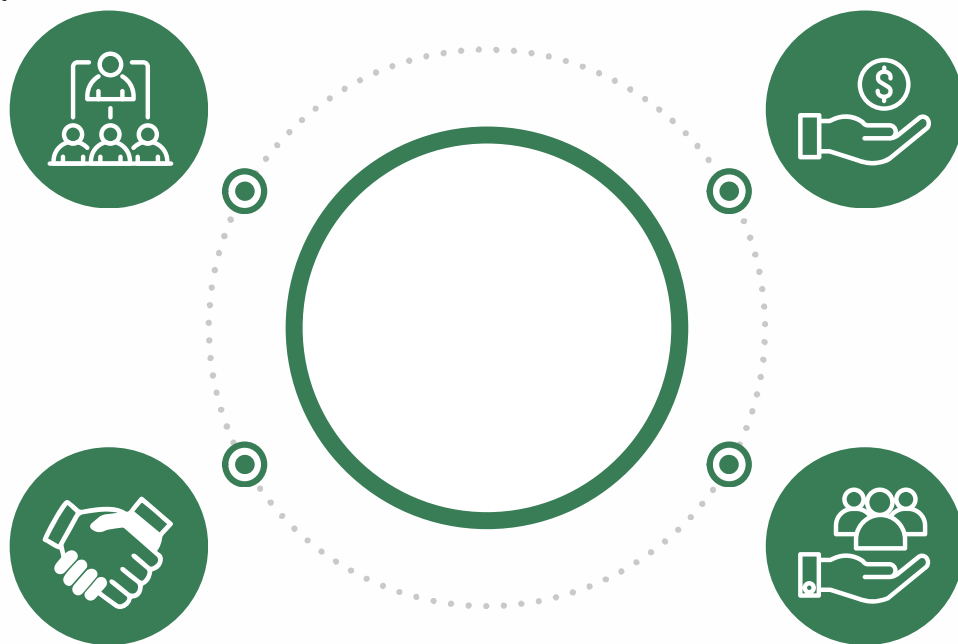
- Verifies that dogs are vaccinated against rabies, enhancing public safety for all

Vital Records

- Amendments
- Certified copies
- Genealogy
- Marriage licenses

Tax Collection

- Property tax collection, payment plans, liens/deeds



Community Impact

01



We provide services to:

- Residents
- Business Owners
- Mariners and Campers
- Families

Registering motor vehicles ensures that they are inspected and safe, enhancing road safety for everyone.



02

03



Licensing dogs ensures that rabies vaccination, enhancing safety for all.

Amending and issuing certified vital records ensure accurate documentation and access to services and insurance benefits for families.



04

05



Elections have a profound impact on the community by promoting civic engagement, fostering a sense of collective responsibility and participation in government.



CITY CLERK & TAX COLLECTOR SERVICES

- Dog Licensing
- Motor Vehicle Registrations
- Vital Records
 - Amendments
 - Certified Copies
 - Marriage Licenses
- Notary/Justice of the Peace
- Elections
 - Absentee Ballots
 - Voter Registration
 - Planning, Recruitment, Training
- Meeting Transcription
- Property Tax Collection
 - Lien/Deeds

2024 FIGURES as of 9/1/24

- 9,872 Registrations
- 122 Boat Registrations
- 1,712 Dog Licenses
- 130 Marriage Licenses
- Vital Records
 - 59 Amendments
 - 6,454 Certified Copies
- 260 Notary Services
- Property Taxes
 - 98% Collected
- 606 Voters Registered

REVENUE

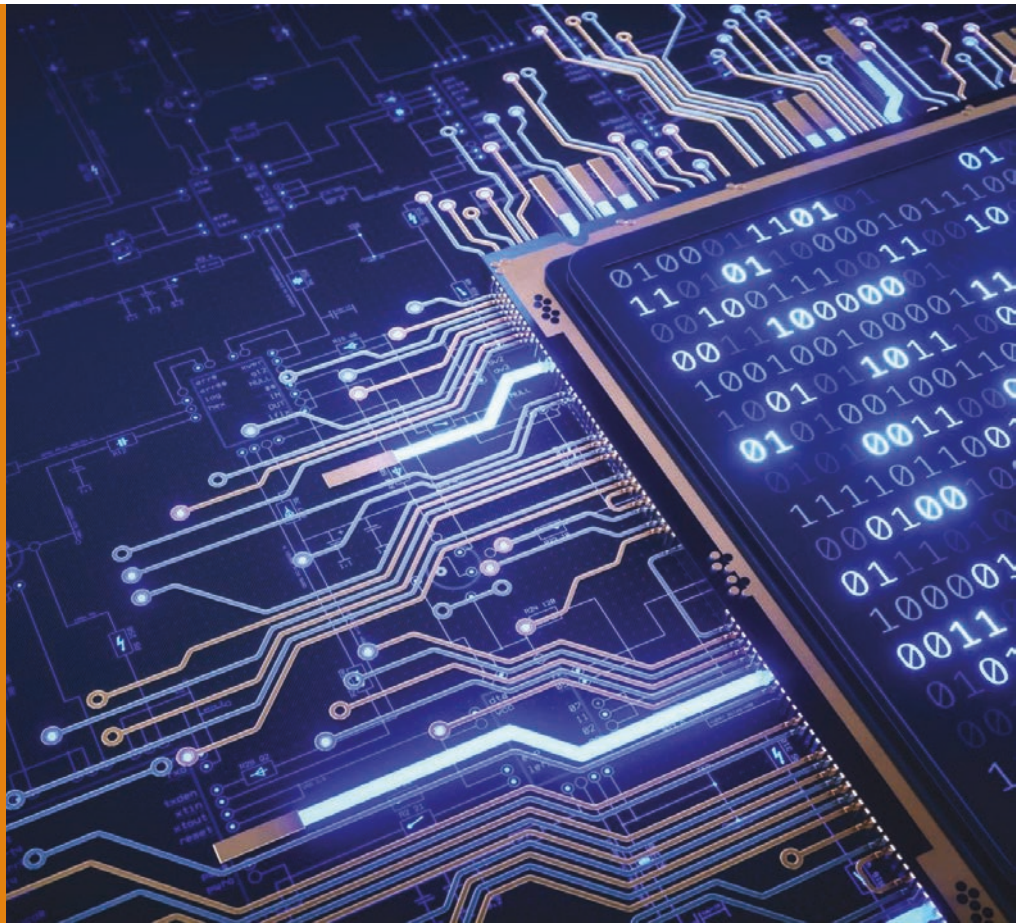
- Dog Licensing
 - \$11,053.50
- MV Registrations
 - \$1,954,923.83
- Vital Records
 - \$23,119.00

BUDGET REPORT FOR CITY OF LEBANON
Calculations As Of 10/14/2024

GL Number	Description	2024 Amended Budget	2024 Activity	2025 Recommended	2025 Requested Amt Change	2025 Requested % Change
CITY CLERK						
Estimated Revenues						
MOTOR VEHICLE PERMIT FEES						
1100-3220-0010-9090-0000	MOTOR VEHICLE REGISTRATIONS	2,800,000.00	2,321,034.83	2,900,000.00	100,000.00	4%
Total Department MOTOR VEHICLE PERMIT FEES:		2,800,000.00	2,321,034.83	2,900,000.00	100,000.00	4%
OTHER LICENSES PERMITS & FEES						
1100-3290-0010-9110-0001	DOG LICENSES	11,500.00	11,534.50	11,000.00	(500.00)	-4%
1100-3290-0010-9110-0002	BOAT REGISTRATIONS	1,800.00	2,786.57	2,500.00	700.00	39%
1100-3290-0010-9110-0003	MISCELLANEOUS CITY CLERK	32,000.00	26,777.00	29,500.00	(2,500.00)	-8%
1100-3290-0010-9110-0004	MOTOR VEHICLE TRANSACTION FEES	60,000.00	47,636.50	60,000.00	0.00	0%
1100-3290-0010-9110-0005	TRANS MANAGEMENT FUND ADMIN FEE	6,900.00	5,546.00	6,900.00	0.00	0%
1100-3290-0010-9110-0006	LANDFILL PERMIT APPLICATION ADMIN FEE	0.00	5.00	0.00	0.00	0%
Total Department OTHER LICENSES PERMITS & FEES:		112,200.00	94,285.57	109,900.00	(2,300.00)	-2%
OTHER MISC REVENUE						
1100-3509-0010-9570-0060	MV TRANSPORTATION IMPROVEMENT FUND	61,000.00	50,256.00	61,000.00	0.00	0%
Total Department OTHER MISC REVENUE:		61,000.00	50,256.00	61,000.00	0.00	0%
Total Revenues		2,973,200.00	2,465,576.40	3,070,900.00	97,700.00	3%
Appropriations						
CITY CLERK						
1100-4140-0000-1100-0000	FULL TIME WAGES	455,200.00	339,831.96	489,160.00	33,960.00	7%
1100-4140-0000-1200-0000	TEMPORARY PT WAGES	43,190.00	32,710.06	84,270.00	41,080.00	95%
1100-4140-0000-1300-0000	OVERTIME WAGES	13,000.00	9,573.28	13,000.00	0.00	0%
1100-4140-0000-2150-0000	LIFE & DISABILITY INSURANCE	5,820.00	3,460.87	6,260.00	440.00	8%
1100-4140-0000-2200-0000	FICA & MEDICARE TAXES	39,130.00	28,343.85	44,870.00	5,740.00	15%
1100-4140-0000-2301-0000	RETIREMENT: MUNICIPAL	63,350.00	46,706.30	67,950.00	4,600.00	7%
1100-4140-0000-2450-0000	TRAINING/LICENSES/DUES	7,790.00	3,545.00	9,330.00	1,540.00	20%
1100-4140-0000-2600-0000	WORKERS' COMPENSATION	1,140.00	833.86	1,300.00	160.00	14%
1100-4140-0000-3410-0000	SOFTWARE: SUPPORT/SERVICE/SUBSCRIPTIONS	68,140.00	36,995.35	67,580.00	(560.00)	-1%
1100-4140-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	1,400.00	25.00	1,500.00	100.00	7%
1100-4140-0000-5000-0000	OTHER PURCHASED SERVICES	68,850.00	25,644.36	23,050.00	(45,800.00)	-67%
1100-4140-0000-5300-0000	COMMUNICATIONS	0.00	480.00	1,040.00	1,040.00	100%
1100-4140-0000-5400-0000	ADVERTISING	7,500.00	4,205.94	7,500.00	0.00	0%
1100-4140-0000-5800-0000	TRAVEL	6,890.00	1,792.92	7,350.00	460.00	7%
1100-4140-0000-5875-0000	MILEAGE	1,300.00	715.56	1,600.00	300.00	23%
1100-4140-0000-6000-0000	OFFICE SUPPLIES	8,500.00	2,746.40	7,400.00	(1,100.00)	-13%
1100-4140-0000-6100-0000	GENERAL SUPPLIES	1,400.00	1,361.06	1,400.00	0.00	0%
1100-4140-0000-6400-0000	REFERENCE PUBLICATIONS	700.00	0.00	690.00	(10.00)	-1%
Total Department CITY CLERK:		793,300.00	538,971.77	835,250.00	41,950.00	5%
ELECTIONS						
1100-4140-0030-1200-0000	TEMPORARY PT WAGES	64,720.00	36,888.58	29,100.00	(35,620.00)	-55%
1100-4140-0030-2200-0000	FICA & MEDICARE TAXES	200.00	248.44	200.00	0.00	0%
1100-4140-0030-2301-0000	RETIREMENT: MUNICIPAL	0.00	1,009.79	0.00	0.00	0%
1100-4140-0030-2600-0000	WORKERS' COMPENSATION	150.00	103.14	80.00	(70.00)	-47%
1100-4140-0030-4300-0000	REPAIR/MAINTENANCE SERVICES	1,300.00	1,432.00	1,500.00	200.00	15%
1100-4140-0030-5000-0000	OTHER PURCHASED SERVICES	48,540.00	14,831.18	44,320.00	(4,220.00)	-9%
1100-4140-0030-5400-0000	ADVERTISING	2,700.00	1,007.31	2,000.00	(700.00)	-26%
1100-4140-0030-5500-0000	OUTSIDE DUPLICATION	2,000.00	1,614.25	3,500.00	1,500.00	75%
1100-4140-0030-5800-0000	TRAVEL	500.00	165.08	500.00	0.00	0%
1100-4140-0030-6000-0000	OFFICE SUPPLIES	1,600.00	2,689.42	5,000.00	3,400.00	213%
1100-4140-0030-6100-0000	GENERAL SUPPLIES	300.00	554.95	300.00	0.00	0%
Total Department ELECTIONS:		122,010.00	60,544.14	86,500.00	(35,510.00)	-29%
Total Appropriations		915,310.00	599,515.91	921,750.00	6,440.00	0.7%



2025 Cyber Services Budget Presentation



Cyber Services Overview

Supports 253 users

Supports 42 applications

Supports 851 devices

Provides 24/7 support

Help Desk Support

- Handled 2,239 help desk cases

Hardware Replacements

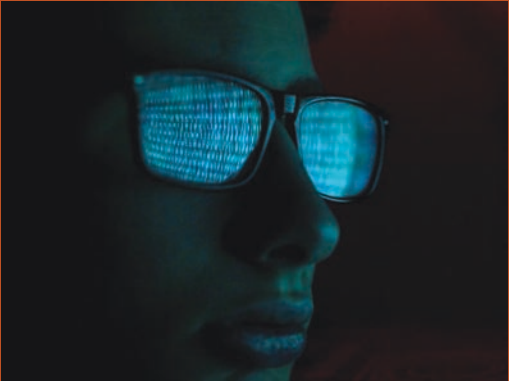
- Replaced 45 PCs/laptops

System Implementations

- Implemented a Project Management System
- Implemented a Help Desk System
- Implemented a new Emergency alerting system

System Upgrades

- Upgraded the Council Chambers microphone system



Cyber Security Threats

Cyber Security Challenges

- Continuous attempts from other countries
- Over 8,000 attempts from Russian Federation blocked in 7 days

Business Email Compromises

- Emails from compromised organizations sent to our staff
- Mitigated through vigilant users and advanced technology
- Enabling MFA to reduce risks

Email Threats Over 9 Months

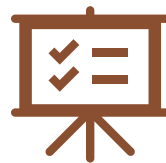
- 1,143 phishing emails blocked
- 1,271 imposter emails blocked
- 581 virus-containing emails blocked

Cybersecurity Training and Assessments



Cybersecurity Training Program

- Includes online courses
- Ongoing monthly phishing tests
- New employee onboarding



Annual Security Assessments

- Performed by a third party
- Internal and external assessments
- Identify technical areas for improvement



Future Focus Areas

Implementation of AI Solutions

- Aimed at improving productivity

Infrastructure Management

- Maintain and optimize network
- Ensure scalability and redundancy

Increased Security Measures

- Enhance threat detection and response

CYBER SERVICES DEPARTMENT

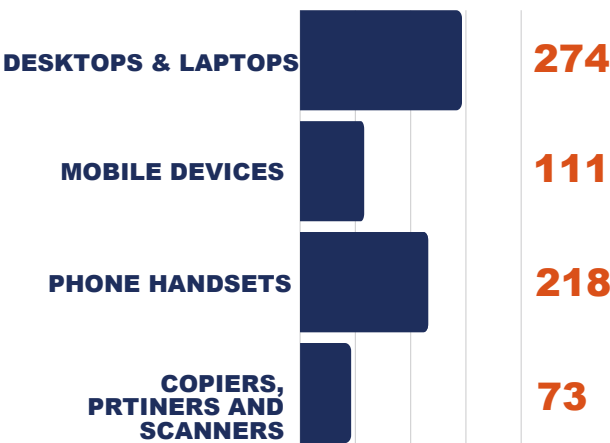
BY THE NUMBERS IN 2024



SUPPORTED USERS



END-USER TECHNOLOGY

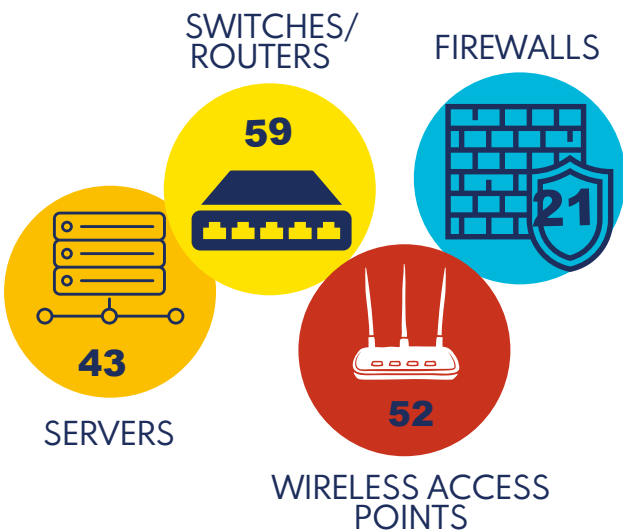


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APPLICATIONS

- * Responded to 2,239 Help Desk requests
- * Replaced 45 PC's/laptops
- * Implemented Project Management and Help Desk system
- * Migrated to new Electronic Signature platform
- * Implemented a new emergency alerting system
- * Implemented Cyber Security Training Program
- * Replaced Council Chambers microphone system

DATA CENTER AND NETWORK ENVIRONMENT



DATA CENTERS & SERVER ROOMS

2



SERVERS



CLOUD COMPUTING



BIG DATA



DATA SECURITY



NETWORK



BACKUP

LOCATIONS/FACILITIES



VIRTUALIZED SERVERS

BUDGET REPORT FOR CITY OF LEBANON
Calculations As Of 10/14/2024

GL Number	Description	2024 Amended Budget	2024 Activity	2025 Recommended	2025 Requested Amt Change	2025 Requested % Change
Appropriations						
CYBER SERVICES						
1100-4150-0080-1100-0000	FULL TIME WAGES	524,450.00	414,485.98	560,050.00	35,600.00	7%
1100-4150-0080-1300-0000	OVERTIME WAGES	5,000.00	1,813.18	5,000.00	0.00	0%
1100-4150-0080-2150-0000	LIFE & DISABILITY INSURANCE	6,700.00	4,162.72	7,150.00	450.00	7%
1100-4150-0080-2200-0000	FICA & MEDICARE TAXES	40,510.00	30,666.24	43,230.00	2,720.00	7%
1100-4150-0080-2301-0000	RETIREMENT: MUNICIPAL	71,640.00	56,324.91	74,230.00	2,590.00	4%
1100-4150-0080-2450-0000	TRAINING/LICENSES/DUES	25,000.00	7,970.00	16,000.00	(9,000.00)	-36%
1100-4150-0080-2600-0000	WORKERS' COMPENSATION	1,170.00	914.58	1,250.00	80.00	7%
1100-4150-0080-3400-0000	TECHNICAL/ENGINEERING SERVICES	80,000.00	12,565.00	70,000.00	(10,000.00)	-13%
1100-4150-0080-3410-0000	SOFTWARE: SUPPORT/SERVICE/SUBSCRIPTIONS	436,660.00	404,243.12	491,630.00	54,970.00	13%
1100-4150-0080-3420-0000	CYBERSECURITY	390,100.00	294,903.11	400,100.00	10,000.00	3%
1100-4150-0080-4300-0000	REPAIR/MAINTENANCE SERVICES	82,000.00	36,811.74	176,500.00	94,500.00	115%
1100-4150-0080-4410-0000	RENTAL LAND/BUILDINGS	36,150.00	32,263.20	40,800.00	4,650.00	13%
1100-4150-0080-5000-0000	OTHER PURCHASED SERVICES	35,000.00	469.20	10,000.00	(25,000.00)	-71%
1100-4150-0080-5300-0000	COMMUNICATIONS	7,200.00	4,588.93	7,800.00	600.00	8%
1100-4150-0080-5335-0000	INFORMATION ACCESS	68,580.00	38,956.78	64,800.00	(3,780.00)	-6%
1100-4150-0080-5400-0000	ADVERTISING	600.00	0.00	600.00	0.00	0%
1100-4150-0080-5800-0000	TRAVEL	6,000.00	1,420.51	5,300.00	(700.00)	-12%
1100-4150-0080-5875-0000	MILEAGE	4,000.00	0.00	2,000.00	(2,000.00)	-50%
1100-4150-0080-6000-0000	OFFICE SUPPLIES	3,000.00	750.00	3,000.00	0.00	0%
1100-4150-0080-6220-0000	ELECTRICITY	3,000.00	1,461.92	2,400.00	(600.00)	-20%
1100-4150-0080-6230-0000	BOTTLED GAS	3,000.00	921.02	2,500.00	(500.00)	-17%
1100-4150-0080-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	5,000.00	78,684.73	10,000.00	5,000.00	100%
1100-4150-0080-7500-0010	TECHNOLOGY HARDWARE	32,600.00	23.91	20,000.00	(12,600.00)	-39%
1100-4150-0080-7600-0000	SOFTWARE	0.00	2,250.00	0.00	0.00	0%
Total Department CYBER SERVICES:		1,867,360.00	1,426,650.78	2,014,340.00	146,980.00	8%
CS TECHNOLOGY HARDWARE						
1100-4150-0081-7501-0000	TECHNOLOGY HARDWARE	100,150.00	26,908.55	0.00	(100,150.00)	-100%
1100-4150-0081-7501-0010	ASSESSING TECHNOLOGY HARDWARE	1,500.00	29.99	1,500.00	0.00	0%
1100-4150-0081-7501-0020	CITY CLERK TECHNOLOGY HARDWARE	16,650.00	1,672.88	11,000.00	(5,650.00)	-34%
1100-4150-0081-7501-0030	CITY MANAGER TECHNOLOGY HARDWARE	4,000.00	73.79	1,500.00	(2,500.00)	-63%
1100-4150-0081-7501-0040	DPW-GENERAL FUND TECHNOLOGY HARDWARE	64,000.00	18,369.07	15,300.00	(48,700.00)	-76%
1100-4150-0081-7501-0050	FINANCE TECHNOLOGY HARDWARE	1,500.00	412.99	10,700.00	9,200.00	613%
1100-4150-0081-7501-0060	FIRE TECHNOLOGY HARDWARE	3,500.00	1,078.77	29,100.00	25,600.00	731%
1100-4150-0081-7501-0070	HUMAN RESOURCES TECHNOLOGY HARDWARE	9,000.00	121.14	3,800.00	(5,200.00)	-58%
1100-4150-0081-7501-0080	HUMAN SERVICES TECHNOLOGY HARDWARE	4,000.00	477.00	1,500.00	(2,500.00)	-63%
1100-4150-0081-7501-0090	LIBRARY TECHNOLOGY HARDWARE	3,000.00	193.90	0.00	(3,000.00)	-100%
1100-4150-0081-7501-0100	PLANNING & DEV TECHNOLOGY HARDWARE	16,750.00	994.11	10,700.00	(6,050.00)	-36%
1100-4150-0081-7501-0110	POLICE TECHNOLOGY HARDWARE	42,300.00	11,767.33	78,900.00	36,600.00	87%
1100-4150-0081-7501-0120	REC ARTS & PARKS TECHNOLOGY HARDWARE	6,500.00	212.00	13,000.00	6,500.00	100%
1100-4150-0081-7501-0130	DPW-SOLID WASTE TECHNOLOGY HARDWARE	8,600.00	3,107.84	1,500.00	(7,100.00)	-83%
1100-4150-0081-7501-0140	DPW-WATER TECHNOLOGY HARDWARE	1,500.00	29.99	1,500.00	0.00	0%
1100-4150-0081-7501-0150	DPW-SEWAGE COLL TECHNOLOGY HARDWARE	4,000.00	346.97	6,100.00	2,100.00	53%
1100-4150-0081-7501-0160	MUNICIPAL AIRPORT TECHNOLOGY HARDWARE	6,500.00	1,326.94	1,500.00	(5,000.00)	-77%
Total Department CS TECHNOLOGY HARDWARE:		293,450.00	67,123.26	187,600.00	(105,850.00)	-36%
ANCILLIARY COPIERS						
1100-4199-0010-4300-0000	REPAIR/MAINTENANCE SERVICES	15,000.00	6,022.85	13,000.00	(2,000.00)	-13%
1100-4199-0010-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	16,000.00	7,870.23	12,000.00	(4,000.00)	-25%
1100-4199-0010-6000-0000	OFFICE SUPPLIES	2,500.00	1,572.89	2,500.00	0.00	0%
Total Department ANCILLIARY COPIERS:		33,500.00	15,465.97	27,500.00	(6,000.00)	-18%
ANCILLIARY COMMUNICATION						
1100-4199-0020-5300-0000	COMMUNICATIONS	7,000.00	1,014.21	1,800.00	(5,200.00)	-74%
Total Department ANCILLIARY COMMUNICATION:		7,000.00	1,014.21	1,800.00	(5,200.00)	-74%
Total Appropriations		2,201,310.00	1,510,254.22	2,231,240.00	29,930.00	1.4%