



**LEBANON CITY COUNCIL  
NOVEMBER 14, 2024 - 5:30 PM  
COUNCIL CHAMBERS, CITY HALL OR  
REMOTE VIA VIRTUAL PLATFORM  
LEBANONNH.GOV/LIVE**

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**1. Meeting Access**

- A. To listen to this meeting, please [join live via Microsoft Teams](#) or call 929-229-5356 (access code: 107 237 775#). If you have trouble accessing this meeting, please [email Shaun Mulholland](#).

**2. Review of 2025 City Budget - Question and Answer Session**

- A. [Recreation, Arts & Parks](#)
- Outside Recreation Services
- B. [Airport](#)
- C. [Planning & Development](#)
- D. [Library](#)

City of Lebanon [2025 Proposed Operating Budget](#) available at [LebanonNH.gov/Budget](#)

Meetings are open for in-person and remote attendance. Members of the public that wish to attend remotely may do so by going to [LebanonNH.gov/Live](#) where you will find instructions on how to enter the meeting. Please note: Should technical difficulties occur during the meeting that disrupts virtual or phone connection(s), the meeting will continue without remote access capabilities.

# LEBANON RECREATION, ARTS & PARKS



# LEB REC TEAM



**Paul  
Coats**

Director

23 Years



**Rick  
Desharnais**

Sports  
Coordinator

14 Years



**Kristine  
Flythe**

Program  
Coordinator

14 Years



**Meagan  
Henry**

Program  
Coordinator

10 Years



**Damian  
Hetzel**

Maintenance  
Foreman

4 Years

# PAUL

- Manages \$1.28M Budget
- Grants, Project Management, Strategic Planning
- Community Relations
- Outside Agencies, Storrs Hill, Opera House, Friends of Leb Rec
- Special Events
- 75 Youth Sport Participants - 2 Youth Sport Teams



# RICK

- 643 Youth Sport Participants - 38 Youth Sport Teams
- 269 Adult Sport Participants - 13 Adult Sport Teams
- 64 Sport Volunteers
- 33 Officials
- 38 Sports Schedules managed, confirmed, rescheduled, updates, etc...
- Coordinate facility use between LHS, LMS, HSS, and SAU88 with indoor and outdoor space
- 85 Outdoor Adventure Participants



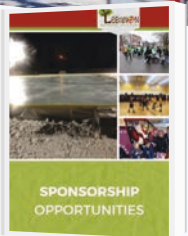
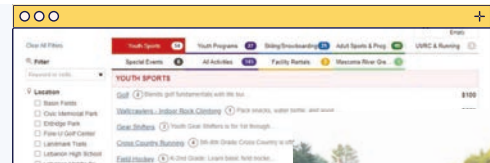
# KRISTINE

- 1097 Summer Camp Participants, 19 Staff Supervised
- 30 Trips with Senior Participants = 115 participants
- 2000 + miles in travel with Savvy Seniors
- 159 Early Release & No School participants
- 2420 + miles in travel with Early Release No School
- 173 Youth Sport Participants = 3 Youth Sport Teams
- 50+ Volunteers with sports, programs, events
- 23 Summer Concerts & Performances



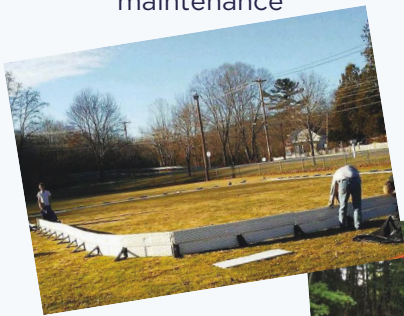
# MEAGAN

- 198 Youth Sport Participants - 14 Youth Sport Teams
- 69 Program/Sport Volunteers
- 11,318 Visits to the Lebanon Veterans Memorial Pool
- 325 Swim Lesson Participants - 52 Swim Lesson Groups
- 27 Pool Staff
- 274,000 gallons of treated pool water maintained



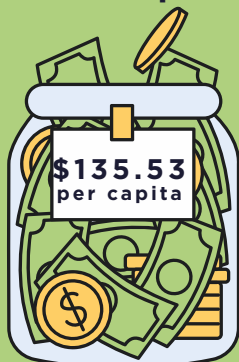
# DAMIAN

- 52 acres in 13 parks
- 5 playgrounds
- 3 Seasonal Staff
- Mowing, trimming, field lining, turf management, program support, waste management, vandalism repair, trail maintenance, equipment repair, project management, ice rinks, snow removal, park gardens beautification, Memorial day flags & banner maintenance

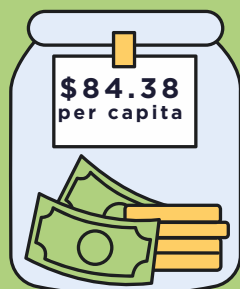




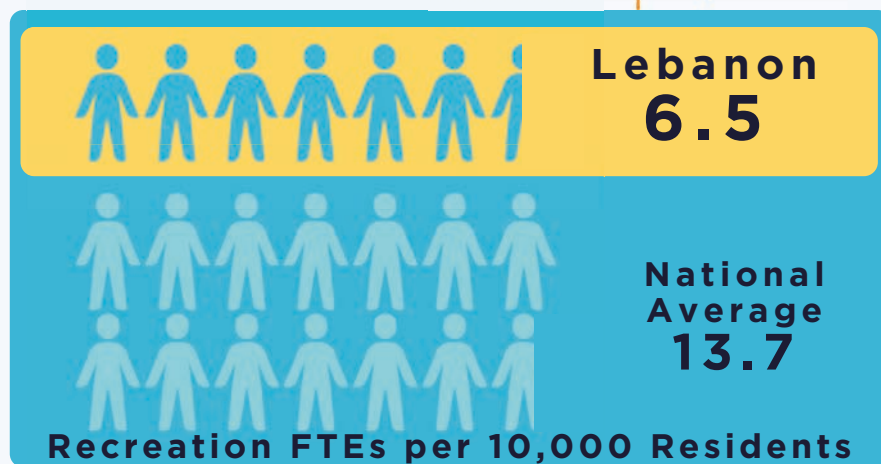
### Operating Expenditures per Capita



National  
Average



Lebanon





**75+ SPECIAL  
EVENTS**



**Damian  
Hetzel**  
PARKS &  
GROUNDS CREW  
SUPERVISOR

**5 FULL  
TIME  
STAFF**



**1097 SUMMER  
CAMP  
PARTICIPANTS**



**30 TRIPS WITH  
SAVVY SENIOR  
CITIZENS**



**1233 YOUTH  
PLAYING SPORTS**



**48 PART TIME/  
SEASONAL  
EMPLOYEES**



**52 ACRES  
MAINTAINED BY 1**



**200+  
VOLUNTEERS**



**11,318 VISITS TO  
THE LEBANON  
VETERANS  
MEMORIAL POOL**



**31 PUBLIC ART  
INSTALLATIONS  
SINCE  
ARTS &  
CULTURE  
COMMISSION  
INCEPTION**

BUDGET REPORT FOR CITY OF LEBANON  
Calculations As Of 10/14/2024

| GL Number                                 | Description                             | 2024<br>Amended<br>Budget | 2024<br>Activity | 2025<br>Recommended | 2025<br>Requested<br>Amt Change | 2025<br>Requested<br>% Change |
|-------------------------------------------|-----------------------------------------|---------------------------|------------------|---------------------|---------------------------------|-------------------------------|
| Estimated Revenues                        |                                         |                           |                  |                     |                                 |                               |
| INCOME FROM DEPARTMENTS                   |                                         |                           |                  |                     |                                 |                               |
| 1100-3401-0010-9390-0260                  | RECREATION PROGRAMS                     | 58,000.00                 | 50,459.40        | 57,000.00           | (1,000.00)                      | -2%                           |
| 1100-3401-0010-9390-0270                  | RECREATION DAY CAMP                     | 96,000.00                 | 98,777.45        | 96,000.00           | 0.00                            | 0%                            |
| 1100-3401-0010-9390-0280                  | RECREATION POOL                         | 31,000.00                 | 34,295.50        | 32,000.00           | 1,000.00                        | 3%                            |
| 1100-3401-0010-9390-0290                  | RECREATION SKI PROGRAM                  | 1,000.00                  | 275.00           | 700.00              | (300.00)                        | -30%                          |
| 1100-3401-0010-9390-0310                  | MISCELLANEOUS RECREATION                | 700.00                    | 2,283.37         | 2,500.00            | 1,800.00                        | 257%                          |
| 1100-3401-0010-9390-0320                  | FARMERS' MARKET                         | 12,000.00                 | 10,344.00        | 11,000.00           | (1,000.00)                      | -8%                           |
| Total Department INCOME FROM DEPARTMENTS: |                                         | 198,700.00                | 196,434.72       | 199,200.00          | 500.00                          | 0%                            |
|                                           |                                         |                           |                  |                     |                                 |                               |
| Total Revenues                            |                                         | 198,700.00                | 196,434.72       | 199,200.00          | 500.00                          | 0%                            |
|                                           |                                         |                           |                  |                     |                                 |                               |
| Appropriations                            |                                         |                           |                  |                     |                                 |                               |
| RECREATION ARTS & PARKS                   |                                         |                           |                  |                     |                                 |                               |
| 1100-4520-0000-1100-0000                  | FULL TIME WAGES                         | 404,640.00                | 313,138.52       | 428,650.00          | 24,010.00                       | 6%                            |
| 1100-4520-0000-2150-0000                  | LIFE & DISABILITY INSURANCE             | 4,400.00                  | 2,735.06         | 4,670.00            | 270.00                          | 6%                            |
| 1100-4520-0000-2200-0000                  | FICA & MEDICARE TAXES                   | 30,960.00                 | 23,168.54        | 32,800.00           | 1,840.00                        | 6%                            |
| 1100-4520-0000-2301-0000                  | RETIREMENT: MUNICIPAL                   | 54,670.00                 | 42,929.36        | 56,070.00           | 1,400.00                        | 3%                            |
| 1100-4520-0000-2450-0000                  | TRAINING/LICENSES/DUES                  | 1,570.00                  | 447.45           | 1,590.00            | 20.00                           | 1%                            |
| 1100-4520-0000-2600-0000                  | WORKERS' COMPENSATION                   | 7,790.00                  | 6,115.41         | 8,260.00            | 470.00                          | 6%                            |
| 1100-4520-0000-2910-0000                  | UNIFORMS/CLOTHING                       | 600.00                    | 600.00           | 1,850.00            | 1,250.00                        | 208%                          |
| 1100-4520-0000-3410-0000                  | SOFTWARE: SUPPORT/SERVICE/SUBSCRIPTIONS | 5,820.00                  | 6,021.83         | 6,360.00            | 540.00                          | 9%                            |
| 1100-4520-0000-5000-0000                  | OTHER PURCHASED SERVICES                | 8,850.00                  | 10,896.80        | 10,230.00           | 1,380.00                        | 16%                           |
| 1100-4520-0000-5300-0000                  | COMMUNICATIONS                          | 2,000.00                  | 1,217.20         | 2,000.00            | 0.00                            | 0%                            |
| 1100-4520-0000-5400-0000                  | ADVERTISING                             | 800.00                    | 0.00             | 800.00              | 0.00                            | 0%                            |
| 1100-4520-0000-5500-0000                  | OUTSIDE DUPLICATION                     | 100.00                    | 459.00           | 1,100.00            | 1,000.00                        | 1000%                         |
| 1100-4520-0000-5800-0000                  | TRAVEL                                  | 500.00                    | 385.00           | 500.00              | 0.00                            | 0%                            |
| 1100-4520-0000-6000-0000                  | OFFICE SUPPLIES                         | 300.00                    | 536.16           | 300.00              | 0.00                            | 0%                            |
| Total Department RECREATION ARTS & PARKS: |                                         | 523,000.00                | 408,650.33       | 555,180.00          | 32,180.00                       | 6%                            |
| RAP PROGRAMS                              |                                         |                           |                  |                     |                                 |                               |
| 1100-4520-0010-1200-0000                  | TEMPORARY PT WAGES                      | 17,640.00                 | 11,356.34        | 17,650.00           | 10.00                           | 0%                            |
| 1100-4520-0010-1300-0000                  | OVERTIME WAGES                          | 400.00                    | 105.00           | 400.00              | 0.00                            | 0%                            |
| 1100-4520-0010-2200-0000                  | FICA & MEDICARE TAXES                   | 1,390.00                  | 882.35           | 1,390.00            | 0.00                            | 0%                            |
| 1100-4520-0010-2450-0000                  | TRAINING/LICENSES/DUES                  | 960.00                    | 789.00           | 1,030.00            | 70.00                           | 7%                            |
| 1100-4520-0010-2600-0000                  | WORKERS' COMPENSATION                   | 450.00                    | 295.36           | 490.00              | 40.00                           | 9%                            |
| 1100-4520-0010-4300-0000                  | REPAIR/MAINTENANCE SERVICES             | 1,800.00                  | 1,920.10         | 1,800.00            | 0.00                            | 0%                            |
| 1100-4520-0010-4410-0000                  | RENTAL:LAND/BUILDINGS                   | 43,850.00                 | 43,028.31        | 45,280.00           | 1,430.00                        | 3%                            |
| 1100-4520-0010-5000-0000                  | OTHER PURCHASED SERVICES                | 38,960.00                 | 28,262.50        | 38,900.00           | (60.00)                         | 0%                            |
| 1100-4520-0010-6100-0000                  | GENERAL SUPPLIES                        | 5,400.00                  | 1,857.49         | 5,500.00            | 100.00                          | 2%                            |
| 1100-4520-0010-6100-0030                  | PLAYGROUND/SPORTS SUPPLIES              | 8,000.00                  | 6,287.52         | 7,900.00            | (100.00)                        | -1%                           |
| 1100-4520-0010-6260-0000                  | GASOLINE                                | 970.00                    | 992.15           | 1,690.00            | 720.00                          | 74%                           |
| 1100-4520-0010-6265-0000                  | DIESEL FUEL                             | 240.00                    | 78.86            | 220.00              | (20.00)                         | -8%                           |
| Total Department RAP PROGRAMS:            |                                         | 120,060.00                | 95,854.98        | 122,250.00          | 2,190.00                        | 2%                            |
| DAY CAMP                                  |                                         |                           |                  |                     |                                 |                               |
| 1100-4520-0020-1200-0000                  | TEMPORARY PT WAGES                      | 73,360.00                 | 65,826.46        | 76,500.00           | 3,140.00                        | 4%                            |
| 1100-4520-0020-1300-0000                  | OVERTIME WAGES                          | 3,000.00                  | 1,505.05         | 2,000.00            | (1,000.00)                      | -33%                          |
| 1100-4520-0020-2200-0000                  | FICA & MEDICARE TAXES                   | 6,010.00                  | 5,150.85         | 6,010.00            | 0.00                            | 0%                            |
| 1100-4520-0020-2450-0000                  | TRAINING/LICENSES/DUES                  | 4,770.00                  | 2,804.54         | 4,670.00            | (100.00)                        | -2%                           |
| 1100-4520-0020-2600-0000                  | WORKERS' COMPENSATION                   | 1,960.00                  | 1,777.63         | 2,090.00            | 130.00                          | 7%                            |
| 1100-4520-0020-5000-0000                  | OTHER PURCHASED SERVICES                | 1,000.00                  | 586.50           | 1,000.00            | 0.00                            | 0%                            |
| 1100-4520-0020-5000-0020                  | REC CAMP: FIELD TRIPS                   | 7,650.00                  | 11,945.41        | 8,750.00            | 1,100.00                        | 14%                           |
| 1100-4520-0020-5000-0030                  | REC CAMP: TRANSPORTATION                | 17,000.00                 | 12,461.12        | 15,000.00           | (2,000.00)                      | -12%                          |
| 1100-4520-0020-5300-0000                  | COMMUNICATIONS                          | 220.00                    | 117.97           | 220.00              | 0.00                            | 0%                            |
| 1100-4520-0020-5800-0000                  | TRAVEL                                  | 30.00                     | 369.30           | 30.00               | 0.00                            | 0%                            |
| 1100-4520-0020-5875-0000                  | MILEAGE                                 | 100.00                    | 566.15           | 100.00              | 0.00                            | 0%                            |
| 1100-4520-0020-6100-0000                  | GENERAL SUPPLIES                        | 4,900.00                  | 7,828.15         | 5,300.00            | 400.00                          | 8%                            |
| Total Department DAY CAMP:                |                                         | 120,000.00                | 110,939.13       | 121,670.00          | 1,670.00                        | 1%                            |
| POOL                                      |                                         |                           |                  |                     |                                 |                               |
| 1100-4520-0030-1200-0000                  | TEMPORARY PT WAGES                      | 84,340.00                 | 91,100.51        | 89,610.00           | 5,270.00                        | 6%                            |
| 1100-4520-0030-1300-0000                  | OVERTIME WAGES                          | 2,000.00                  | 2,836.00         | 2,000.00            | 0.00                            | 0%                            |
| 1100-4520-0030-2200-0000                  | FICA & MEDICARE TAXES                   | 6,760.00                  | 7,180.61         | 7,010.00            | 250.00                          | 4%                            |
| 1100-4520-0030-2450-0000                  | TRAINING/LICENSES/DUES                  | 1,650.00                  | 1,706.21         | 2,220.00            | 570.00                          | 35%                           |
| 1100-4520-0030-2600-0000                  | WORKERS' COMPENSATION                   | 2,200.00                  | 1,937.04         | 2,440.00            | 240.00                          | 11%                           |
| 1100-4520-0030-2910-0000                  | UNIFORMS/CLOTHING                       | 1,200.00                  | 1,002.80         | 1,200.00            | 0.00                            | 0%                            |
| 1100-4520-0030-4110-0000                  | WATER                                   | 3,700.00                  | 3,191.56         | 3,700.00            | 0.00                            | 0%                            |
| 1100-4520-0030-4120-0000                  | SEWER                                   | 6,500.00                  | 5,954.10         | 6,500.00            | 0.00                            | 0%                            |
| 1100-4520-0030-4300-0000                  | REPAIR/MAINTENANCE SERVICES             | 11,450.00                 | 37,567.35        | 11,200.00           | (250.00)                        | -2%                           |
| 1100-4520-0030-4420-0000                  | RENTAL OF EQUIPMENT & VEHICLES          | 200.00                    | 176.00           | 200.00              | 0.00                            | 0%                            |
| 1100-4520-0030-5300-0000                  | COMMUNICATIONS                          | 660.00                    | 510.55           | 720.00              | 60.00                           | 9%                            |
| 1100-4520-0030-6100-0000                  | GENERAL SUPPLIES                        | 9,470.00                  | 9,452.57         | 8,980.00            | (490.00)                        | -5%                           |
| 1100-4520-0030-6220-0000                  | ELECTRICITY                             | 14,240.00                 | 8,965.72         | 15,450.00           | 1,210.00                        | 8%                            |
| 1100-4520-0030-6230-0000                  | BOTTLED GAS                             | 1,400.00                  | 973.11           | 1,300.00            | (100.00)                        | -7%                           |
| 1100-4520-0030-7500-0000                  | FURNISHINGS, SMALL TOOLS & EQUIPMENT    | 15,600.00                 | 5,649.95         | 26,000.00           | 10,400.00                       | 67%                           |
| Total Department POOL:                    |                                         | 161,370.00                | 178,204.08       | 178,530.00          | 17,160.00                       | 11%                           |

## FARMERS MARKET

|                          |                          |           |          |           |          |      |
|--------------------------|--------------------------|-----------|----------|-----------|----------|------|
| 1100-4520-0040-1200-0000 | TEMPORARY PT WAGES       | 10,150.00 | 6,397.84 | 10,460.00 | 310.00   | 3%   |
| 1100-4520-0040-2200-0000 | FICA & MEDICARE TAXES    | 780.00    | 489.44   | 800.00    | 20.00    | 3%   |
| 1100-4520-0040-2600-0000 | WORKERS' COMPENSATION    | 270.00    | 170.20   | 280.00    | 10.00    | 4%   |
| 1100-4520-0040-3210-0000 | INSTRUCTIONAL PROGRAMS   | 1,200.00  | 0.00     | 500.00    | (700.00) | -58% |
| 1100-4520-0040-5000-0000 | OTHER PURCHASED SERVICES | 1,880.00  | 1,975.42 | 1,880.00  | 0.00     | 0%   |
| 1100-4520-0040-5400-0000 | ADVERTISING              | 250.00    | 0.00     | 250.00    | 0.00     | 0%   |
| 1100-4520-0040-6100-0000 | GENERAL SUPPLIES         | 100.00    | 0.00     | 100.00    | 0.00     | 0%   |

Total Department FARMERS MARKET:

|           |          |           |          |     |
|-----------|----------|-----------|----------|-----|
| 14,630.00 | 9,032.90 | 14,270.00 | (360.00) | -2% |
|-----------|----------|-----------|----------|-----|

## RAP PUBLIC PARKS

|                          |                                      |           |           |           |             |      |
|--------------------------|--------------------------------------|-----------|-----------|-----------|-------------|------|
| 1100-4520-0200-1100-0000 | FULL TIME WAGES                      | 72,370.00 | 58,094.44 | 75,200.00 | 2,830.00    | 4%   |
| 1100-4520-0200-1200-0000 | TEMPORARY PT WAGES                   | 21,470.00 | 19,816.75 | 24,600.00 | 3,130.00    | 15%  |
| 1100-4520-0200-1300-0000 | OVERTIME WAGES                       | 1,000.00  | 741.38    | 1,000.00  | 0.00        | 0%   |
| 1100-4520-0200-2150-0000 | LIFE & DISABILITY INSURANCE          | 730.00    | 460.19    | 760.00    | 30.00       | 4%   |
| 1100-4520-0200-2200-0000 | FICA & MEDICARE TAXES                | 7,900.00  | 5,853.85  | 7,710.00  | (190.00)    | -2%  |
| 1100-4520-0200-2301-0000 | RETIREMENT: MUNICIPAL                | 9,930.00  | 7,954.97  | 10,010.00 | 80.00       | 1%   |
| 1100-4520-0200-2450-0000 | TRAINING/LICENSES/DUES               | 460.00    | 434.00    | 400.00    | (60.00)     | -13% |
| 1100-4520-0200-2600-0000 | WORKERS' COMPENSATION                | 2,730.00  | 2,085.50  | 2,680.00  | (50.00)     | -2%  |
| 1100-4520-0200-2910-0000 | UNIFORMS/CLOTHING                    | 950.00    | 941.00    | 1,010.00  | 60.00       | 6%   |
| 1100-4520-0200-4110-0000 | WATER                                | 600.00    | 512.05    | 700.00    | 100.00      | 17%  |
| 1100-4520-0200-4120-0000 | SEWER                                | 950.00    | 815.31    | 950.00    | 0.00        | 0%   |
| 1100-4520-0200-4140-0000 | LANDFILL: TIPPING FEES               | 1,000.00  | 326.00    | 1,200.00  | 200.00      | 20%  |
| 1100-4520-0200-4300-0000 | REPAIR/MAINTENANCE SERVICES          | 93,700.00 | 95,533.45 | 25,780.00 | (67,920.00) | -72% |
| 1100-4520-0200-4420-0000 | RENTAL OF EQUIPMENT & VEHICLES       | 200.00    | 0.00      | 200.00    | 0.00        | 0%   |
| 1100-4520-0200-5000-0000 | OTHER PURCHASED SERVICES             | 7,880.00  | 8,786.50  | 8,830.00  | 950.00      | 12%  |
| 1100-4520-0200-5300-0000 | COMMUNICATIONS                       | 500.00    | 110.00    | 480.00    | (20.00)     | -4%  |
| 1100-4520-0200-5335-0000 | INFORMATION ACCESS                   | 3,600.00  | 2,841.91  | 3,360.00  | (240.00)    | -7%  |
| 1100-4520-0200-6100-0000 | GENERAL SUPPLIES                     | 23,300.00 | 23,700.00 | 22,100.00 | (1,200.00)  | -5%  |
| 1100-4520-0200-6220-0000 | ELECTRICITY                          | 0.00      | 1,207.60  | 0.00      | 0.00        | 0%   |
| 1100-4520-0200-6230-0000 | BOTTLED GAS                          | 1,740.00  | 984.30    | 1,740.00  | 0.00        | 0%   |
| 1100-4520-0200-6260-0000 | GASOLINE                             | 2,850.00  | 1,606.41  | 3,650.00  | 800.00      | 28%  |
| 1100-4520-0200-6265-0000 | DIESEL FUEL                          | 1,200.00  | 1,037.51  | 1,550.00  | 350.00      | 29%  |
| 1100-4520-0200-7500-0000 | FURNISHINGS, SMALL TOOLS & EQUIPMENT | 16,500.00 | 16,724.10 | 1,500.00  | (15,000.00) | -91% |
| 1100-4520-0200-7510-0000 | MACHINERY/EQUIPMENT                  | 0.00      | 0.00      | 90,000.00 | 90,000.00   | 100% |

Total Department RAP PUBLIC PARKS:

|            |            |            |           |    |
|------------|------------|------------|-----------|----|
| 271,560.00 | 250,567.22 | 285,410.00 | 13,850.00 | 5% |
|------------|------------|------------|-----------|----|

## PATRIOTIC PURPOSES

|                          |                          |           |           |           |          |    |
|--------------------------|--------------------------|-----------|-----------|-----------|----------|----|
| 1100-4583-0000-5000-0000 | OTHER PURCHASED SERVICES | 13,000.00 | 12,200.00 | 14,000.00 | 1,000.00 | 8% |
|--------------------------|--------------------------|-----------|-----------|-----------|----------|----|

Total Department PATRIOTIC PURPOSES:

|           |           |           |          |    |
|-----------|-----------|-----------|----------|----|
| 13,000.00 | 12,200.00 | 14,000.00 | 1,000.00 | 8% |
|-----------|-----------|-----------|----------|----|

## ARTS &amp; CULTURE

|                          |                          |          |        |          |      |    |
|--------------------------|--------------------------|----------|--------|----------|------|----|
| 1100-4589-0010-5000-0000 | OTHER PURCHASED SERVICES | 8,000.00 | 675.00 | 8,000.00 | 0.00 | 0% |
|--------------------------|--------------------------|----------|--------|----------|------|----|

Total Department ARTS &amp; CULTURE:

|          |        |          |      |    |
|----------|--------|----------|------|----|
| 8,000.00 | 675.00 | 8,000.00 | 0.00 | 0% |
|----------|--------|----------|------|----|

## RAP OUTSIDE FUNDING SUPPORT

|                          |                                          |           |           |           |      |    |
|--------------------------|------------------------------------------|-----------|-----------|-----------|------|----|
| 1100-4589-1000-5000-0040 | LEBANON OUTING CLUB                      | 45,000.00 | 45,000.00 | 45,000.00 | 0.00 | 0% |
| 1100-4589-1000-5000-0050 | GREATER LEBANON YOUTH HOCKEY ASSOCIATION | 3,730.00  | 3,730.00  | 3,730.00  | 0.00 | 0% |
| 1100-4589-1000-5000-0060 | LEBANON YOUTH BASEBALL                   | 1,500.00  | 1,500.00  | 1,500.00  | 0.00 | 0% |

Total Department RAP OUTSIDE FUNDING SUPPORT:

|           |           |           |      |    |
|-----------|-----------|-----------|------|----|
| 50,230.00 | 50,230.00 | 50,230.00 | 0.00 | 0% |
|-----------|-----------|-----------|------|----|

## Total Appropriations

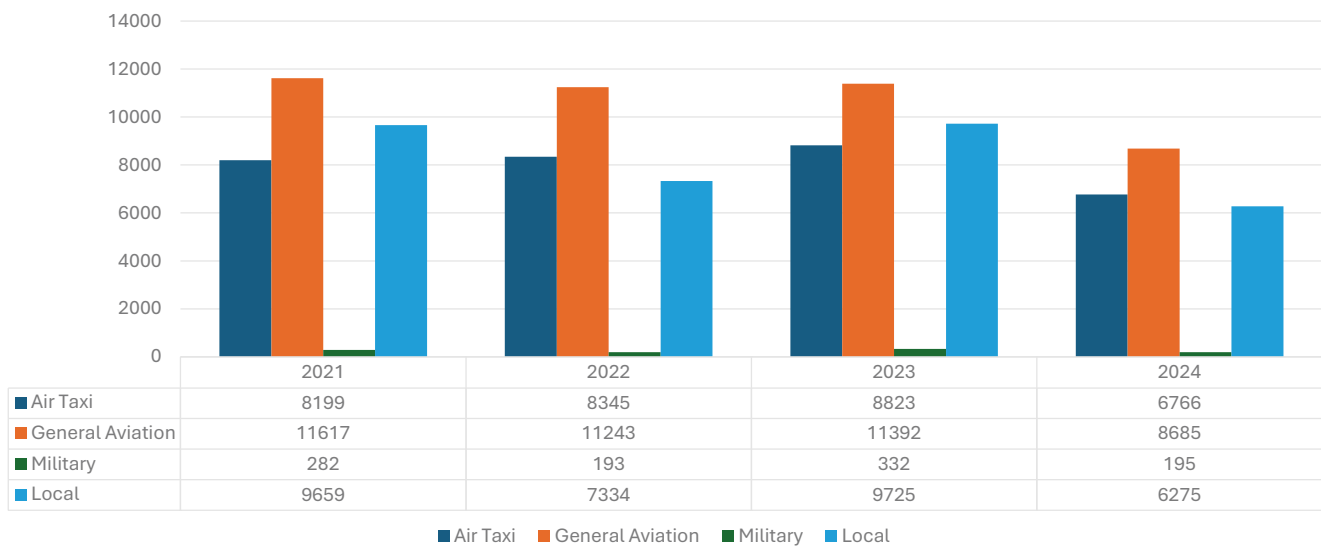
|              |              |              |           |      |
|--------------|--------------|--------------|-----------|------|
| 1,281,850.00 | 1,116,353.64 | 1,349,540.00 | 67,690.00 | 5.3% |
|--------------|--------------|--------------|-----------|------|



Lebanon Airport

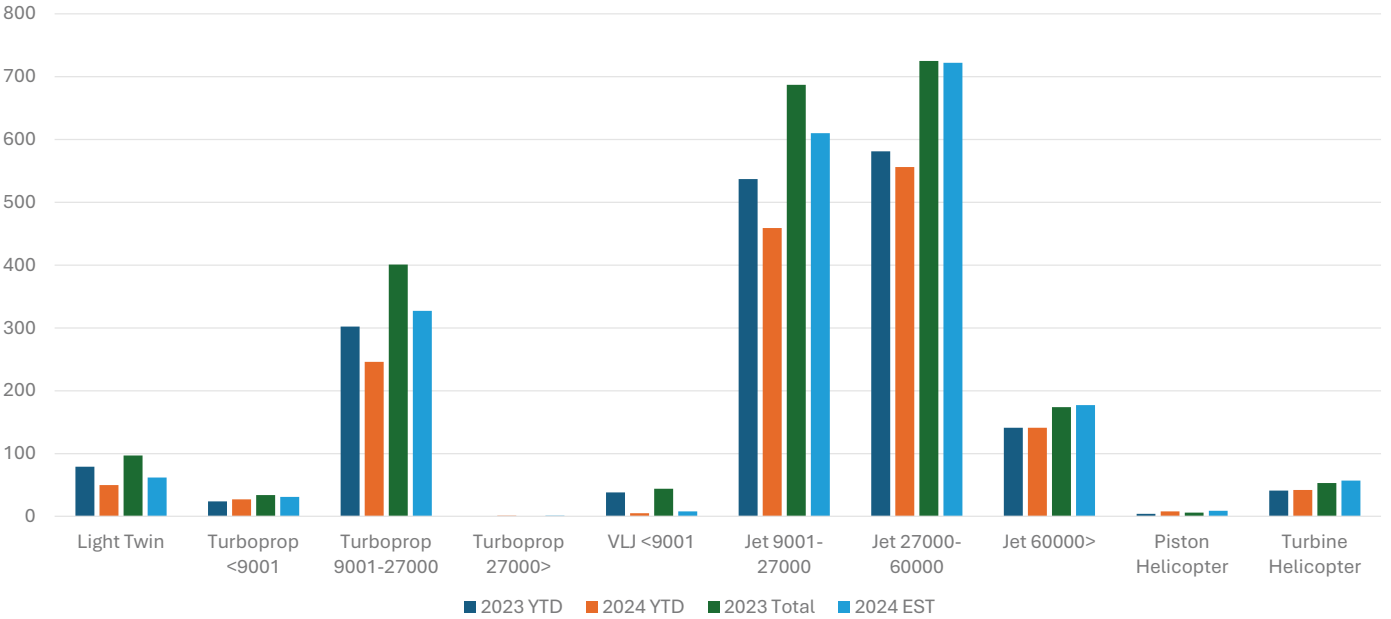
## 2024 Aircraft Operations and Landing Fee Collection

# Total Aircraft Operations



2024 Traffic counts provided by the Control Tower are approximately 91% year to date of the 4-year average.

# 2023 -2024 Operations YTD and Total



## 2024 YTD Compared to 2023 YTD

- Light Twins are at 63.29% of last year
- Turboprops under 9,001 are at 112.50% of last year
- Single Engine 9,000-27,000 Turboprops are at 109.93% above last year
- Twin Engine 9,001-27,000 Turboprops are at 41.95% of last year
- Turboprops 9,001-27,000 combined are at 81.45% of last year
- Very Light Jets are at 13.15% of last year
- Jets 9,001-27,000 are at 85.47% of last year
- Jets 27,001-60,000 are at 95.70% of last year
- Jets over 60,000 are at 100.00% of last year
- Piston Helicopters are at 200% of last year
- Turbine Helicopters are at 102.44% of last year

## 2024 Revenue Estimates

|                               | 2023<br>Collected   | 2024 Projection     | 2024 Year-to-<br>Date | 2024 End-of-<br>Year Est. |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------------|
| Light Twin                    | \$873.00            | \$1305.50           | \$562.50              | \$697.50                  |
| Turboprop (<9,001 lbs.)       | \$765.00            | \$1140.00           | \$810.00              | \$900.00                  |
| Turboprop (9,001-27,000 lbs.) | \$18,045.00         | \$25,584.00         | \$14,760.00           | \$19,320.00               |
| Turboprop (>27,000 lbs.)      | \$0.00              | \$108.75            | \$108.75              | \$108.75                  |
| Jet (VLJ)                     | \$1980.00           | \$1,140.00          | \$375.00              | \$600.00                  |
| Jet (9,001-27,000 lbs.)       | \$79,863.75         | \$137,775.00        | \$94,668.75           | \$140,456.25              |
| Jet (27,001-60,000 lbs.)      | \$97,875.00         | \$184,781.25        | \$156,375.00          | \$173,531.25              |
| Jet (>60,000 lbs.)            | \$27,213.75         | \$34,342.50         | \$50,231.25           | \$63,056.25               |
| Jet (Airline Category)        | \$0.00              | \$0.00              | \$0.00                | \$0                       |
| Piston Helicopter             | \$81.00             | \$33.75             | \$90.00               | \$101.25                  |
| Turbine Helicopter            | \$769.50            | \$696.00            | \$630.00              | \$855.00                  |
| <b>TOTAL</b>                  | <b>\$227,466.00</b> | <b>\$386,910.75</b> | <b>\$318,611.25</b>   | <b>\$399,626.25</b>       |

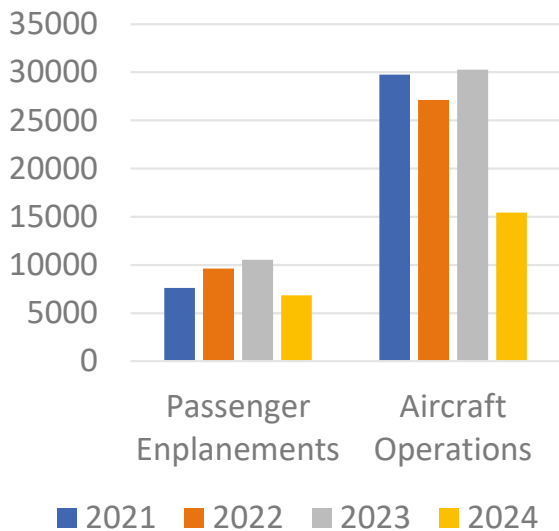
## Proposed 2025 Fees and Estimated Revenue

| Type                      | Current Fee | Proposed Fee | Total Estimated Landing Fees | Estimated Airport Revenue |
|---------------------------|-------------|--------------|------------------------------|---------------------------|
| Light Twin                | \$15.00     | \$15.00      | \$930.00                     | <b>\$697.50</b>           |
| Turboprop <9001 lbs.      | \$40.00     | \$40.00      | \$1,200.00                   | <b>\$900.00</b>           |
| Turboprop 9001-27000 lbs. | \$80.00     | \$85.00      | \$27,370.00                  | <b>\$20,527.50</b>        |
| Turboprop 27000> lbs.     | \$145.00    | \$150.00     | \$150.00                     | <b>\$112.50</b>           |
| Jet <9001 lbs. (VLJ)      | \$100.00    | \$105.00     | \$840.00                     | <b>\$630.00</b>           |
| Jet 9001-27000 lbs.       | \$275.00    | \$295.00     | \$200,895.00                 | <b>\$150,671.25</b>       |
| Jet 27001-60000 lbs.      | \$375.00    | \$395.00     | \$243,715.00                 | <b>\$182,786.25</b>       |
| Jet 60000> lbs.           | \$475.00    | \$495.00     | \$87,615.00                  | <b>\$65,711.25</b>        |
| Jet (airline category)    | \$800.00    | \$830.00     | \$0.00                       | <b>\$0.00</b>             |
| Piston Helicopter         | \$15.00     | \$15.00      | \$135.00                     | <b>\$101.25</b>           |
| Turbine Helicopter        | \$20.00     | \$20.00      | \$1,140.00                   | <b>\$855.00</b>           |
| <b>TOTAL</b>              |             |              | \$563,990.00                 | <b>\$422,992.50</b>       |



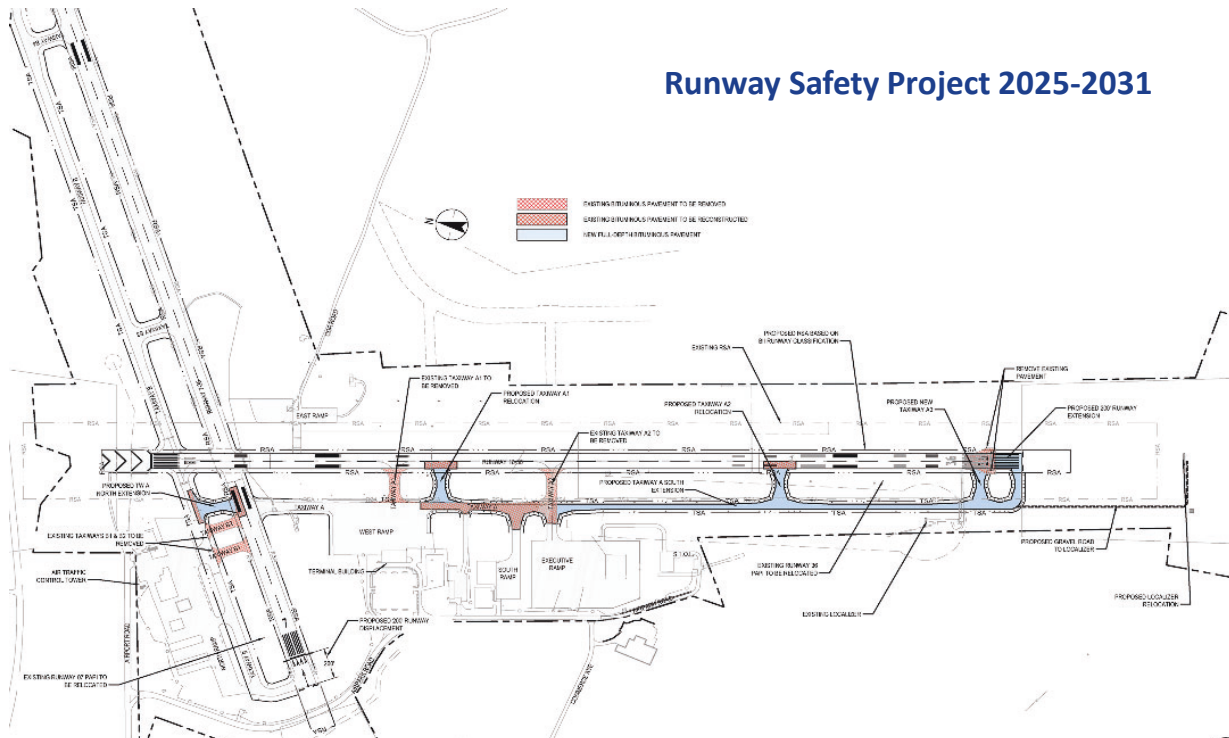
- Commercial service to Boston and New York City
- Private flights from the US, Canada, and Europe
- 48 based aircraft

### Passenger Enplanements and Aircraft Operations 2021-2024



### Airport Projects

- 2024
  - Rehabilitation of the North Air Carrier Apron (2023 grant)
  - NH DES permitting for Runway Safety Project
- 2025
  - Partial reconstruction of TW A and partial extension of TW A to the south (2024 grant)
  - Relocate localizer
- 2026
  - Extend Runway 36
  - Obstruction removal
  - Construct T-Hangars
- 2027
  - Extend Taxiway A Phase 2



### Runway Safety Project 2025-2031

BUDGET REPORT FOR CITY OF LEBANON  
Calculations As Of 10/14/2024

| GL Number                                             | Description                    | 2024<br>Amended<br>Budget | 2024<br>Activity    | 2025<br>Recommended | 2025<br>Requested<br>Amt Change | 2025<br>Requested<br>% Change |
|-------------------------------------------------------|--------------------------------|---------------------------|---------------------|---------------------|---------------------------------|-------------------------------|
| MUNICIPAL AIRPORT                                     |                                |                           |                     |                     |                                 |                               |
| Estimated Revenues                                    |                                |                           |                     |                     |                                 |                               |
| OTHER FEDERAL GRANTS & REIMB                          |                                |                           |                     |                     |                                 |                               |
| 2120-3319-0010-9140-0050                              | AIP69 ARPA                     | 355,620.00                | 355,622.24          | 0.00                | (355,620.00)                    | -100%                         |
| Total Department OTHER FEDERAL GRANTS & REIMB:        |                                | 355,620.00                | 355,622.24          | 0.00                | (355,620.00)                    | -100%                         |
| OTHER STATE GRANTS & REIMBURSEMENTS                   |                                |                           |                     |                     |                                 |                               |
| 2120-3359-0010-9370-0030                              | NHAC AID                       | 7,000.00                  | 9,539.43            | 7,500.00            | 500.00                          | 7%                            |
| Total Department OTHER STATE GRANTS & REIMBURSEMENTS: |                                | 7,000.00                  | 9,539.43            | 7,500.00            | 500.00                          | 7%                            |
| AIRPORT FEES                                          |                                |                           |                     |                     |                                 |                               |
| 2120-3406-0010-9440-0010                              | AIR CARRIER LANDING FEES       | 196,410.00                | 134,151.00          | 196,330.00          | (80.00)                         | 0%                            |
| 2120-3406-0010-9440-0020                              | GENERAL AVIATION LANDING FEES  | 220,000.00                | 324,802.75          | 405,600.00          | 185,600.00                      | 84%                           |
| 2120-3406-0010-9440-0030                              | RENT-A-CAR FEES                | 132,000.00                | 139,671.44          | 157,790.00          | 25,790.00                       | 20%                           |
| 2120-3406-0010-9440-0040                              | PARKING FEES                   | 0.00                      | 600.00              | 0.00                | 0.00                            | 0%                            |
| Total Department AIRPORT FEES:                        |                                | 548,410.00                | 599,225.19          | 759,720.00          | 211,310.00                      | 39%                           |
| OTHER CHARGES                                         |                                |                           |                     |                     |                                 |                               |
| 2120-3409-0010-9450-0030                              | AIR CARRIER FUEL FLOWAGE       | 6,000.00                  | 7,053.92            | 6,000.00            | 0.00                            | 0%                            |
| 2120-3409-0010-9450-0040                              | GEN AVIATION FUEL FLOWAGE      | 60,000.00                 | 36,760.00           | 63,570.00           | 3,570.00                        | 6%                            |
| Total Department OTHER CHARGES:                       |                                | 66,000.00                 | 43,813.92           | 69,570.00           | 3,570.00                        | 5%                            |
| INTEREST ON INVESTMENTS                               |                                |                           |                     |                     |                                 |                               |
| 2120-3502-0010-9520-0010                              | INVESTMENT INCOME/INTEREST     | 7,500.00                  | 11,153.59           | 15,000.00           | 7,500.00                        | 100%                          |
| Total Department INTEREST ON INVESTMENTS:             |                                | 7,500.00                  | 11,153.59           | 15,000.00           | 7,500.00                        | 100%                          |
| RENTS OF PROPERTY                                     |                                |                           |                     |                     |                                 |                               |
| 2120-3503-0010-9530-0060                              | TERMINAL BUILDING RENT         | 143,340.00                | 125,404.50          | 147,290.00          | 3,950.00                        | 3%                            |
| 2120-3503-0010-9530-0070                              | LAND RENT                      | 184,220.00                | 172,134.54          | 190,490.00          | 6,270.00                        | 3%                            |
| 2120-3503-0010-9530-0080                              | LAND RENT: POLICE FACILITY     | 47,740.00                 | 47,740.00           | 49,320.00           | 1,580.00                        | 3%                            |
| 2120-3503-0010-9530-0090                              | PARKING LOT RENTAL             | 5,630.00                  | 20,741.55           | 6,340.00            | 710.00                          | 13%                           |
| 2120-3503-0010-9530-0110                              | HANGAR RENTALS                 | 146,970.00                | 122,697.53          | 151,970.00          | 5,000.00                        | 3%                            |
| Total Department RENTS OF PROPERTY:                   |                                | 527,900.00                | 488,718.12          | 545,410.00          | 17,510.00                       | 3%                            |
| OTHER MISC REVENUE                                    |                                |                           |                     |                     |                                 |                               |
| 2120-3509-0010-9570-0020                              | MISCELLANEOUS REVENUE          | 1,200.00                  | 1,210.28            | 1,200.00            | 0.00                            | 0%                            |
| Total Department OTHER MISC REVENUE:                  |                                | 1,200.00                  | 1,210.28            | 1,200.00            | 0.00                            | 0%                            |
| TRANSFER FROM AIRPORT TIFD                            |                                |                           |                     |                     |                                 |                               |
| 2120-3912-2210-9630-0100                              | AIRPORT FUND                   | 0.00                      | 24,668.06           | 55,500.00           | 55,500.00                       | 100%                          |
| Total Department TRANSFER FROM AIRPORT TIFD:          |                                | 0.00                      | 0.00                | 55,500.00           | 55,500.00                       | 100%                          |
| FUND BALANCE-AMOUNT VOTED                             |                                |                           |                     |                     |                                 |                               |
| 2120-9998-0010-9800-0010                              | AMOUNT VOTED FROM FUND BALANCE | 0.00                      | 0.00                | 189,400.00          | 189,400.00                      | 100%                          |
| Total Department FUND BALANCE-AMOUNT VOTED:           |                                | 0.00                      | 0.00                | 189,400.00          | 189,400.00                      | 100%                          |
| <b>Total Revenues</b>                                 |                                | <b>1,513,630.00</b>       | <b>1,533,950.83</b> | <b>1,643,300.00</b> | <b>129,670.00</b>               | <b>9%</b>                     |

Appropriations

GROUP INSURANCE

|                                   |                         |            |           |           |            |     |
|-----------------------------------|-------------------------|------------|-----------|-----------|------------|-----|
| 2120-4155-0020-2100-0000          | HEALTH/DENTAL INSURANCE | 104,320.00 | 74,757.85 | 95,500.00 | (8,820.00) | -8% |
| Total Department GROUP INSURANCE: |                         | 104,320.00 | 74,757.85 | 95,500.00 | (8,820.00) | -8% |

EMPLOYEE BENEFITS NOT ALLOCATED

|                                                   |                        |           |           |           |      |    |
|---------------------------------------------------|------------------------|-----------|-----------|-----------|------|----|
| 2120-4155-0030-2940-0000                          | HEALTH SAVINGS ACCOUNT | 18,000.00 | 13,500.00 | 18,000.00 | 0.00 | 0% |
| Total Department EMPLOYEE BENEFITS NOT ALLOCATED: |                        | 18,000.00 | 13,500.00 | 18,000.00 | 0.00 | 0% |

AIRPORT ADMINISTRATION

|                                          |                                |            |            |            |             |       |
|------------------------------------------|--------------------------------|------------|------------|------------|-------------|-------|
| 2120-4301-0000-1100-0000                 | FULL TIME WAGES                | 203,480.00 | 163,996.37 | 211,740.00 | 8,260.00    | 4%    |
| 2120-4301-0000-1300-0000                 | OVERTIME WAGES                 | 2,500.00   | 1,057.02   | 2,500.00   | 0.00        | 0%    |
| 2120-4301-0000-2150-0000                 | LIFE & DISABILITY INSURANCE    | 2,570.00   | 1,596.15   | 2,700.00   | 130.00      | 5%    |
| 2120-4301-0000-2200-0000                 | FICA & MEDICARE TAXES          | 15,570.00  | 11,908.06  | 16,390.00  | 820.00      | 5%    |
| 2120-4301-0000-2301-0000                 | RETIREMENT: MUNICIPAL          | 27,530.00  | 22,331.66  | 28,150.00  | 620.00      | 2%    |
| 2120-4301-0000-2450-0000                 | TRAINING/LICENSES/DUES         | 10,000.00  | 8,118.00   | 10,000.00  | 0.00        | 0%    |
| 2120-4301-0000-2600-0000                 | WORKERS' COMPENSATION          | 450.00     | 362.52     | 480.00     | 30.00       | 7%    |
| 2120-4301-0000-3000-0000                 | LEGAL SERVICES                 | 15,000.00  | 50.96      | 5,000.00   | (10,000.00) | -67%  |
| 2120-4301-0000-4230-0000                 | CUSTODIAL SERVICES             | 50,700.00  | 40,615.00  | 54,300.00  | 3,600.00    | 7%    |
| 2120-4301-0000-4300-0000                 | REPAIR/MAINTENANCE SERVICES    | 20,000.00  | 11,481.43  | 10,000.00  | (10,000.00) | -50%  |
| 2120-4301-0000-4420-0000                 | RENTAL OF EQUIPMENT & VEHICLES | 1,350.00   | 1,379.06   | 1,350.00   | 0.00        | 0%    |
| 2120-4301-0000-5000-0000                 | OTHER PURCHASED SERVICES       | 50,070.00  | 38,277.95  | 55,000.00  | 4,930.00    | 10%   |
| 2120-4301-0000-5200-0000                 | PROPERTY/LIABILITY             | 37,000.00  | 46,638.81  | 40,680.00  | 3,680.00    | 10%   |
| 2120-4301-0000-5300-0000                 | COMMUNICATIONS                 | 2,400.00   | 1,716.18   | 2,400.00   | 0.00        | 0%    |
| 2120-4301-0000-5335-0000                 | INFORMATION ACCESS             | 5,700.00   | 4,822.59   | 5,700.00   | 0.00        | 0%    |
| 2120-4301-0000-5400-0000                 | ADVERTISING                    | 15,000.00  | 11,688.00  | 10,000.00  | (5,000.00)  | -33%  |
| 2120-4301-0000-5800-0000                 | TRAVEL                         | 5,000.00   | 7,389.81   | 6,000.00   | 1,000.00    | 20%   |
| 2120-4301-0000-5875-0000                 | MILEAGE                        | 1,200.00   | 1,637.48   | 1,500.00   | 300.00      | 25%   |
| 2120-4301-0000-6000-0000                 | OFFICE SUPPLIES                | 1,000.00   | 49.99      | 150.00     | (850.00)    | -85%  |
| 2120-4301-0000-6100-0000                 | GENERAL SUPPLIES               | 500.00     | 2,735.39   | 2,000.00   | 1,500.00    | 300%  |
| 2120-4301-0000-6400-0000                 | REFERENCE PUBLICATIONS         | 200.00     | 0.00       | 0.00       | (200.00)    | -100% |
| Total Department AIRPORT ADMINISTRATION: |                                | 467,220.00 | 377,852.43 | 466,040.00 | (1,180.00)  | 0%    |

AIRPORT OPERATIONS

|                                      |                                        |            |            |            |             |       |
|--------------------------------------|----------------------------------------|------------|------------|------------|-------------|-------|
| 2120-4302-0000-1100-0000             | FULL TIME WAGES                        | 153,610.00 | 122,815.90 | 159,980.00 | 6,370.00    | 4%    |
| 2120-4302-0000-1125-0000             | PART TIME WAGES 25-29                  | 78,610.00  | 63,302.45  | 82,130.00  | 3,520.00    | 4%    |
| 2120-4302-0000-1200-0000             | TEMPORARY PT WAGES                     | 32,980.00  | 0.00       | 0.00       | (32,980.00) | -100% |
| 2120-4302-0000-1300-0000             | OVERTIME WAGES                         | 30,000.00  | 34,529.17  | 35,000.00  | 5,000.00    | 17%   |
| 2120-4302-0000-2150-0000             | LIFE & DISABILITY INSURANCE            | 1,470.00   | 928.08     | 1,540.00   | 70.00       | 5%    |
| 2120-4302-0000-2200-0000             | FICA & MEDICARE TAXES                  | 24,610.00  | 16,524.85  | 20,710.00  | (3,900.00)  | -16%  |
| 2120-4302-0000-2301-0000             | RETIREMENT: MUNICIPAL                  | 23,760.00  | 19,333.93  | 24,570.00  | 810.00      | 3%    |
| 2120-4302-0000-2600-0000             | WORKERS' COMPENSATION                  | 10,610.00  | 6,922.44   | 8,910.00   | (1,700.00)  | -16%  |
| 2120-4302-0000-2910-0000             | UNIFORMS/CLOTHING                      | 1,490.00   | 1,490.00   | 1,490.00   | 0.00        | 0%    |
| 2120-4302-0000-3410-0000             | SOFTWARE SUPPORT/SERVICE/SUBSCRIPTIONS | 5,710.00   | 5,795.00   | 5,800.00   | 90.00       | 2%    |
| 2120-4302-0000-4110-0000             | WATER                                  | 6,500.00   | 4,381.71   | 6,500.00   | 0.00        | 0%    |
| 2120-4302-0000-4120-0000             | SEWER                                  | 6,000.00   | 4,108.63   | 6,000.00   | 0.00        | 0%    |
| 2120-4302-0000-4300-0000             | REPAIR/MAINTENANCE SERVICES            | 80,000.00  | 60,489.79  | 80,000.00  | 0.00        | 0%    |
| 2120-4302-0000-4420-0000             | RENTAL OF EQUIPMENT & VEHICLES         | 5,000.00   | 133.75     | 6,000.00   | 1,000.00    | 20%   |
| 2120-4302-0000-6100-0000             | GENERAL SUPPLIES                       | 95,200.00  | 78,975.31  | 90,000.00  | (5,200.00)  | -5%   |
| 2120-4302-0000-6220-0010             | ELECTRICITY:TERMINAL                   | 76,750.00  | 44,300.99  | 68,250.00  | (8,500.00)  | -11%  |
| 2120-4302-0000-6220-0020             | ELECTRICITY:AIRFIELD                   | 40,420.00  | 19,345.50  | 33,640.00  | (6,780.00)  | -17%  |
| 2120-4302-0000-6230-0000             | BOTTLED GAS                            | 15,680.00  | 13,515.79  | 18,050.00  | 2,370.00    | 15%   |
| 2120-4302-0000-6240-0000             | FUEL OIL                               | 17,540.00  | 9,059.61   | 20,970.00  | 3,430.00    | 20%   |
| 2120-4302-0000-6260-0000             | GASOLINE                               | 4,540.00   | 1,924.02   | 3,400.00   | (1,140.00)  | -25%  |
| 2120-4302-0000-6265-0000             | DIESEL FUEL                            | 54,860.00  | 17,957.17  | 41,840.00  | (13,020.00) | -24%  |
| 2120-4302-0000-7500-0000             | FURNISHINGS, SMALL TOOLS & EQUIPMENT   | 5,500.00   | 3,843.22   | 5,500.00   | 0.00        | 0%    |
| 2120-4302-0000-7510-0000             | MACHINERY/EQUIPMENT                    | 8,000.00   | 4,852.61   | 8,000.00   | 0.00        | 0%    |
| Total Department AIRPORT OPERATIONS: |                                        | 778,840.00 | 534,529.92 | 728,280.00 | (50,560.00) | -6%   |

AIRPORT AIRCRAFT RESCUE & FIREFIGHTING

|                                                           |                        |          |      |      |            |       |
|-----------------------------------------------------------|------------------------|----------|------|------|------------|-------|
| 2120-4309-0000-2450-0000                                  | TRAINING/LICENSES/DUES | 1,000.00 | 0.00 | 0.00 | (1,000.00) | -100% |
| 2120-4309-0000-6100-0000                                  | GENERAL SUPPLIES       | 2,500.00 | 0.00 | 0.00 | (2,500.00) | -100% |
| Total Department AIRPORT AIRCRAFT RESCUE AND FIREFIGHTING |                        | 3,500.00 | 0.00 | 0.00 | (3,500.00) | -100% |

PRINCIPAL-LONG TERM BONDS/NOTES

|                                                   |          |            |            |            |            |      |
|---------------------------------------------------|----------|------------|------------|------------|------------|------|
| 2120-4711-0000-9822-0000                          | NHMBB06A | 45,000.00  | 45,000.00  | 40,000.00  | (5,000.00) | -11% |
| 2120-4711-0000-9823-0000                          | NHMBB07B | 26,580.00  | 26,578.95  | 26,580.00  | 0.00       | 0%   |
| 2120-4711-0000-9836-0000                          | NHMBB22C | 66,290.00  | 66,288.37  | 66,290.00  | 0.00       | 0%   |
| Total Department PRINCIPAL-LONG TERM BONDS/NOTES: |          | 137,870.00 | 137,867.32 | 132,870.00 | (5,000.00) | -4%  |

INTEREST-LONG TERM BONDS/NOTES

|                                                  |          |           |           |           |            |      |
|--------------------------------------------------|----------|-----------|-----------|-----------|------------|------|
| 2120-4721-0000-9822-0000                         | NHMBB06A | 5,920.00  | 5,915.00  | 3,800.00  | (2,120.00) | -36% |
| 2120-4721-0000-9823-0000                         | NHMBB07B | 5,050.00  | 5,050.00  | 3,790.00  | (1,260.00) | -25% |
| 2120-4721-0000-9836-0000                         | NHMBB22C | 60,890.00 | 60,888.00 | 57,510.00 | (3,380.00) | -6%  |
| Total Department INTEREST-LONG TERM BONDS/NOTES: |          | 71,860.00 | 71,853.00 | 65,100.00 | (6,760.00) | -9%  |

TRANSFERS TO GENERAL FUND

|                                             |                         |            |            |            |             |      |
|---------------------------------------------|-------------------------|------------|------------|------------|-------------|------|
| 2120-4911-0000-9100-0009                    | ADMINISTRATIVE OVERHEAD | 72,760.00  | 72,760.00  | 126,010.00 | 53,250.00   | 73%  |
| 2120-4911-0000-9100-0017                    | COMPUTER SERVICES       | 30,430.00  | 30,430.00  | 6,500.00   | (23,930.00) | -79% |
| Total Department TRANSFERS TO GENERAL FUND: |                         | 103,190.00 | 103,190.00 | 132,510.00 | 29,320.00   | 28%  |

TRANSFERS TO CAPITAL PROJECT FUNDS

|                                                      |                            |            |            |      |              |       |
|------------------------------------------------------|----------------------------|------------|------------|------|--------------|-------|
| 2120-4913-0000-9300-0040                             | RUNWAYSAFETY PROJECT 18/36 | 193,910.00 | 193,910.00 | 0.00 | (193,910.00) | -100% |
| Total Department TRANSFERS TO CAPITAL PROJECT FUNDS: |                            | 193,910.00 | 193,910.00 | 0.00 | (193,910.00) | -100% |

TRANSFERS TO CAPITAL RESERVE FUNDS

|                                                      |                            |          |          |          |      |    |
|------------------------------------------------------|----------------------------|----------|----------|----------|------|----|
| 2120-4915-0000-9600-0023                             | ACCRUED BENEFITS LIABILITY | 5,000.00 | 5,000.00 | 5,000.00 | 0.00 | 0% |
| Total Department TRANSFERS TO CAPITAL RESERVE FUNDS: |                            | 5,000.00 | 5,000.00 | 5,000.00 | 0.00 | 0% |

|                      |  |              |              |              |              |        |
|----------------------|--|--------------|--------------|--------------|--------------|--------|
| Total Appropriations |  | 1,883,710.00 | 1,512,460.52 | 1,643,300.00 | (240,410.00) | -12.8% |
|----------------------|--|--------------|--------------|--------------|--------------|--------|



# **FY 2025 Planning & Development Budget Presentation**

## **PLANNING OFFICE HIGHLIGHTS 2024**

- Implementation of OpenGov permit software.
  - Went live in June 2024, Work Continues to expand the constellation of permits being available within the platform.
- Building Permit Documentation and Process Update.
- Pattern Zones Study and associated Zoning Reform.
- 120 Northern Lebanon Study and associated Zoning Reform.
- Impact Fee update Completed.
- E911 Coordinator and Address processes.
- Nuisance Ordinance Development.



# FY 2025 PLANNING & DEVELOPMENT BUDGET PRESENTATION

A year of Changing Staff

Welcoming: Leigh Hays - Chief Building Official and Health Officer (May 2024)

Welcoming: Liam Ehrenzweig - Code and Health Inspector (June 2024)

Promotion: Tiffany Adams – Executive Assistant (June 2024)

Retiring: Win Spencer – Electrical Inspector (Feb 2025)

Retired: Calvin Hunnewell – Code and Health Inspector (May 2024)

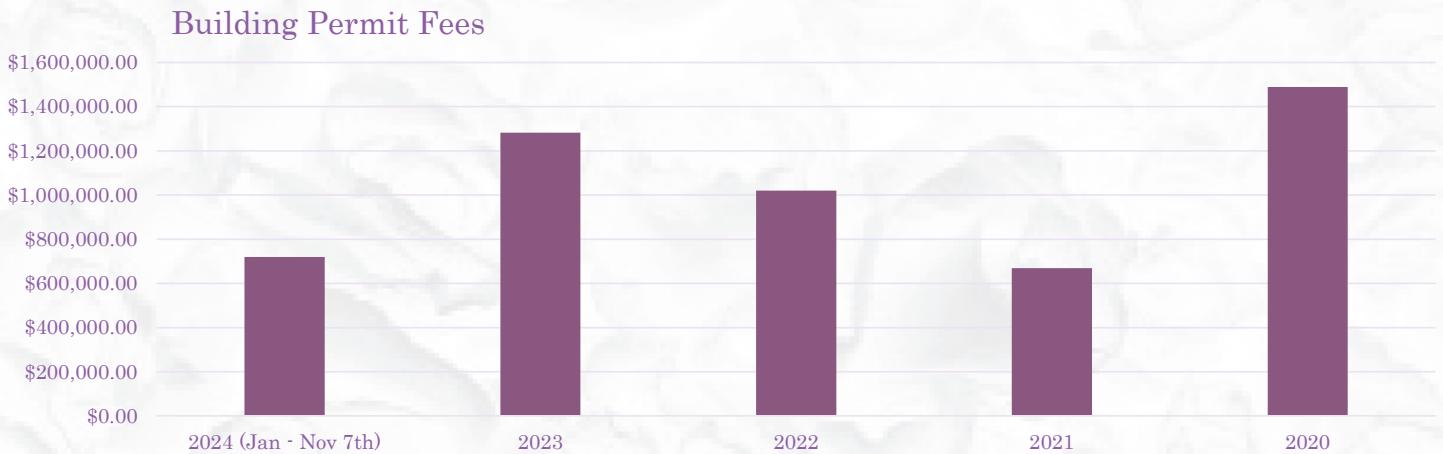
Retired: Brad Shaw – Field Inspector (May 2024)

Personnel Changes have had a major impact on the Department's budget.



## FY 2025 PLANNING & DEVELOPMENT BUDGET PRESENTATION

2024 Building Permit Fees to Nov 7th  
= \$719,110.11





## FY 2025 PLANNING & DEVELOPMENT BUDGET PRESENTATION

### Notable Building Permits:

#### 402 Mount Support Road - 2024

Permit Fee = \$385,990.00

Project Estimate = 49,000,000.00

#### Novo Nordisk - 2023

Permit fee = \$582,865.00

Project Estimate = \$74,000,000.00

#### DHMC Tower - 2020

Permit fee = \$775,414.00

Project Estimate = \$105,482,796.00

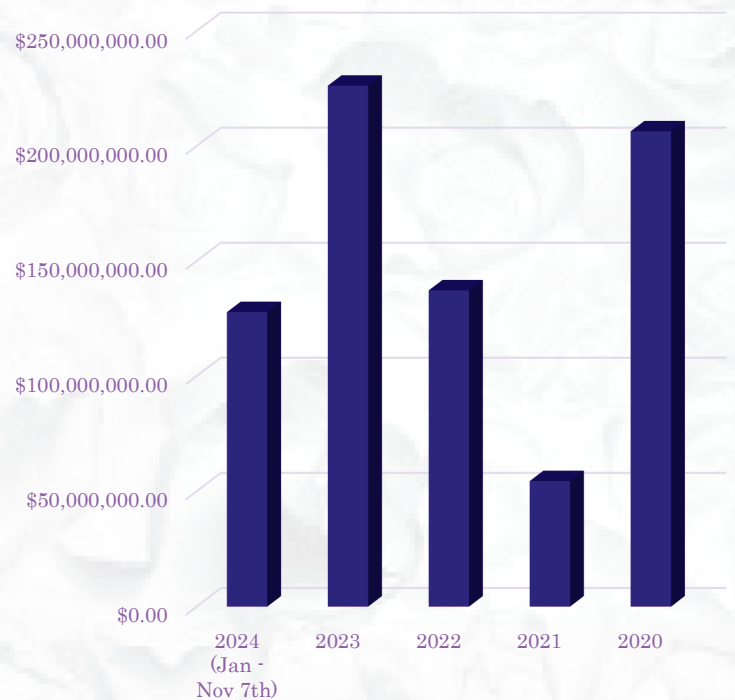


## FY 2025 PLANNING & DEVELOPMENT BUDGET PRESENTATION

**Total value of  
construction permitted  
and inspected from  
2020 - 2024 ytd is:**

**\$751,987,756.42**

Total Cost of Permitted Construction  
2020 - 2024 ytd Nov 7th

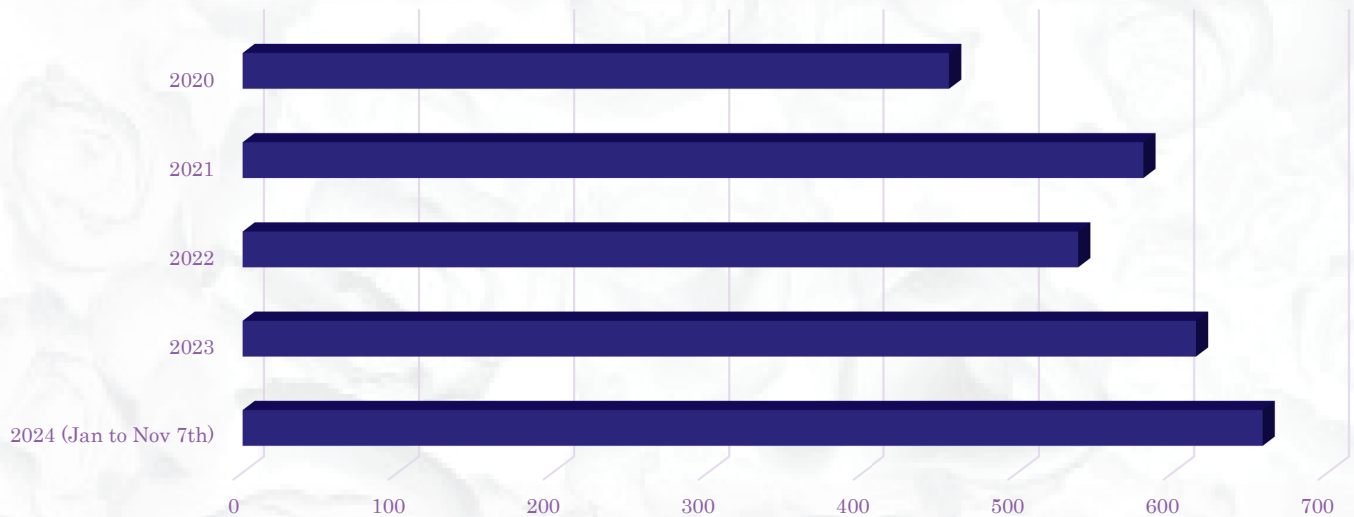




# FY 2025 PLANNING & DEVELOPMENT BUDGET PRESENTATION

## BUILDING PERMITS 2020-2024

Total Number of Permits Applied for





## QUESTIONS ?? / COMMENTS

# PLANNING and DEVELOPMENT DEPARTMENT

## *FY 2024 YTD at a glance*



### DEVELOPMENT REVIEW

- 80: average number of applications reviewed annually by the Planning Board, Zoning Board, Conservation Commission, and Heritage Commission
- \$69,042.64: application fee revenue generated

### BUILDING PERMITS, INSPECTIONS and CODE ENFORCEMENT

- 486 = building permits issued
- \$635,208 = building permit fee revenue generated
- 1,463 = number of building permit inspections conducted
- \$113,537,112.00 = value of approved building development
- Enforcement of Building Code, Zoning Ordinance, approved site plans, and Health Code
  - Respond to complaints including inspections, coordination with other City departments and state agencies, and assist with legal actions



### GIS & OPEN SPACE MANAGEMENT

- Manage and operate City's Geographic Information System providing support for City Departments and projects and public access via the GIS internet viewer
- Manage the Lebanon Open Space Program, including oversight of 2,000 acres of conservation land and 21 miles of trails

### MASTER PLANNING, PROJECT DEVELOPMENT, & PROGRAMMING

- Master Plan updates and implementation
- Downtown West Lebanon and downtown Lebanon visioning and implementation
- Annual Capital Improvement Program (CIP) Planning
- Multi-modal transportation planning including NH DOT 10 Year Plan programming and Lebanon Walk Bike Ride
- Neighborhood planning and implementation including the Route 120 Corridor Study and Pattern Zone Project



### BOARDS & COMMITTEES

- Planning Board
- Zoning Board of Adjustment
- Conservation Commission
- Pedestrian Bicycle Advisory Committee
- Heritage Commission
- Class VI Roads Advisory Committee
- Minor Site Plan Committee
- Housing Task Force
- Coordination with and assistance to:
  - Lebanon Energy Advisory Committee
  - Upper Valley Lake Sunapee Regional Planning Commission
  - UVALRPC Transportation Advisory Committee
  - Upper Valley Sub-Committee of Connecticut River Joint Commission
  - Upper Valley Transportation Management Association

### GRANT WRITING & ADMINISTRATION

- Provide project development, grant writing and administration services for projects citywide since 2023, including CIP projects
- Recent funding and technical assistance for HUD (West Leb Main Street, Early Childhood Education Center), LFD solar, residential energy savings, USDA urban trees, NHDES Mascota Watershed Plan, community resilience, CDBG, earmarks, TAP, InvestNH housing, clean energy tax credits, IRA transportation and EV programs, and more
- Planning Department efforts since March 2023 have achieved \$3,627,678, anticipated to approach \$4,289,678 by year end



BUDGET REPORT FOR CITY OF LEBANON  
Calculations As Of 12/31/2024

| GL Number                                 | Description      | 2024<br>Amended<br>Budget | 2024<br>Activity | 2025<br>Recommended | 2025<br>Requested<br>Amt Change | 2025<br>Requested<br>% Change |
|-------------------------------------------|------------------|---------------------------|------------------|---------------------|---------------------------------|-------------------------------|
| PLANNING & DEVELOPMENT                    |                  |                           |                  |                     |                                 |                               |
| Estimated Revenues                        |                  |                           |                  |                     |                                 |                               |
| BUILDING PERMIT                           |                  |                           |                  |                     |                                 |                               |
| 1100-3230-0010-9100-0000                  | BUILDING PERMITS | 635,000.00                | 664,637.66       | 600,000.00          | (35,000.00)                     | -6%                           |
| Total Department BUILDING PERMIT:         |                  | 635,000.00                | 664,637.66       | 600,000.00          | (35,000.00)                     | -6%                           |
| INCOME FROM DEPARTMENTS                   |                  |                           |                  |                     |                                 |                               |
| 1100-3401-0010-9390-0020                  | PLANNING FEES    | 62,500.00                 | 70,131.09        | 25,000.00           | (37,500.00)                     | -60%                          |
| 1100-3401-0010-9390-0030                  | ZONING FEES      | 7,500.00                  | 7,924.84         | 7,500.00            | 0.00                            | 0%                            |
| Total Department INCOME FROM DEPARTMENTS: |                  | 70,000.00                 | 78,055.93        | 32,500.00           | (37,500.00)                     | -54%                          |
| Total Revenues                            |                  | 705,000.00                | 742,693.59       | 632,500.00          | (72,500.00)                     | -10%                          |

Appropriations

PLANNING & ZONING

|                                     |                                        |            |            |            |            |      |
|-------------------------------------|----------------------------------------|------------|------------|------------|------------|------|
| 1100-4191-0010-1100-0000            | FULL TIME WAGES                        | 492,360.00 | 387,710.37 | 527,760.00 | 35,400.00  | 7%   |
| 1100-4191-0010-1300-0000            | OVERTIME WAGES                         | 1,000.00   | 575.03     | 1,000.00   | 0.00       | 0%   |
| 1100-4191-0010-2150-0000            | LIFE & DISABILITY INSURANCE            | 5,840.00   | 3,612.72   | 6,250.00   | 410.00     | 7%   |
| 1100-4191-0010-2200-0000            | FICA & MEDICARE TAXES                  | 37,780.00  | 28,369.68  | 40,380.00  | 2,600.00   | 7%   |
| 1100-4191-0010-2301-0000            | RETIREMENT: MUNICIPAL                  | 66,760.00  | 52,425.69  | 69,340.00  | 2,580.00   | 4%   |
| 1100-4191-0010-2450-0000            | TRAINING/LICENSES/DUES                 | 8,160.00   | 2,670.00   | 6,000.00   | (2,160.00) | -26% |
| 1100-4191-0010-2600-0000            | WORKERS' COMPENSATION                  | 1,090.00   | 852.12     | 1,170.00   | 80.00      | 7%   |
| 1100-4191-0010-2910-0000            | UNIFORMS/CLOTHING                      | 400.00     | 200.00     | 400.00     | 0.00       | 0%   |
| 1100-4191-0010-3020-0000            | CONSULTANTS                            | 55,000.00  | 87,587.38  | 55,000.00  | 0.00       | 0%   |
| 1100-4191-0010-3410-0000            | SOFTWARE SUPPORT/SERVICE/SUBSCRIPTIONS | 0.00       | 0.00       | 1,500.00   | 1,500.00   | 100% |
| 1100-4191-0010-5000-0000            | OTHER PURCHASED SERVICES               | 2,000.00   | 1,286.52   | 2,000.00   | 0.00       | 0%   |
| 1100-4191-0010-5300-0000            | COMMUNICATIONS                         | 0.00       | 0.00       | 2,300.00   | 2,300.00   | 100% |
| 1100-4191-0010-5335-0000            | INFORMATION ACCESS                     | 2,000.00   | 485.46     | 2,000.00   | 0.00       | 0%   |
| 1100-4191-0010-5400-0000            | ADVERTISING                            | 6,000.00   | 6,407.42   | 6,000.00   | 0.00       | 0%   |
| 1100-4191-0010-5800-0000            | TRAVEL                                 | 1,000.00   | 0.00       | 1,000.00   | 0.00       | 0%   |
| 1100-4191-0010-5875-0000            | MILEAGE                                | 1,000.00   | 357.78     | 1,000.00   | 0.00       | 0%   |
| 1100-4191-0010-6000-0000            | OFFICE SUPPLIES                        | 2,000.00   | 661.64     | 2,000.00   | 0.00       | 0%   |
| 1100-4191-0010-6400-0000            | REFERENCE PUBLICATIONS                 | 1,900.00   | 2,212.77   | 2,100.00   | 200.00     | 11%  |
| 1100-4191-0010-7500-0000            | FURNISHINGS, SMALL TOOLS & EQUIPMENT   | 3,000.00   | 324.85     | 3,000.00   | 0.00       | 0%   |
| Total Department PLANNING & ZONING: |                                        | 687,290.00 | 575,739.43 | 730,200.00 | 42,910.00  | 6%   |

PLANNING & ZONING GIS

|                                         |                                        |            |            |            |           |     |
|-----------------------------------------|----------------------------------------|------------|------------|------------|-----------|-----|
| 1100-4191-0020-1100-0000                | FULL TIME WAGES                        | 106,310.00 | 83,040.18  | 112,460.00 | 6,150.00  | 6%  |
| 1100-4191-0020-2150-0000                | LIFE & DISABILITY INSURANCE            | 1,080.00   | 673.76     | 1,130.00   | 50.00     | 5%  |
| 1100-4191-0020-2200-0000                | FICA & MEDICARE TAXES                  | 8,140.00   | 6,100.27   | 8,540.00   | 400.00    | 5%  |
| 1100-4191-0020-2301-0000                | RETIREMENT: MUNICIPAL                  | 14,390.00  | 11,235.23  | 14,670.00  | 280.00    | 2%  |
| 1100-4191-0020-2450-0000                | TRAINING/LICENSES/DUES                 | 1,780.00   | 0.00       | 1,780.00   | 0.00      | 0%  |
| 1100-4191-0020-2600-0000                | WORKERS' COMPENSATION                  | 240.00     | 182.75     | 250.00     | 10.00     | 4%  |
| 1100-4191-0020-2910-0000                | UNIFORMS/CLOTHING                      | 200.00     | 200.00     | 200.00     | 0.00      | 0%  |
| 1100-4191-0020-3410-0000                | SOFTWARE SUPPORT/SERVICE/SUBSCRIPTIONS | 25,440.00  | 9,996.64   | 29,000.00  | 3,560.00  | 14% |
| 1100-4191-0020-5000-0000                | OTHER PURCHASED SERVICES               | 0.00       | 63.25      | 0.00       | 0.00      | 0%  |
| Total Department PLANNING & ZONING GIS: |                                        | 157,580.00 | 111,492.08 | 168,030.00 | 10,450.00 | 7%  |

REGIONAL ASSOCIATION

|                                        |                                  |           |           |           |          |    |
|----------------------------------------|----------------------------------|-----------|-----------|-----------|----------|----|
| 1100-4197-0000-3300-0000               | OTHER PROFESSIONAL SERVICES/DUES | 28,950.00 | 27,356.87 | 30,690.00 | 1,740.00 | 6% |
| Total Department REGIONAL ASSOCIATION: |                                  | 28,950.00 | 27,356.87 | 30,690.00 | 1,740.00 | 6% |

BUILDING INSPECTION

|                                       |                                |            |            |            |            |      |
|---------------------------------------|--------------------------------|------------|------------|------------|------------|------|
| 1100-4240-0000-1100-0000              | FULL TIME WAGES                | 394,110.00 | 328,079.72 | 483,180.00 | 89,070.00  | 23%  |
| 1100-4240-0000-1300-0000              | OVERTIME WAGES                 | 1,000.00   | 975.04     | 2,000.00   | 1,000.00   | 100% |
| 1100-4240-0000-2150-0000              | LIFE & DISABILITY INSURANCE    | 4,370.00   | 2,724.25   | 5,600.00   | 1,230.00   | 28%  |
| 1100-4240-0000-2200-0000              | FICA & MEDICARE TAXES          | 30,150.00  | 25,012.82  | 37,120.00  | 6,970.00   | 23%  |
| 1100-4240-0000-2301-0000              | RETIREMENT: MUNICIPAL          | 53,330.00  | 44,276.57  | 63,830.00  | 10,500.00  | 20%  |
| 1100-4240-0000-2450-0000              | TRAINING/LICENSES/DUES         | 0.00       | 658.00     | 5,280.00   | 5,280.00   | 100% |
| 1100-4240-0000-2600-0000              | WORKERS' COMPENSATION          | 10,190.00  | 8,855.53   | 12,870.00  | 2,680.00   | 26%  |
| 1100-4240-0000-2910-0000              | UNIFORMS/CLOTHING              | 1,650.00   | 1,650.00   | 1,650.00   | 0.00       | 0%   |
| 1100-4240-0000-3400-0000              | TECHNICAL/ENGINEERING SERVICES | 6,750.00   | 4,466.60   | 6,750.00   | 0.00       | 0%   |
| 1100-4240-0000-5000-0000              | OTHER PURCHASED SERVICES       | 0.00       | 112.00     | 0.00       | 0.00       | 0%   |
| 1100-4240-0000-5300-0000              | COMMUNICATIONS                 | 0.00       | 508.32     | 2,600.00   | 2,600.00   | 100% |
| 1100-4240-0000-5800-0000              | TRAVEL                         | 500.00     | 0.00       | 500.00     | 0.00       | 0%   |
| 1100-4240-0000-5875-0000              | MILEAGE                        | 7,190.00   | 5,757.31   | 7,190.00   | 0.00       | 0%   |
| Total Department BUILDING INSPECTION: |                                | 509,240.00 | 423,076.16 | 628,570.00 | 119,330.00 | 23%  |

CONSERVATION

|                                |                                      |           |          |           |      |    |
|--------------------------------|--------------------------------------|-----------|----------|-----------|------|----|
| 1100-4611-0000-1200-0000       | TEMPORARY PT WAGES                   | 5,000.00  | 4,079.57 | 5,000.00  | 0.00 | 0% |
| 1100-4611-0000-2200-0000       | FICA & MEDICARE TAXES                | 390.00    | 312.08   | 390.00    | 0.00 | 0% |
| 1100-4611-0000-2450-0000       | TRAINING/LICENSES/DUES               | 1,200.00  | 970.00   | 1,200.00  | 0.00 | 0% |
| 1100-4611-0000-2600-0000       | WORKERS' COMPENSATION                | 140.00    | 108.54   | 140.00    | 0.00 | 0% |
| 1100-4611-0000-5000-0000       | OTHER PURCHASED SERVICES             | 3,150.00  | 0.00     | 3,150.00  | 0.00 | 0% |
| 1100-4611-0000-5875-0000       | MILEAGE                              | 260.00    | 0.00     | 260.00    | 0.00 | 0% |
| 1100-4611-0000-6100-0000       | GENERAL SUPPLIES                     | 980.00    | 953.60   | 980.00    | 0.00 | 0% |
| 1100-4611-0000-7500-0000       | FURNISHINGS, SMALL TOOLS & EQUIPMENT | 1,000.00  | 35.73    | 1,000.00  | 0.00 | 0% |
| Total Department CONSERVATION: |                                      | 12,120.00 | 6,459.52 | 12,120.00 | 0.00 | 0% |

Total Appropriations

1,395,180.00 1,144,124.06 1,569,610.00 174,430.00 12.5%





# WELCOME TO YOUR LIBRARY

*The library's role in connecting residents with resources*



## INFORMATION

Questions,  
research,  
tech help,  
borrowing



## MEETING ROOMS

Space for  
you to use



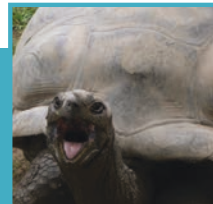
## YOUTH SERVICES

Kids & Teens  
Programs &  
materials



## CIRCULATION

Books,  
Movies,  
Games!



## OUTREACH AND PROGRAMS

Community  
Connection



## INFORMATION TECHNOLOGY

Technology  
Support



# LIBRARY BOARD OF TRUSTEES

## EMPOWERING LIBRARY LEADERSHIP

- Seven elected members and three alternates
- Significant rights and responsibilities as spelled out in state statutes and city code
  - Manage the budget
  - Make personnel decisions
  - Adopt policies
  - Manage the facilities
  - Consider requests for reconsideration of materials and programs





# **LIBRARY FOUNDATION**

## **INVESTING IN ACCESS**

- Independent 501c3

- Raises funds to support the library with capital projects and operating budget

# ONE YEAR: ECONOMIC IMPACT OF THE LIBRARY



**\$515,250 saved**  
At \$75/hour in savings.



**\$109,475 saved**  
At \$25/month per subscription.



**\$2,617,953 saved**  
Based on an average cost of \$17.95 per item.



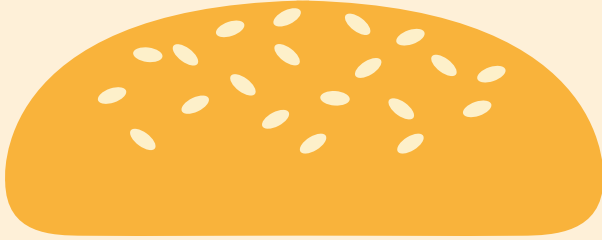
*\*Total Savings from just these three services : **\$3,242,678***



**LEBANON**  
PUBLIC LIBRARIES

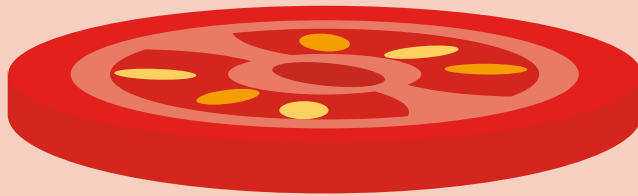
## SERVING THE COMMUNITY SINCE 1802

### Expert Staff



Our expert staff provides personalized assistance, helping with everything from book recommendations to research support.

### Collaborative Efforts



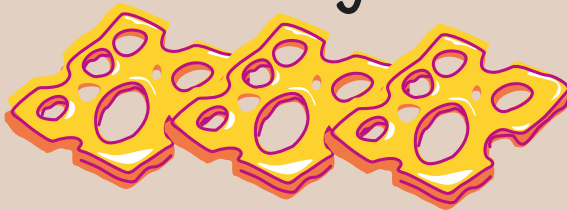
Along with meaningful community partnerships with UVMC, WISE, WCBH, and Waypoint, **LPL served 1600 meals this summer** working with the NH Foodbank.

### Innovative Collections



**We circulated 125,000 books, DVDs, and resources, supporting patron growth. Our Cool Stuff collection now includes e-bikes, expanding our diverse offerings.**

### Connective Programming



Programming fosters connection, bringing together **9,262 attendees in 2023** through events and workshops that promote learning and community engagement.

### Supportive Patronage



**5 out of 10 residents actively engage with the library**, taking advantage of private meeting rooms, OWLS, and other valuable resources for learning, entertainment, and community connection!

BUDGET REPORT FOR CITY OF LEBANON  
Calculations As Of 10/14/2024

| GL Number                 | Description                             | 2024<br>Amended<br>Budget | 2024<br>Activity | 2025<br>Recommended | 2025<br>Requested<br>Amt Change | 2025<br>Requested<br>% Change |
|---------------------------|-----------------------------------------|---------------------------|------------------|---------------------|---------------------------------|-------------------------------|
| Appropriations            |                                         |                           |                  |                     |                                 |                               |
| LIBRARY                   |                                         |                           |                  |                     |                                 |                               |
| 1100-4550-0000-1100-0000  | FULL TIME WAGES                         | 782,510.00                | 590,267.09       | 836,950.00          | 54,440.00                       | 7%                            |
| 1100-4550-0000-1115-0000  | PART TIME WAGES 0-19                    | 0.00                      | 3,950.00         | 0.00                | 0.00                            | 0%                            |
| 1100-4550-0000-1120-0000  | PART TIME WAGES 20-24                   | 32,030.00                 | 24,713.79        | 33,960.00           | 1,930.00                        | 6%                            |
| 1100-4550-0000-1125-0000  | PART TIME WAGES 25-29                   | 124,390.00                | 97,856.91        | 131,220.00          | 6,830.00                        | 5%                            |
| 1100-4550-0000-1200-0000  | TEMPORARY PT WAGES                      | 114,770.00                | 98,812.75        | 127,200.00          | 12,430.00                       | 11%                           |
| 1100-4550-0000-1300-0000  | OVERTIME WAGES                          | 500.00                    | 445.80           | 500.00              | 0.00                            | 0%                            |
| 1100-4550-0000-2150-0000  | LIFE & DISABILITY INSURANCE             | 9,730.00                  | 5,840.90         | 10,410.00           | 680.00                          | 7%                            |
| 1100-4550-0000-2200-0000  | FICA & MEDICARE TAXES                   | 76,260.00                 | 61,142.94        | 86,450.00           | 10,190.00                       | 13%                           |
| 1100-4550-0000-2301-0000  | RETIREMENT: MUNICIPAL                   | 105,950.00                | 79,739.43        | 109,680.00          | 3,730.00                        | 4%                            |
| 1100-4550-0000-2450-0000  | TRAINING/LICENSES/DUES                  | 13,770.00                 | 5,639.67         | 10,770.00           | (3,000.00)                      | -22%                          |
| 1100-4550-0000-2600-0000  | WORKERS' COMPENSATION                   | 4,690.00                  | 3,835.26         | 5,280.00            | 590.00                          | 13%                           |
| 1100-4550-0000-3000-0000  | LEGAL SERVICES                          | 2,000.00                  | 0.00             | 2,000.00            | 0.00                            | 0%                            |
| 1100-4550-0000-3410-0000  | SOFTWARE: SUPPORT/SERVICE/SUBSCRIPTIONS | 11,490.00                 | 13,328.53        | 12,940.00           | 1,450.00                        | 13%                           |
| 1100-4550-0000-4110-0000  | WATER                                   | 2,300.00                  | 1,685.38         | 2,500.00            | 200.00                          | 9%                            |
| 1100-4550-0000-4120-0000  | SEWER                                   | 1,800.00                  | 1,628.20         | 2,300.00            | 500.00                          | 28%                           |
| 1100-4550-0000-4225-0000  | LAWN CARE/SNOW PLOWING                  | 24,500.00                 | 17,210.00        | 26,000.00           | 1,500.00                        | 6%                            |
| 1100-4550-0000-4300-0000  | REPAIR/MAINTENANCE SERVICES             | 79,660.00                 | 117,059.92       | 88,420.00           | 8,760.00                        | 11%                           |
| 1100-4550-0000-4420-0000  | RENTAL OF EQUIPMENT & VEHICLES          | 3,120.00                  | 6,935.68         | 7,270.00            | 4,150.00                        | 133%                          |
| 1100-4550-0000-5000-0000  | OTHER PURCHASED SERVICES                | 24,480.00                 | 11,856.37        | 24,600.00           | 120.00                          | 0%                            |
| 1100-4550-0000-5300-0000  | COMMUNICATIONS                          | 2,510.00                  | 1,982.83         | 2,780.00            | 270.00                          | 11%                           |
| 1100-4550-0000-5335-0000  | INFORMATION ACCESS                      | 7,100.00                  | 6,093.00         | 7,300.00            | 200.00                          | 3%                            |
| 1100-4550-0000-5400-0000  | ADVERTISING                             | 1,000.00                  | 118.80           | 2,500.00            | 1,500.00                        | 150%                          |
| 1100-4550-0000-5800-0000  | TRAVEL                                  | 19,380.00                 | 10,687.09        | 25,580.00           | 6,200.00                        | 32%                           |
| 1100-4550-0000-5875-0000  | MILEAGE                                 | 2,000.00                  | 432.82           | 1,500.00            | (500.00)                        | -25%                          |
| 1100-4550-0000-6000-0000  | OFFICE SUPPLIES                         | 2,750.00                  | 1,532.59         | 3,000.00            | 250.00                          | 9%                            |
| 1100-4550-0000-6100-0000  | GENERAL SUPPLIES                        | 25,000.00                 | 21,837.44        | 28,500.00           | 3,500.00                        | 14%                           |
| 1100-4550-0000-6220-0000  | ELECTRICITY                             | 92,050.00                 | 55,292.17        | 88,770.00           | (3,280.00)                      | -4%                           |
| 1100-4550-0000-6230-0000  | BOTTLED GAS                             | 3,500.00                  | 740.92           | 1,620.00            | (1,880.00)                      | -54%                          |
| 1100-4550-0000-6240-0000  | FUEL OIL                                | 3,000.00                  | 494.81           | 1,890.00            | (1,110.00)                      | -37%                          |
| 1100-4550-0000-6400-0010  | BOOKS/PERIODICALS/AUDIO/VISUAL SUPPLIES | 55,000.00                 | 55,913.50        | 60,000.00           | 5,000.00                        | 9%                            |
| 1100-4550-0000-7500-0000  | FURNISHINGS, SMALL TOOLS & EQUIPMENT    | 42,500.00                 | 13,926.78        | 41,060.00           | (1,440.00)                      | -3%                           |
| Total Department LIBRARY: |                                         | 1,669,740.00              | 1,311,001.37     | 1,782,950.00        | 113,210.00                      | 7%                            |
| Total Appropriations      |                                         | 1,669,740.00              | 1,311,001.37     | 1,782,950.00        | 113,210.00                      | 7%                            |