



**LEBANON CITY COUNCIL
NOVEMBER 6, 2025 - 5:30 PM
COUNCIL CHAMBERS, CITY HALL OR
REMOTE VIA VIRTUAL PLATFORM
LEBANONNH.GOV/LIVE**

To participate in this meeting, please [join live via Microsoft Teams](#) or call 929-229-5356 (access code: 582 990 077#). If you have trouble accessing this meeting, please [email David Brooks](#).

1. Review of 2026 City Budget - Question and Answer Session

A. Public Works

- [Administration](#) (Engineering, Energy and Facilities, Operations and Maintenance)
- [Solid Waste](#) Disposal
- [Water](#) Treatment and Distribution
- [Wastewater](#) Collection and Disposal
- [Enterprise Properties](#)

The City of Lebanon 2026 Proposed Operating Budget is available at LebanonNH.gov/2026BudgetBook.

Meetings are open for in-person and remote attendance. Members of the public who wish to attend remotely may do so by going to LebanonNH.gov/Live where you will find instructions on how to enter the meeting. Members of the public will be able to participate and ask questions through the City's virtual platform or by phone. Please note: Should technical difficulties occur during the meeting that disrupt virtual or phone connection(s), the meeting will continue without remote access capabilities.

Any person with a disability who wishes to attend this public meeting and needs additional accommodation, please contact the ADA coordinator at City Hall by calling 603-448-4220 at least 72 hours in advance so that the City can make any necessary arrangements.

Public Works Department

2026 Proposed Budget

Public Works Budget Overview

The Department of Public Works (DPW) builds, operates, and maintains City streets, sidewalks, parking areas, parks, cemeteries, and municipal facilities. The department manages 92 miles of paved roads, 8 miles of gravel roads, and 30 miles of sidewalks, in addition to caring for public spaces and the City's fleet of about 200 vehicles and equipment.



DPW's mission is to keep public assets safe, functional, and sustainable through efficient daily operations, long-term planning, and responsive service. The team also supports other City departments and provides critical assistance during severe weather or community emergencies.

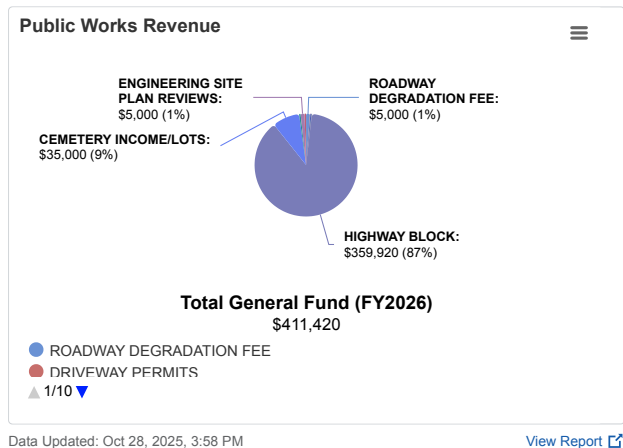
Core responsibilities include roadway and sidewalk maintenance; snow and ice removal, stormwater management, facility upkeep, fleet and heavy-equipment maintenance, and year-round cemetery care. Staff also manage public construction projects, review site plans for new developments, and maintain the City's parks and green spaces.

The department's work is organized into 16 service areas, including Facilities, Engineering, Operations and Maintenance, Winter Operations, Traffic Safety, Fleet Maintenance, Pavement, Bridges, and Cemeteries. Together, these divisions maintain essential infrastructure and enhance quality of life for residents, businesses, and visitors across Lebanon.

Snapshot of Revenues

In 2026, the Department of Public Works is projected to generate about \$411,420 in revenue—roughly \$24,000 more than in 2025. Most services provided by DPW, however, are not tied to user fees, which means revenue covers only a small portion of total costs.

Anticipated department revenues for 2026 come from the following sources: the Highway Block Grant, a state financial aid program that helps municipalities offset paving expenses, which is projected to contribute \$359,920 based on miles of roadway and population; the Roadway Degradation Fee and other permits issued by the City Engineers, which are expected to generate about \$16,500; and cemetery revenues of approximately \$35,000. While these funds help offset expenses, most of DPW's operating budget supports community-wide services like snow removal, paving, and fleet maintenance that are essential for safety and mobility but not directly billable to residents.



Use the [View Report](#) link on the bottom of the graph to view line-item details OR [click here to view the PDF version](#).

Snapshot of Expenses

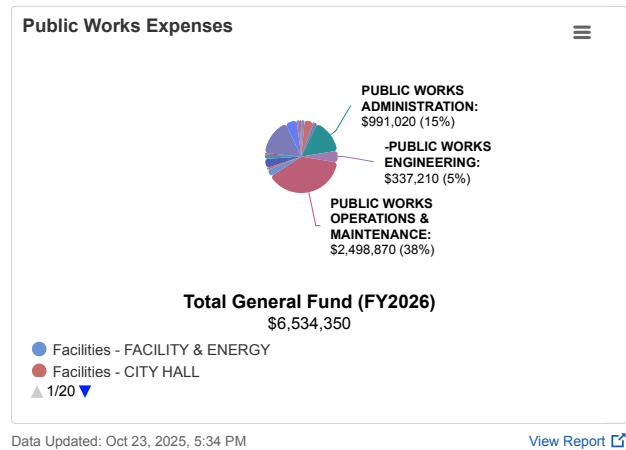
The 2026 DPW budget focuses on maintaining critical infrastructure, supporting essential municipal services, and reducing long-term costs through in-house efficiencies. Total expenses are projected at \$6,534,350, an increase of about \$279,430 from 2025.

Personnel costs are the department's largest expense. This includes wages, benefits, union obligations, and staff training for year-round operations such as snow removal, cemetery care, and roadway maintenance. Adding a Crew Leader position has expanded in-house training and reduced the need for outside contractors, helping control costs and improve response times.

Operational spending covers materials, utilities, and maintenance for roads, bridges, vehicles, and city-owned property and facilities. A major priority in 2026 is improving the Pavement Condition Index, with \$1 million proposed for paving—an increase of \$480,000 from 2025. To balance this investment, other budget lines were reduced where City crews can take on more maintenance work.

The department is also investing in technology, including new cemetery management software. Rising electricity rates and overtime contribute to higher utility and labor costs, but these increases are managed through targeted reductions and improved efficiencies in the budget.

Use the [View Report](#) link on the bottom of the graph to view line-item details OR [click here to view the PDF version](#).



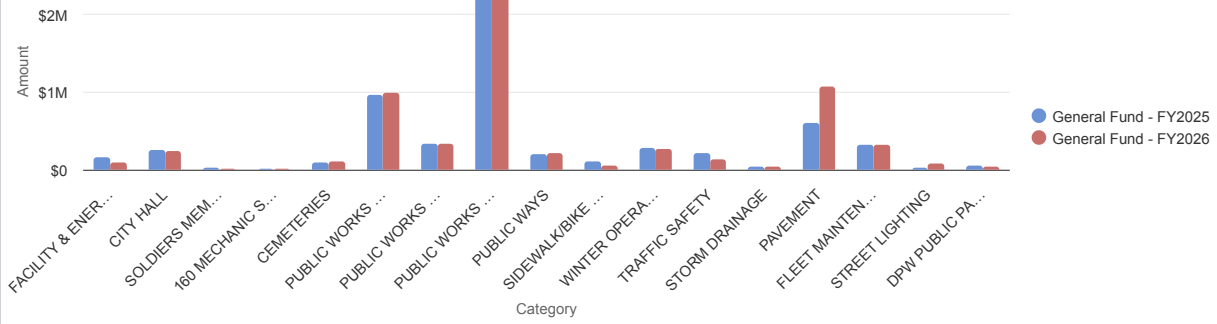
Accomplishments

- Converted all Engineering Permits to online software for easier access and processing.
- Made all Request for Proposals (RFPs) and Contracts available online and searchable/viewable for the public.
- Shifted sidewalk and maintenance work from contractors to in-house crews, saving costs and improving service.
- Procured new cemetery software to improve accuracy and public access.
- Completed 1,341 work orders for fleet vehicles and equipment.

Strategic Objectives

- [Continue to populate and process contracts online for public transparency.](#)
- [Launch new Cemetery Software for online access, research and efficiency.](#)
- [Complete an inventory and condition assessment of all major infrastructure assets.](#)
- [Develop and implement a proactive maintenance plan for roadways and sidewalk network.](#)

Public Works Expense Comparison 25-26



Data Updated: Oct 28, 2025, 3:58 PM

[View Report](#)

BUDGET REPORT FOR CITY OF LEBANON						
Calculations As Of 10/21/2025						
		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
DEPARTMENT OF PUBLIC WORKS						
Estimated Revenues						
OTHER LICENSES PERMITS & FEES						
1100-3290-0010-9110-0008	ROADWAY DEGRADATION FEE	5,000.00	10,936.00	5,000.00	0.00	0%
1100-3290-0010-9110-0019	DRIVEWAY PERMITS	500.00	975.00	500.00	0.00	0%
1100-3290-0010-9110-0020	FLOODPLAIN PERMITS	500.00	2,250.00	1,500.00	1,000.00	200%
1100-3290-0010-9110-0021	STORMWATER PERMITS	500.00	500.00	500.00	0.00	0%
1100-3290-0010-9110-0022	POLE & CONDUIT LICENSE	0.00	40.00	0.00	0.00	0%
Total Department OTHER LICENSES PERMITS & FEES:		6,500.00	14,701.00	7,500.00	1,000.00	15%
HIGHWAY BLOCK GRANT						
1100-3353-0010-9320-0010	HIGHWAY BLOCK	347,290.00	245,556.01	359,920.00	12,630.00	4%
Total Department HIGHWAY BLOCK GRANT:		347,290.00	245,556.01	359,920.00	12,630.00	4%
INCOME FROM DEPARTMENTS						
1100-3401-0010-9390-0060	CEMETERY INCOME/LOTS	25,000.00	46,652.17	35,000.00	10,000.00	40%
1100-3401-0010-9390-0220	EXCAVATION PERMITS	1,500.00	5,200.00	2,000.00	500.00	33%
1100-3401-0010-9390-0230	ENGINEERING SITE PLAN REVIEWS	5,000.00	3,787.50	5,000.00	0.00	0%
1100-3401-0010-9390-0250	MAINTENANCE BILLABLES	2,000.00	1,834.83	2,000.00	0.00	0%
Total Department INCOME FROM DEPARTMENTS:		33,500.00	57,474.50	44,000.00	10,500.00	31%
Total Revenues		387,290.00	317,731.51	411,420.00	24,130.00	6%
Appropriations						
FACILITY & ENERGY						
1100-4194-0000-1100-0000	FULL TIME WAGES	103,960.00	89,012.11	68,370.00	(35,590.00)	-34%
1100-4194-0000-1300-0000	OVERTIME WAGES	5,000.00	10,659.72	7,000.00	2,000.00	40%
1100-4194-0000-2150-0000	LIFE & DISABILITY INSURANCE	1,230.00	660.03	880.00	(350.00)	-28%
1100-4194-0000-2200-0000	FICA & MEDICARE TAXES	8,330.00	7,415.90	5,620.00	(2,710.00)	-33%
1100-4194-0000-2301-0000	RETIREMENT: MUNICIPAL	10,330.00	9,454.71	9,360.00	(970.00)	-9%
1100-4194-0000-2450-0000	TRAINING/LICENSES/DUES	1,000.00	756.80	600.00	(400.00)	-40%
1100-4194-0000-2600-0000	WORKERS' COMPENSATION	2,400.00	2,161.13	4,060.00	1,660.00	69%
1100-4194-0000-2910-0000	UNIFORMS/CLOTHING	200.00	196.13	500.00	300.00	150%
1100-4194-0000-5000-0000	OTHER PURCHASED SERVICES	27,250.00	50.00	0.00	(27,250.00)	-100%
1100-4194-0000-5300-0000	COMMUNICATIONS	500.00	82.38	0.00	(500.00)	-100%
1100-4194-0000-5400-0000	ADVERTISING	500.00	0.00	0.00	(500.00)	-100%
1100-4194-0000-5500-0000	OUTSIDE DUPLICATION	0.00	0.00	0.00	0.00	0%
1100-4194-0000-5800-0000	TRAVEL	500.00	0.00	0.00	(500.00)	-100%
1100-4194-0000-5875-0000	MILEAGE	200.00	232.40	200.00	0.00	0%
1100-4194-0000-6000-0000	OFFICE SUPPLIES	500.00	0.00	0.00	(500.00)	-100%
1100-4194-0000-6400-0000	REFERENCE PUBLICATIONS	300.00	0.00	0.00	(300.00)	-100%
1100-4194-0000-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	500.00	0.00	0.00	(500.00)	-100%
Total Department FACILITY & ENERGY :		162,700.00	120,681.31	96,590.00	(66,110.00)	-41%
CITY HALL						
1100-4194-0010-4110-0000	WATER	2,900.00	2,229.27	3,130.00	230.00	8%
1100-4194-0010-4120-0000	SEWER	3,900.00	3,287.43	4,210.00	310.00	8%
1100-4194-0010-4230-0000	CUSTODIAL SERVICES	7,200.00	287.10	500.00	(6,700.00)	-93%
1100-4194-0010-4300-0000	REPAIR/MAINTENANCE SERVICES	97,330.00	34,073.69	83,230.00	(14,100.00)	-14%
1100-4194-0010-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	2,000.00	1,580.21	2,040.00	40.00	2%
1100-4194-0010-5000-0000	OTHER PURCHASED SERVICES	5,000.00	0.00	5,000.00	0.00	0%
1100-4194-0010-5300-0000	COMMUNICATIONS	0.00	0.00	0.00	0.00	0%
1100-4194-0010-6100-0000	GENERAL SUPPLIES	15,000.00	9,439.38	15,000.00	0.00	0%
1100-4194-0010-6220-0000	ELECTRICITY	79,960.00	62,456.72	94,100.00	14,140.00	18%
1100-4194-0010-6230-0000	BOTTLED GAS	42,250.00	24,887.62	35,700.00	(6,550.00)	-16%
1100-4194-0010-6240-0000	FUEL OIL	0.00	0.00	0.00	0.00	0%
1100-4194-0010-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	1,000.00	1,058.73	1,000.00	0.00	0%
Total Department CITY HALL:		256,540.00	139,300.15	243,910.00	(12,630.00)	-5%
SOLDIERS MEMORIAL BUILDING						
1100-4194-0020-4110-0000	WATER	500.00	327.39	540.00	40.00	8%
1100-4194-0020-4120-0000	SEWER	200.00	104.14	220.00	20.00	10%
1100-4194-0020-4300-0000	REPAIR/MAINTENANCE SERVICES	11,300.00	2,276.80	6,310.00	(4,990.00)	-44%
1100-4194-0020-5300-0000	COMMUNICATIONS	0.00	0.00	0.00	0.00	0%
1100-4194-0020-6100-0000	GENERAL SUPPLIES	1,100.00	168.67	200.00	(900.00)	-82%
1100-4194-0020-6220-0000	ELECTRICITY	3,930.00	1,752.07	3,700.00	(230.00)	-6%
1100-4194-0020-6230-0000	BOTTLED GAS	0.00	0.00	0.00	0.00	0%
1100-4194-0020-6240-0000	FUEL OIL	5,100.00	2,269.24	3,000.00	(2,100.00)	-41%
Total Department SOLDIERS MEMORIAL BUILDING:		22,130.00	6,898.31	13,970.00	(8,160.00)	-37%
DANA HOUSE						
1100-4194-0030-4110-0000	WATER	0.00	0.00	0.00	0.00	0%
1100-4194-0030-4120-0000	SEWER	0.00	0.00	0.00	0.00	0%
1100-4194-0030-4140-0000	LANDFILL: TIPPING FEES	0.00	0.00	0.00	0.00	0%
1100-4194-0030-4300-0000	REPAIR/MAINTENANCE SERVICES	10.00	0.00	0.00	(10.00)	-100%
1100-4194-0030-5000-0000	OTHER PURCHASED SERVICES	0.00	0.00	0.00	0.00	0%
1100-4194-0030-5300-0000	COMMUNICATIONS	0.00	454.26	0.00	0.00	0%
1100-4194-0030-6100-0000	GENERAL SUPPLIES	0.00	0.00	0.00	0.00	0%
1100-4194-0030-6220-0000	ELECTRICITY	0.00	117.45	0.00	0.00	0%
Total Department DANA HOUSE:		10.00	571.71	0.00	(10.00)	-100%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
160 MECHANIC STREET						
1100-4194-0050-4110-0000	WATER	1,700.00	679.89	1,840.00	140.00	8%
1100-4194-0050-4120-0000	SEWER	3,070.00	1,252.34	3,320.00	250.00	8%
1100-4194-0050-4300-0000	REPAIR/MAINTENANCE SERVICES	1,600.00	457.57	1,600.00	0.00	0%
1100-4194-0050-5000-0000	OTHER PURCHASED SERVICES	1,500.00	0.00	1,500.00	0.00	0%
1100-4194-0050-5335-0000	INFORMATION ACCESS	1,240.00	769.52	1,240.00	0.00	0%
1100-4194-0050-6100-0000	GENERAL SUPPLIES	1,500.00	0.00	1,000.00	(500.00)	-33%
1100-4194-0050-6220-0000	ELECTRICITY	2,320.00	1,821.00	2,100.00	(220.00)	-9%
1100-4194-0050-6240-0000	FUEL OIL	5,000.00	1,257.03	1,800.00	(3,200.00)	-64%
Total Department 160 MECHANIC STREET:		17,930.00	6,237.35	14,400.00	(3,530.00)	-20%
CEMETERIES						
1100-4195-0000-2450-0000	TRAINING/LICENSES/DUES	600.00	20.00	600.00	0.00	0%
1100-4195-0000-4110-0000	WATER	480.00	235.57	520.00	40.00	8%
1100-4195-0000-4140-0000	LANDFILL: TIPPING FEES	100.00	0.00	0.00	(100.00)	-100%
1100-4195-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	69,560.00	828.18	53,190.00	(16,370.00)	-24%
1100-4195-0000-5300-0000	COMMUNICATIONS	500.00	327.50	500.00	0.00	0%
1100-4195-0000-5335-0000	INFORMATION ACCESS	1,900.00	1,579.12	2,760.00	860.00	45%
1100-4195-0000-6100-0000	GENERAL SUPPLIES	7,000.00	8,904.82	7,000.00	0.00	0%
1100-4195-0000-6220-0000	ELECTRICITY	1,000.00	503.26	1,000.00	0.00	0%
1100-4195-0000-6230-0000	BOTTLED GAS	2,900.00	1,404.08	1,900.00	(1,000.00)	-34%
1100-4195-0000-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	3,000.00	54.54	3,000.00	0.00	0%
1100-4195-0000-7600-0000	SOFTWARE	5,480.00	1,635.00	34,100.00	28,620.00	522%
Total Department CEMETERIES:		92,520.00	15,492.07	104,570.00	12,050.00	13%
CEMETERY PROJECTS						
1100-4195-0010-3400-0000	TECHNICAL/ENGINEERING SERVICES	0.00	0.00	0.00	0.00	0.00
1100-4195-0010-5000-0000	OTHER PURCHASED SERVICES	0.00	0.00	0.00	0.00	0%
1100-4195-0010-6100-0000	GENERAL SUPPLIES	0.00	80.08	0.00	0.00	0%
Total Department CEMETERY PROJECTS:		0.00	80.08	0.00	0.00	0%
PUBLIC WORKS ADMINISTRATION						
1100-4311-0000-1100-0000	FULL TIME WAGES	612,760.00	490,307.46	694,730.00	81,970.00	13%
1100-4311-0000-1125-0000	PART TIME WAGES 25-29	110,380.00	93,499.29	60,430.00	(49,950.00)	-45%
1100-4311-0000-1200-0000	TEMPORARY PT WAGES	0.00	0.00	0.00	0.00	0%
1100-4311-0000-1300-0000	OVERTIME WAGES	300.00	1,613.68	300.00	0.00	0%
1100-4311-0000-2100-0000	HEALTH/DENTAL INSURANCE	0.00	0.00	0.00	0.00	0%
1100-4311-0000-2150-0000	LIFE & DISABILITY INSURANCE	7,270.00	5,089.00	8,280.00	1,010.00	14%
1100-4311-0000-2200-0000	FICA & MEDICARE TAXES	55,350.00	44,018.50	58,290.00	2,940.00	5%
1100-4311-0000-2301-0000	RETIREMENT: MUNICIPAL	80,540.00	65,060.34	88,580.00	8,040.00	10%
1100-4311-0000-2450-0000	TRAINING/LICENSES/DUES	10,000.00	2,067.24	6,180.00	(3,820.00)	-38%
1100-4311-0000-2600-0000	WORKERS' COMPENSATION	6,570.00	1,486.61	6,320.00	(250.00)	-4%
1100-4311-0000-2910-0000	UNIFORMS/CLOTHING	200.00	409.99	2,000.00	1,800.00	900%
1100-4311-0000-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	1,000.00	171.49	1,000.00	0.00	0%
1100-4311-0000-3410-0000	SOFTWARE SUPPORT/SERVICE/SUBSCRIPTIONS	11,100.00	11,181.42	11,220.00	120.00	1%
1100-4311-0000-4110-0000	WATER	1,070.00	668.09	1,160.00	90.00	8%
1100-4311-0000-4120-0000	SEWER	1,000.00	677.25	1,080.00	80.00	8%
1100-4311-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	19,370.00	28,810.02	19,360.00	(10.00)	0%
1100-4311-0000-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	7,550.00	3,546.08	3,960.00	(3,590.00)	-48%
1100-4311-0000-5000-0000	OTHER PURCHASED SERVICES	6,000.00	3,357.54	2,760.00	(3,240.00)	-54%
1100-4311-0000-5300-0000	COMMUNICATIONS	3,970.00	1,336.91	2,450.00	(1,520.00)	-38%
1100-4311-0000-5335-0000	INFORMATION ACCESS	1,130.00	0.00	0.00	(1,130.00)	-100%
1100-4311-0000-5400-0000	ADVERTISING	1,000.00	279.90	500.00	(500.00)	-50%
1100-4311-0000-5800-0000	TRAVEL	3,000.00	0.00	1,500.00	(1,500.00)	-50%
1100-4311-0000-5875-0000	MILEAGE	300.00	0.00	300.00	0.00	0%
1100-4311-0000-6000-0000	OFFICE SUPPLIES	3,500.00	1,544.43	2,500.00	(1,000.00)	-29%
1100-4311-0000-6100-0000	GENERAL SUPPLIES	4,500.00	3,172.00	4,500.00	0.00	0%
1100-4311-0000-6220-0000	ELECTRICITY	6,000.00	7,018.10	7,020.00	1,020.00	17%
1100-4311-0000-6230-0000	BOTTLED GAS	6,100.00	3,107.76	5,200.00	(900.00)	-15%
1100-4311-0000-6260-0000	GASOLINE	0.00	0.00	0.00	0.00	0%
1100-4311-0000-6400-0000	REFERENCE PUBLICATIONS	350.00	1,529.81	400.00	50.00	14%
1100-4311-0000-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	2,000.00	0.00	1,000.00	(1,000.00)	-50%
Total Department PUBLIC WORKS ADMINISTRATION:		962,310.00	769,952.91	991,020.00	28,710.00	3%
PUBLIC WORKS ENGINEERING						
1100-4311-0010-1100-0000	FULL TIME WAGES	236,640.00	191,124.51	243,730.00	7,090.00	3%
1100-4311-0010-1200-0000	TEMPORARY PT WAGES	0.00	0.00	0.00	0.00	0%
1100-4311-0010-1300-0000	OVERTIME WAGES	0.00	0.00	0.00	0.00	0%
1100-4311-0010-2100-0000	HEALTH/DENTAL INSURANCE	0.00	0.00	0.00	0.00	0%
1100-4311-0010-2150-0000	LIFE & DISABILITY INSURANCE	2,390.00	1,722.42	2,460.00	70.00	3%
1100-4311-0010-2200-0000	FICA & MEDICARE TAXES	18,110.00	13,924.12	18,650.00	540.00	3%
1100-4311-0010-2301-0000	RETIREMENT: MUNICIPAL	31,100.00	25,291.14	31,080.00	(20.00)	0%
1100-4311-0010-2450-0000	TRAINING/LICENSES/DUES	7,700.00	1,637.80	2,000.00	(5,700.00)	-74%
1100-4311-0010-2600-0000	WORKERS' COMPENSATION	530.00	456.84	690.00	160.00	30%
1100-4311-0010-2910-0000	UNIFORMS/CLOTHING	1,100.00	863.67	1,100.00	0.00	0%
1100-4311-0010-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	500.00	268.61	500.00	0.00	0%
1100-4311-0010-3400-0000	TECHNICAL/ENGINEERING SERVICES	0.00	0.00	0.00	0.00	0%
1100-4311-0010-5000-0000	OTHER PURCHASED SERVICES	30,000.00	750.00	34,500.00	4,500.00	15%
1100-4311-0010-5300-0000	COMMUNICATIONS	1,000.00	690.00	1,050.00	50.00	5%
1100-4311-0010-5335-0000	INFORMATION ACCESS	350.00	0.00	0.00	(350.00)	-100%
1100-4311-0010-5800-0000	TRAVEL	500.00	0.00	250.00	(250.00)	-50%
1100-4311-0010-5875-0000	MILEAGE	200.00	0.00	200.00	0.00	0%
1100-4311-0010-6000-0000	OFFICE SUPPLIES	0.00	0.00	0.00	0.00	0%
1100-4311-0010-6400-0000	REFERENCE PUBLICATIONS	1,000.00	0.00	500.00	(500.00)	-50%
1100-4311-0010-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	500.00	0.00	500.00	0.00	0%
1100-4311-0010-7600-0000	SOFTWARE	0.00	0.00	0.00	0.00	0%
Total Department PUBLIC WORKS ENGINEERING:		331,620.00	236,729.11	337,210.00	5,590.00	2%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
PUBLIC WORKS OPERATIONS & MAINTENANCE						
1100-4312-0000-1100-0000	FULL TIME WAGES	1,352,710.00	985,896.18	1,417,780.00	65,070.00	5%
1100-4312-0000-1200-0000	TEMPORARY PT WAGES	72,440.00	19,084.31	19,440.00	(53,000.00)	-73%
1100-4312-0000-1300-0000	OVERTIME WAGES	200,000.00	148,344.42	240,000.00	40,000.00	20%
1100-4312-0000-1990-0000	SHOP RATE DISTRIBUTION	0.00	0.00	0.00	0.00	0%
1100-4312-0000-2100-0000	HEALTH/DENTAL INSURANCE	0.00	0.00	0.00	0.00	0%
1100-4312-0000-2150-0000	LIFE & DISABILITY INSURANCE	14,310.00	8,805.57	13,910.00	(400.00)	-3%
1100-4312-0000-2200-0000	FICA & MEDICARE TAXES	121,680.00	85,391.56	125,660.00	3,980.00	3%
1100-4312-0000-2301-0000	RETIREMENT: MUNICIPAL	208,120.00	143,587.68	206,950.00	(1,170.00)	-1%
1100-4312-0000-2450-0000	TRAINING/LICENSES/DUES	6,100.00	522.80	4,000.00	(2,100.00)	-34%
1100-4312-0000-2600-0000	WORKERS' COMPENSATION	60,600.00	43,119.54	99,420.00	38,820.00	64%
1100-4312-0000-2910-0000	UNIFORMS/CLOTHING	26,710.00	21,256.35	20,000.00	(6,710.00)	-25%
1100-4312-0000-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	4,500.00	1,089.01	4,500.00	0.00	0%
1100-4312-0000-2990-0000	SHOP RATE BENEFIT DISTRIBUTION	0.00	0.00	0.00	0.00	0%
1100-4312-0000-3410-0000	SOFTWARE SUPPORT/SERVICE/SUBSCRIPTIONS	0.00	0.00	0.00	0.00	0%
1100-4312-0000-4110-0000	WATER	2,250.00	1,894.46	2,430.00	180.00	8%
1100-4312-0000-4120-0000	SEWER	3,100.00	2,836.66	3,350.00	250.00	8%
1100-4312-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	32,910.00	32,482.56	23,170.00	(9,740.00)	-30%
1100-4312-0000-4410-0000	RENTAL:LAND/BUILDINGS	2,350.00	1,266.58	2,740.00	390.00	17%
1100-4312-0000-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	0.00	0.00	0.00	0.00	0%
1100-4312-0000-4420-0010	VEHICLES-LEASED	0.00	0.00	0.00	0.00	0%
1100-4312-0000-5000-0000	OTHER PURCHASED SERVICES	3,500.00	2,651.17	4,000.00	500.00	14%
1100-4312-0000-5300-0000	COMMUNICATIONS	2,890.00	2,166.58	3,780.00	890.00	31%
1100-4312-0000-5335-0000	INFORMATION ACCESS	5,550.00	2,697.00	4,600.00	(950.00)	-17%
1100-4312-0000-5400-0000	ADVERTISING	2,000.00	200.47	1,000.00	(1,000.00)	-50%
1100-4312-0000-5800-0000	TRAVEL	500.00	0.00	250.00	(250.00)	-50%
1100-4312-0000-6000-0000	OFFICE SUPPLIES	3,500.00	460.93	2,000.00	(1,500.00)	-43%
1100-4312-0000-6100-0000	GENERAL SUPPLIES	5,000.00	4,942.72	3,500.00	(1,500.00)	-30%
1100-4312-0000-6220-0000	ELECTRICITY	25,740.00	19,681.38	26,760.00	1,020.00	4%
1100-4312-0000-6230-0000	BOTTLED GAS	41,000.00	19,400.16	36,500.00	(4,500.00)	-11%
1100-4312-0000-6260-0000	GASOLINE	19,600.00	9,205.91	20,700.00	1,100.00	6%
1100-4312-0000-6265-0000	DIESEL FUEL	91,500.00	45,914.66	85,000.00	(6,500.00)	-7%
1100-4312-0000-6400-0000	REFERENCE PUBLICATIONS	0.00	0.00	0.00	0.00	0%
1100-4312-0000-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	4,000.00	229.99	4,000.00	0.00	0%
1100-4312-0000-7510-0000	MACHINERY/EQUIPMENT	8,000.00	4,188.00	3,500.00	(4,500.00)	-56%
1100-4312-0000-7520-0020	VEHICLES-FINANCED	215,050.00	119,917.32	119,930.00	(95,120.00)	-44%
Total Department PUBLIC WORKS OPERATIONS & MAINTENANCE:		2,535,610.00	1,727,233.97	2,498,870.00	(36,740.00)	-1%
PUBLIC WAYS						
1100-4312-0010-4300-0000	REPAIR/MAINTENANCE SERVICES	77,500.00	46,092.50	72,500.00	(5,000.00)	-6%
1100-4312-0010-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	18,000.00	6,628.00	14,000.00	(4,000.00)	-22%
1100-4312-0010-6100-0000	GENERAL SUPPLIES	100,000.00	51,679.30	115,000.00	15,000.00	15%
1100-4312-0010-6230-0000	BOTTLED GAS	300.00	0.00	300.00	0.00	0%
1100-4312-0010-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	9,000.00	2,839.88	7,000.00	(2,000.00)	-22%
Total Department PUBLIC WAYS:		204,800.00	107,239.68	208,800.00	4,000.00	2%
SIDEWALK/BIKE PATH MAINTENANCE						
1100-4312-0020-5000-0000	OTHER PURCHASED SERVICES	100,000.00	0.00	0.00	(100,000.00)	-100%
1100-4312-0020-6100-0000	GENERAL SUPPLIES	10,000.00	245.93	60,000.00	50,000.00	500%
Total Department SIDEWALK/BIKE PATH MAINTENANCE:		110,000.00	245.93	60,000.00	(50,000.00)	-45%
WINTER OPERATIONS						
1100-4312-0030-4220-0000	CONTRACTED SNOW REMOVAL	35,700.00	2,795.00	11,200.00	(24,500.00)	-69%
1100-4312-0030-6100-0000	GENERAL SUPPLIES	250,000.00	177,373.73	250,000.00	0.00	0%
1100-4312-0030-7510-0000	MACHINERY/EQUIPMENT	0.00	0.00	0.00	0.00	0%
1100-4312-0030-7600-0000	SOFTWARE	0.00	0.00	5,600.00	5,600.00	0%
Total Department WINTER OPERATIONS:		285,700.00	180,168.73	266,800.00	(18,900.00)	-7%
TRAFFIC SAFETY						
1100-4312-0040-4300-0000	REPAIR/MAINTENANCE SERVICES	155,000.00	61,288.92	75,000.00	(80,000.00)	-52%
1100-4312-0040-6100-0000	GENERAL SUPPLIES	55,000.00	37,132.48	55,000.00	0.00	0%
Total Department TRAFFIC SAFETY:		210,000.00	98,421.40	130,000.00	(80,000.00)	-38%
STORM DRAINAGE						
1100-4312-0050-4300-0000	REPAIR/MAINTENANCE SERVICES	2,500.00	0.00	2,500.00	0.00	0%
1100-4312-0050-6100-0000	GENERAL SUPPLIES	40,000.00	10,468.41	34,000.00	(6,000.00)	-15%
Total Department STORM DRAINAGE:		42,500.00	10,468.41	36,500.00	(6,000.00)	-14%
PAVEMENT						
1100-4312-0060-4300-0000	REPAIR/MAINTENANCE SERVICES	520,000.00	0.00	1,000,000.00	480,000.00	92%
1100-4312-0060-4300-0001	PRESERVATION	70,000.00	0.00	70,000.00	0.00	0%
1100-4312-0060-6100-0000	GENERAL SUPPLIES	16,400.00	0.00	0.00	(16,400.00)	-100%
1100-4312-0060-7600-0000	SOFTWARE	0.00	0.00	0.00	0.00	0%
Total Department PAVEMENT:		606,400.00	0.00	1,070,000.00	463,600.00	76%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
FLEET MAINTENANCE						
1100-4312-0070-2450-0000	TRAINING/LICENSES/DUES	12,000.00	303.96	12,000.00	0.00	0%
1100-4312-0070-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	2,200.00	737.69	1,200.00	(1,000.00)	-45%
1100-4312-0070-4140-0000	LANDFILL: TIPPING FEES	0.00	0.00	0.00	0.00	0%
1100-4312-0070-4300-0000	REPAIR/MAINTENANCE SERVICES	10,000.00	7,659.28	10,000.00	0.00	0%
1100-4312-0070-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	2,000.00	675.35	2,000.00	0.00	0%
1100-4312-0070-5800-0000	TRAVEL	2,500.00	0.00	2,500.00	0.00	0%
1100-4312-0070-6100-0000	GENERAL SUPPLIES	250,000.00	150,922.50	250,000.00	0.00	0%
1100-4312-0070-6400-0000	REFERENCE PUBLICATIONS	1,800.00	0.00	1,800.00	0.00	0%
1100-4312-0070-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	40,000.00	36,188.98	20,000.00	(20,000.00)	-50%
1100-4312-0070-7510-0000	MACHINERY/EQUIPMENT	0.00	0.00	0.00	0.00	0%
1100-4312-0070-7520-0000	VEHICLES	0.00	0.00	0.00	0.00	0%
1100-4312-0070-7600-0000	SOFTWARE	7,000.00	0.00	29,000.00	22,000.00	314%
Total Department FLEET MAINTENANCE:		327,500.00	196,487.76	328,500.00	1,000.00	0%
BRIDGES						
1100-4313-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	0.00	0.00	0.00	0.00	0%
1100-4313-0000-6100-0000	GENERAL SUPPLIES	4,000.00	0.00	4,000.00	0.00	0%
Total Department BRIDGES:		4,000.00	0.00	4,000.00	0.00	0%
STREET LIGHTING						
1100-4316-0000-5300-0000	COMMUNICATIONS	580.00	643.11	900.00	320.00	55%
1100-4316-0000-6220-0000	ELECTRICITY	28,660.00	51,881.36	85,890.00	57,230.00	200%
Total Department STREET LIGHTING:		29,240.00	52,524.47	86,790.00	57,550.00	197%
DPW PUBLIC PARKS						
1100-4520-0250-4140-0000	LANDFILL: TIPPING FEES	100.00	0.00	100.00	0.00	0%
1100-4520-0250-4300-0000	REPAIR/MAINTENANCE SERVICES	16,500.00	149.98	12,000.00	(4,500.00)	-27%
1100-4520-0250-6100-0000	GENERAL SUPPLIES	32,700.00	1,008.49	26,000.00	(6,700.00)	-20%
1100-4520-0250-6220-0000	ELECTRICITY	610.00	619.80	820.00	210.00	34%
1100-4520-0250-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	3,500.00	1,334.99	3,500.00	0.00	0%
1100-4520-0250-7510-0000	MACHINERY/EQUIPMENT	0.00	0.00	0.00	0.00	0%
1100-4520-0250-7520-0000	VEHICLES	0.00	0.00	0.00	0.00	0%
Total Department DPW PUBLIC PARKS:		53,410.00	3,113.26	42,420.00	(10,990.00)	-21%
Total Appropriations		6,254,920.00	3,671,846.61	6,534,350.00	279,430.00	4%

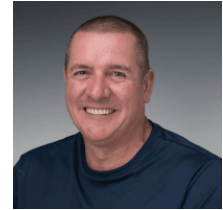
Solid Waste Division

2026 Proposed Budget

Solid Waste Division Budget Overview

The City of Lebanon operates a regional Solid Waste Facility which includes a landfill, recycling center, and a Landfill Gas to Energy Plant. The facility is operated as an Enterprise Fund through user fees. Twenty-three other communities have disposal agreements to use the facility.

Based on current volumes, the facility has less than five years of capacity. An application to expand the facility has been submitted to the New Hampshire Department of Environmental Services (NHDES) for review. If approved, construction is planned for 2027. The expansion is estimated to add about twenty years of capacity.



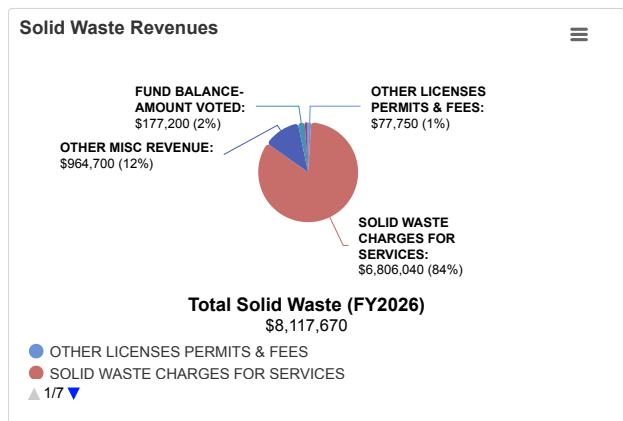
Each year, the general fund receives an administrative overhead transfer from the Solid Waste Facility. The projected amount for 2026 is \$797,070. The City also receives a Host Community Fee, which is projected to be \$625,000 for 2026.

The Solid Waste budget has six functional areas. Solid Waste Administration manages compliance with State and Federal rules, contracts with participating communities, haulers, and recycling vendors, and prepares program budgets. Landfill Operations receives and handles all waste in compliance with rules and manages scale house operations. Recycling collects, sorts, and processes recyclables and coordinates vendor pickups. Hazardous Waste conducts household hazardous waste events, typically three per year. The Leachate Project manages leachate and performs required lab testing in accordance with NHDES requirements. Landfill Gas to Energy covers expenses associated with converting methane from landfill decomposition into energy.

Snapshot of Revenues

Projected 2026 revenue totals \$8,117,670 million. Revenue lines reflect the actual cost of processing waste materials and updated assumptions for the Landfill Gas to Energy Plant (LFGTE). Energy production is below maximum output because the methane gas supply is not enough to power all five microturbines. Power output is expected to be higher in winter months when the ground is frozen.

Use the [View Report](#) link on the bottom of the graph to view line-item details OR [click here to view the PDF version](#).



Data Updated: Oct 23, 2025, 5:58 PM

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Snapshot of Expenses

The Solid Waste Facility, including the landfill, maintenance garage, and recycling center is a major public asset valued at about \$16.5 million. The budget funds daily operations and long-term care to protect public health and the environment.

Recent NHDES regulatory changes have financial impacts. A \$3.50-per-ton Solid Waste Surcharge takes effect on January 1, 2026. The Post-Closure Contingency requirement increased from 10 percent to 15 percent beginning in 2025. These changes raise the contribution to the Post-Closure Fund by \$283,236.10 (based on 2024 calculations) and require an additional \$2.185 million to be reserved in the post-closure fund.

Operational upgrades and maintenance are underway to sustain compliance and reliability. Consulting engineering support is provided for the leachate collection system, including pump size upgrades and installation of a second primary pump to improve control of leachate volumes. The Landfill Gas to Energy Plant is also incurring routine maintenance costs for gas-conditioning media changes, estimated at \$60,000 per change with a 6–8 week replacement interval.

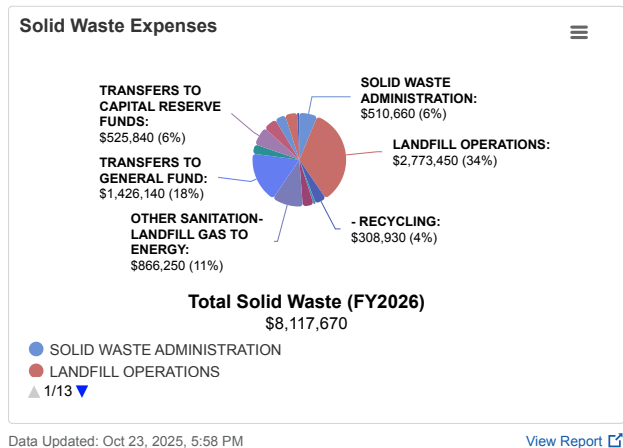
Together, these actions align operations with regulatory requirements while supporting safe, efficient facility performance.

Accomplishments

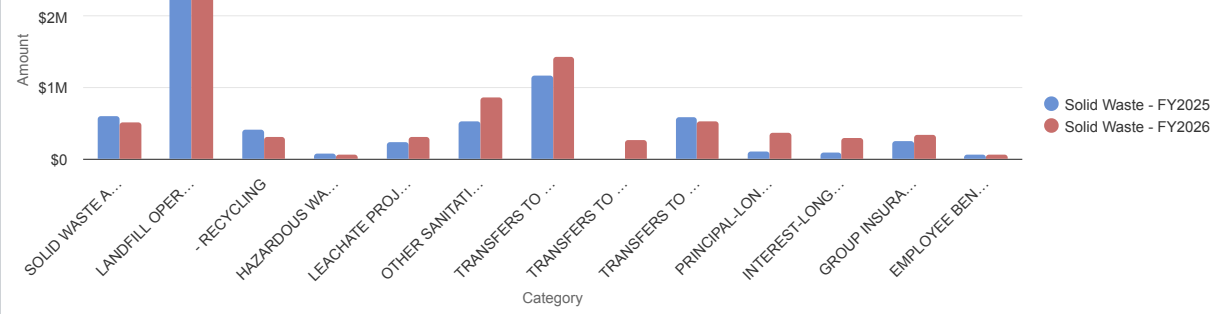
- Landfill Gas to Energy Plant remains operational.
- Upgrades to the Leachate Collection System advanced on schedule.
- Site Improvements completed to support safe and efficient operations.

Strategic Objectives

- Achieve zero waste over the long term.
- Permit Phase 3 of the Solid Waste Facility
- Ensure proper disposal to prevent negative environmental and public health impacts.
- Determine feasibility of mandatory recycling for commercial loads and dropped off Municipal Solid Waste (MSW)/regular household trash. Increase robust recycling of plastics, paper, cardboard, and metals. <https://strategic-plan.replit.app/actions/272>
- Adjust waste placement, fill patterns and daily operations to ensure compliance with regulatory requirements. <https://strategic-plan.replit.app/actions/281>; <https://strategic-plan.replit.app/actions/279>
- Participate in a NHDES loan-forgiveness PFAS destruction pilot program to test options to remove PFAS from the leachate before it enters the sewer system. <https://strategic-plan.replit.app/actions/276>
- Ensure current fee structure adequately funds operations and allows for funding of legacy costs associated with eventual closure and long-term monitoring.



25-26 Solid Waste Expense Comparison



Data Updated: Oct 23, 2025, 5:58 PM

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BUDGET REPORT FOR CITY OF LEBANON						
Calculations As Of 10/21/2025						
		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
Estimated Revenues						
OTHER LICENSES PERMITS & FEES						
2108-3290-0010-9110-0007	PERMIT APPLICATION FEE	7,750.00	13,651.50	77,750.00	70,000.00	903%
Total Department OTHER LICENSES PERMITS & FEES:		7,750.00	13,651.50	77,750.00	70,000.00	903%
SOLID WASTE CHARGES FOR SERVICES						
2108-3404-0010-9420-0000	TIPPING FEES/LANDFILL SALES	0.00	0.00	0.00	0.00	0%
2108-3404-0010-9420-0020	C&D	414,400.00	263,232.69	331,790.00	(82,610.00)	-20%
2108-3404-0010-9420-0030	MSW	4,497,940.00	3,330,194.52	5,367,700.00	869,760.00	19%
2108-3404-0010-9420-0035	ELECTRONICS	24,000.00	23,905.06	24,000.00	0.00	0%
2108-3404-0010-9420-0040	FREON	20,200.00	22,617.50	20,200.00	0.00	0%
2108-3404-0010-9420-0045	FLUORESCENT BULBS/LAMPS	2,200.00	1,993.10	2,200.00	0.00	0%
2108-3404-0010-9420-0050	MATTRESSES	30,000.00	44,262.50	30,000.00	0.00	0%
2108-3404-0010-9420-0055	TIRES	20,700.00	10,055.75	13,870.00	(6,830.00)	-33%
2108-3404-0010-9420-0060	BULKY/FURNITURE	163,500.00	148,428.70	163,500.00	0.00	0%
2108-3404-0010-9420-0065	FOOD WASTE	65,400.00	22,451.50	13,300.00	(52,100.00)	-80%
2108-3404-0010-9420-0070	BRUSH	13,100.00	15,480.15	58,690.00	45,590.00	348%
2108-3404-0010-9420-0075	ASPHALT, BRICK, CONCRETE	16,500.00	4,304.50	10,100.00	(6,400.00)	-39%
2108-3404-0010-9420-0080	OIL	5,000.00	106.25	0.00	(5,000.00)	-100%
2108-3404-0010-9420-0085	PRESSURIZED VESSELS	220.00	2,166.00	1,000.00	780.00	355%
2108-3404-0010-9420-0090	SLUDGE	590,000.00	407,750.25	769,690.00	179,690.00	30%
Total Department SOLID WASTE CHARGES FOR SERVICES:		5,863,160.00	4,296,948.47	6,806,040.00	942,880.00	16%
SALE OF MUNICIPAL PROPERTY						
2108-3501-0010-9510-0020	SALE OF CITY OWNED PROPERTY	0.00	125,000.00	0.00	0.00	0%
Total Department SALE OF MUNICIPAL PROPERTY:		0.00	125,000.00	0.00	0.00	0%
INTEREST ON INVESTMENTS						
2108-3502-0010-9520-0010	INVESTMENT INCOME/INTEREST	66,000.00	80,361.30	67,980.00	1,980.00	3%
Total Department INTEREST ON INVESTMENTS:		66,000.00	80,361.30	67,980.00	1,980.00	3%
RENTS OF PROPERTY						
2108-3503-0010-9530-0050	FORE-U GOLF CENTER	20,000.00	27,750.10	24,000.00	4,000.00	20%
Total Department RENTS OF PROPERTY:		20,000.00	27,750.10	24,000.00	4,000.00	20%
OTHER MISC REVENUE						
2108-3509-0010-9420-0095	BATTERIES	1,000.00	(201.51)	750.00	(250.00)	-25%
2108-3509-0010-9570-0015	SOLAR REVENUE	0.00	13,058.68	9,000.00	9,000.00	0%
2108-3509-0010-9570-0016	LFGTE SALE OF ENERGY	450,000.00	0.00	260,000.00	(190,000.00)	-42%
2108-3509-0010-9570-0017	LFGTE SALE OF RECS	250,000.00	0.00	88,000.00	(162,000.00)	-65%
2108-3509-0010-9570-0020	MISCELLANEOUS REVENUE	1,000.00	2,010.63	1,500.00	500.00	50%
2108-3509-0010-9570-0030	COUPON SALES-TICKETS (CITY HALL)	0.00	0.00	0.00	0.00	0%
2108-3509-0010-9570-0035	COUPON SALES-OUTSIDE SALES	80,000.00	110,960.00	80,000.00	0.00	0%
2108-3509-0010-9570-0038	LANDFILL BAG SALES	300,000.00	127,112.21	125,000.00	(175,000.00)	-58%
2108-3509-0010-9570-0325	COVER MATERIALS	300,000.00	200,937.90	282,720.00	(17,280.00)	-6%
2108-3509-0010-9570-0330	GLASS	9,000.00	12,048.00	37,980.00	28,980.00	322%
2108-3509-0010-9570-0335	METAL	50,000.00	27,983.29	35,000.00	(15,000.00)	-30%
2108-3509-0010-9570-0340	CARDBOARD	17,000.00	15,538.70	17,000.00	0.00	0%
2108-3509-0010-9570-0345	PAPER	7,500.00	1,411.50	5,000.00	(2,500.00)	-33%
2108-3509-0010-9570-0350	ALUMINUM CANS	20,000.00	11,020.62	20,000.00	0.00	0%
2108-3509-0010-9570-0355	STEEL CANS	0.00	0.00	0.00	0.00	0%
2108-3509-0010-9570-0360	PLASTIC	500.00	1,407.05	550.00	50.00	10%
2108-3509-0010-9570-0365	PLASTIC FILM	2,200.00	2,785.30	2,200.00	0.00	0%
Total Department OTHER MISC REVENUE:		1,488,200.00	526,072.37	964,700.00	(523,500.00)	-35%
TRANSFERS FROM CAPITAL PROJECTS						
2108-3913-1455-9620-0000	CIP FUND	0.00	0.00	0.00	0.00	0%
Total Department TRANSFERS FROM CAPITAL PROJECTS:		0.00	0.00	0.00	0.00	0%
FUND BALANCE-AMOUNT VOTED						
2108-9998-0010-9800-0010	AMOUNT VOTED FROM FUND BALANCE	0.00	0.00	177,200.00	177,200.00	0%
Total Department FUND BALANCE-AMOUNT VOTED:		0.00	0.00	177,200.00	177,200.00	0%
Total Revenues		7,445,110.00	5,069,783.74	8,117,670.00	672,560.00	9%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
Appropriations						
GROUP INSURANCE						
2108-4155-0020-2100-0000	HEALTH/DENTAL INSURANCE	241,730.00	170,859.16	340,120.00	98,390.00	41%
2108-4155-0020-2200-0000	FICA & MEDICARE TAXES	0.00	388.52	500.00	500.00	0%
Total Department GROUP INSURANCE:		241,730.00	171,247.68	340,620.00	98,890.00	41%
EMPLOYEE BENEFITS NOT ALLOCATED						
2108-4155-0030-2200-0000	FICA & MEDICARE TAXES	0.00	0.00	0.00	0.00	0%
2108-4155-0030-2940-0000	HEALTH SAVINGS ACCOUNT	41,500.00	37,500.00	46,500.00	5,000.00	12%
2108-4155-0030-2950-0000	F S A (DEPENDENT CARE ONLY)	20,000.00	0.00	15,000.00	(5,000.00)	-25%
Total Department EMPLOYEE BENEFITS NOT ALLOCATED:		61,500.00	37,500.00	61,500.00	0.00	0%
SICK LEAVE PAYOUT						
2108-4155-0040-2200-0000	FICA & MEDICARE TAXES	0.00	668.51	0.00	0.00	0%
2108-4155-0040-2301-0000	RETIREMENT: MUNICIPAL	0.00	0.00	0.00	0.00	0%
2108-4155-0040-2600-0000	WORKERS' COMPENSATION	0.00	20.97	0.00	0.00	0%
2108-4155-0040-2900-0000	SICK PAYOUT	0.00	8,738.78	0.00	0.00	0%
2108-4155-0040-2901-0000	OTHER EMPLOYEE BENEFITS-MATCH	0.00	0.00	0.00	0.00	0%
Total Department SICK LEAVE PAYOUT:		0.00	9,428.26	0.00	0.00	0%
SOLID WASTE ADMINISTRATION						
2108-4321-0000-1100-0000	FULL TIME WAGES	102,100.00	82,873.43	106,400.00	4,300.00	4%
2108-4321-0000-1300-0000	OVERTIME WAGES	0.00	0.00	0.00	0.00	0%
2108-4321-0000-2100-0000	HEALTH/DENTAL INSURANCE	0.00	0.00	0.00	0.00	0%
2108-4321-0000-2150-0000	LIFE & DISABILITY INSURANCE	1,310.00	896.78	1,360.00	50.00	4%
2108-4321-0000-2200-0000	FICA & MEDICARE TAXES	7,820.00	6,390.18	8,140.00	320.00	4%
2108-4321-0000-2301-0000	RETIREMENT: MUNICIPAL	13,420.00	10,391.94	13,570.00	150.00	1%
2108-4321-0000-2450-0000	TRAINING/LICENSES/DUES	1,990.00	2,471.70	1,610.00	(380.00)	-19%
2108-4321-0000-2600-0000	WORKERS' COMPENSATION	230.00	272.41	300.00	70.00	30%
2108-4321-0000-2910-0000	UNIFORMS/CLOTHING	0.00	0.00	1,000.00	1,000.00	0%
2108-4321-0000-2930-0000	CLASSIFICATION STUDY REPORT	0.00	0.00	0.00	0.00	0%
2108-4321-0000-3000-0000	LEGAL SERVICES	8,000.00	0.00	5,000.00	(3,000.00)	-38%
2108-4321-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	450.00	207.90	0.00	(450.00)	-100%
2108-4321-0000-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	29,000.00	5,100.00	30,000.00	1,000.00	3%
2108-4321-0000-5000-0000	OTHER PURCHASED SERVICES	382,500.00	174,417.23	288,500.00	(94,000.00)	-25%
2108-4321-0000-5200-0000	PROPERTY/LIABILITY	11,950.00	11,944.45	21,190.00	9,240.00	77%
2108-4321-0000-5300-0000	COMMUNICATIONS	2,390.00	1,650.25	3,300.00	910.00	38%
2108-4321-0000-5335-0000	INFORMATION ACCESS	4,800.00	2,157.60	6,290.00	1,490.00	31%
2108-4321-0000-5400-0000	ADVERTISING	4,000.00	0.00	500.00	(3,500.00)	-88%
2108-4321-0000-6000-0000	OFFICE SUPPLIES	3,500.00	1,596.13	3,500.00	0.00	0%
2108-4321-0000-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	21,300.00	0.00	20,000.00	(1,300.00)	-6%
Total Department SOLID WASTE ADMINISTRATION:		594,760.00	300,370.00	510,660.00	(84,100.00)	-14%
LANDFILL OPERATIONS						
2108-4324-0010-1100-0000	FULL TIME WAGES	501,210.00	378,055.36	526,750.00	25,540.00	5%
2108-4324-0010-1200-0000	TEMPORARY PT WAGES	24,540.00	0.00	0.00	(24,540.00)	-100%
2108-4324-0010-1300-0000	OVERTIME WAGES	60,000.00	119,076.99	125,000.00	65,000.00	108%
2108-4324-0010-1990-0000	SHOP RATE DISTRIBUTION	0.00	0.00	0.00	0.00	0%
2108-4324-0010-2150-0000	LIFE & DISABILITY INSURANCE	5,130.00	2,984.43	5,320.00	190.00	4%
2108-4324-0010-2200-0000	FICA & MEDICARE TAXES	45,260.00	36,434.18	49,860.00	4,600.00	10%
2108-4324-0010-2301-0000	RETIREMENT: MUNICIPAL	73,120.00	63,737.88	83,100.00	9,980.00	14%
2108-4324-0010-2450-0000	TRAINING/LICENSES/DUES	16,240.00	3,406.00	5,500.00	(10,740.00)	-66%
2108-4324-0010-2450-0010	CERTIFICATIONS	3,600.00	1,558.25	3,700.00	100.00	3%
2108-4324-0010-2600-0000	WORKERS' COMPENSATION	15,500.00	13,284.17	30,880.00	15,380.00	99%
2108-4324-0010-2910-0000	UNIFORMS/CLOTHING	11,250.00	6,604.43	10,000.00	(1,250.00)	-11%
2108-4324-0010-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	3,500.00	549.19	2,000.00	(1,500.00)	-43%
2108-4324-0010-2990-0000	SHOP RATE BENEFIT DISTRIBUTION	0.00	0.00	0.00	0.00	0%
2108-4324-0010-3400-0000	TECHNICAL/ENGINEERING SERVICES	204,000.00	200,781.67	229,000.00	25,000.00	12%
2108-4324-0010-3410-0000	SOFTWARE SUPPORT/SERVICE/SUBSCRIPTIONS	44,150.00	25,240.58	24,070.00	(20,080.00)	-45%
2108-4324-0010-4110-0000	WATER	2,230.00	1,626.33	2,410.00	180.00	8%
2108-4324-0010-4120-0000	SEWER	125,000.00	110,924.55	135,000.00	10,000.00	8%
2108-4324-0010-4300-0000	REPAIR/MAINTENANCE SERVICES	220,000.00	3,984.74	175,000.00	(45,000.00)	-20%
2108-4324-0010-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	1,000.00	126,847.75	960.00	(40.00)	-4%
2108-4324-0010-5000-0000	OTHER PURCHASED SERVICES	323,200.00	88,801.48	469,680.00	146,480.00	45%
2108-4324-0010-5000-0100	C&D	6,000.00	0.00	6,000.00	0.00	0%
2108-4324-0010-5000-0150	BRUSH	4,000.00	0.00	4,000.00	0.00	0%
2108-4324-0010-5000-0155	ASPHALT, BRICK, CONCRETE	45,000.00	0.00	50,000.00	5,000.00	11%
2108-4324-0010-5335-0000	INFORMATION ACCESS	0.00	600.00	600.00	600.00	0%
2108-4324-0010-5800-0000	TRAVEL	500.00	0.00	500.00	0.00	0%
2108-4324-0010-5875-0000	MILEAGE	0.00	0.00	100.00	100.00	0%
2108-4324-0010-6100-0000	GENERAL SUPPLIES	271,200.00	201,836.88	271,200.00	0.00	0%
2108-4324-0010-6220-0000	ELECTRICITY	24,890.00	20,156.37	26,200.00	1,310.00	5%
2108-4324-0010-6230-0000	BOTTLED GAS	440.00	195.91	450.00	10.00	2%
2108-4324-0010-6240-0000	FUEL OIL	19,500.00	12,021.85	16,600.00	(2,900.00)	-15%
2108-4324-0010-6260-0000	GASOLINE	1,000.00	1,287.33	2,000.00	1,000.00	100%
2108-4324-0010-6265-0000	DIESEL FUEL	119,500.00	64,893.21	110,000.00	(9,500.00)	-8%
2108-4324-0010-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	8,000.00	108,334.25	9,000.00	1,000.00	13%
2108-4324-0010-7510-0000	MACHINERY/EQUIPMENT	0.00	0.00	0.00	0.00	0%
2108-4324-0010-7510-0020	MACHINERY EQUIPMENT - FINANCED	179,866.00	179,866.22	179,870.00	10.00	0%
2108-4324-0010-7520-0000	VEHICLES	0.00	0.00	0.00	0.00	0%
2108-4324-0010-7520-0020	VEHICLES-FINANCED	218,174.00	145,527.72	218,700.00	530.00	0%
Total Department LANDFILL OPERATIONS:		2,577,000.00	1,918,617.72	2,773,450.00	196,460.00	8%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
RECYCLING						
2108-4324-0030-1100-0000	FULL TIME WAGES	110,570.00	63,260.03	124,110.00	13,540.00	12%
2108-4324-0030-1300-0000	OVERTIME WAGES	16,500.00	16,266.27	16,500.00	0.00	0%
2108-4324-0030-2150-0000	LIFE & DISABILITY INSURANCE	1,120.00	877.99	1,260.00	140.00	13%
2108-4324-0030-2200-0000	FICA & MEDICARE TAXES	9,730.00	5,723.45	10,760.00	1,030.00	11%
2108-4324-0030-2301-0000	RETIREMENT: MUNICIPAL	16,700.00	10,473.77	17,930.00	1,230.00	7%
2108-4324-0030-2450-0000	TRAINING/LICENSES/DUES	2,000.00	0.00	2,200.00	200.00	10%
2108-4324-0030-2600-0000	WORKERS' COMPENSATION	3,040.00	2,147.77	6,420.00	3,380.00	111%
2108-4324-0030-2910-0000	UNIFORMS/CLOTHING	2,810.00	877.84	2,000.00	(810.00)	-29%
2108-4324-0030-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	700.00	0.00	850.00	150.00	21%
2108-4324-0030-4110-0000	WATER	1,350.00	829.46	1,460.00	110.00	8%
2108-4324-0030-4120-0000	SEWER	330.00	117.50	360.00	30.00	9%
2108-4324-0030-4300-0000	REPAIR/MAINTENANCE SERVICES	41,000.00	21,049.50	40,000.00	(1,000.00)	-2%
2108-4324-0030-5000-0000	OTHER PURCHASED SERVICES	28,800.00	5,232.94	25,000.00	(3,800.00)	-13%
2108-4324-0030-5000-0105	GLASS	9,000.00	0.00	9,000.00	0.00	0%
2108-4324-0030-5000-0110	MATTRESSES	0.00	0.00	0.00	0.00	0%
2108-4324-0030-5000-0115	TIRES	18,200.00	11,360.00	14,000.00	(4,200.00)	-23%
2108-4324-0030-5300-0000	COMMUNICATIONS	5,000.00	0.00	0.00	(5,000.00)	-100%
2108-4324-0030-5800-0000	TRAVEL	100.00	0.00	100.00	0.00	0%
2108-4324-0030-5875-0000	MILEAGE	200.00	0.00	200.00	0.00	0%
2108-4324-0030-6100-0000	GENERAL SUPPLIES	11,000.00	8,392.78	11,500.00	500.00	5%
2108-4324-0030-6220-0000	ELECTRICITY	5,990.00	7,846.53	10,080.00	4,090.00	68%
2108-4324-0030-6230-0000	BOTTLED GAS	6,250.00	3,041.13	4,500.00	(1,750.00)	-28%
2108-4324-0030-6240-0000	FUEL OIL	0.00	0.00	0.00	0.00	0%
2108-4324-0030-6265-0000	DIESEL FUEL	8,120.00	8,092.79	8,200.00	80.00	1%
2108-4324-0030-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	115,500.00	2,300.50	2,500.00	(113,000.00)	-98%
2108-4324-0030-7510-0000	MACHINERY/EQUIPMENT	0.00	0.00	0.00	0.00	0%
2108-4324-0030-7520-0000	VEHICLES	0.00	0.00	0.00	0.00	0%
2108-4324-0030-7520-0020	VEHICLES-FINANCED	0.00	0.00	0.00	0.00	0%
Total Department RECYCLING:		414,010.00	167,890.25	308,930.00	(105,080.00)	-25%
HAZARDOUS WASTE						
2108-4325-0020-5000-0000	OTHER PURCHASED SERVICES	31,200.00	19,371.00	32,500.00	1,300.00	4%
2108-4325-0020-5000-0135	ELECTRONICS	9,000.00	6,772.79	9,250.00	250.00	3%
2108-4325-0020-5000-0140	FREON	15,000.00	8,099.32	15,500.00	500.00	3%
2108-4325-0020-5000-0145	FLUORESCENT BULBS/LAMPS	5,000.00	2,655.93	5,300.00	300.00	6%
2108-4325-0020-5000-0160	RECYCLED OIL	5,000.00	1,448.05	750.00	(4,250.00)	-85%
2108-4325-0020-5000-0165	PRESSURIZED VESSELS	1,000.00	1,394.00	1,250.00	250.00	25%
2108-4325-0020-5000-0195	RECYCLED BATTERIES	0.00	2,211.15	0.00	0.00	0%
Total Department HAZARDOUS WASTE:		66,200.00	41,952.24	64,550.00	(1,650.00)	-2%
LEACHATE PROJECT						
2108-4325-0025-3400-0000	TECHNICAL/ENGINEERING SERVICES	146,700.00	67,408.34	100,000.00	(46,700.00)	-32%
2108-4325-0025-5000-0000	OTHER PURCHASED SERVICES	80,000.00	81,087.50	150,000.00	70,000.00	88%
2108-4325-0025-6100-0000	GENERAL SUPPLIES	0.00	0.00	50,000.00	50,000.00	0%
2108-4325-0025-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	0.00	45,525.19	5,000.00	5,000.00	0%
Total Department LEACHATE PROJECT:		226,700.00	194,021.03	305,000.00	78,300.00	35%
OTHER SANITATION- LANDFILL GAS TO ENERGY						
2108-4329-0000-2450-0000	TRAINING/LICENSES/DUES	27,500.00	6,180.00	1,500.00	(26,000.00)	-95%
2108-4329-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	164,600.00	171,200.00	171,200.00	6,600.00	4%
2108-4329-0000-5000-0000	OTHER PURCHASED SERVICES	325,550.00	74,281.47	669,550.00	344,000.00	106%
2108-4329-0000-5800-0000	TRAVEL	12,000.00	3,909.65	0.00	(12,000.00)	-100%
2108-4329-0000-6220-0000	ELECTRICITY	0.00	16,549.69	24,000.00	24,000.00	0%
2108-4329-0000-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	0.00	0.00	0.00	0.00	0%
Total Department OTHER SANITATION- LANDFILL GAS TO ENERGY:		529,650.00	272,120.81	866,250.00	336,600.00	64%
PRINCIPAL-LONG TERM BONDS/NOTES						
2108-4711-0000-9837-0000	NHMBB23B	82,360.00	82,356.00	82,360.00	0.00	0%
2108-4711-0000-9839-0000	NHMBB24C	16,150.00	16,150.00	16,150.00	0.00	0%
2108-4711-0000-9840-0000	NHMBB25B	0.00	0.00	271,800.00	271,800.00	0%
Total Department PRINCIPAL-LONG TERM BONDS/NOTES:		98,510.00	98,506.00	370,310.00	271,800.00	276%
INTEREST-LONG TERM BONDS/NOTES						
2108-4721-0000-9837-0000	NHMBB23B	76,510.00	76,508.30	72,310.00	(4,200.00)	-5%
2108-4721-0000-9839-0000	NHMBB24C	16,470.00	16,466.63	15,290.00	(1,180.00)	-7%
2108-4721-0000-9840-0000	NHMBB25B	0.00	0.00	209,820.00	209,820.00	0%
Total Department INTEREST-LONG TERM BONDS/NOTES:		92,980.00	92,974.93	297,420.00	204,440.00	220%
TRANSFERS TO GENERAL FUND						
2108-4911-0000-9100-0009	ADMINISTRATIVE OVERHEAD	609,280.00	609,280.00	797,070.00	187,790.00	31%
2108-4911-0000-9100-0015	HOST COMMUNITY FEE	550,000.00	505,303.13	625,570.00	75,570.00	14%
2108-4911-0000-9100-0017	COMPUTER SERVICES	8,600.00	8,600.00	3,500.00	(5,100.00)	-59%
Total Department TRANSFERS TO GENERAL FUND:		1,167,880.00	1,123,183.13	1,426,140.00	258,260.00	22%
TRANSFERS TO CAPITAL PROJECT FUNDS						
2108-4913-0000-9300-0028	LANDFILL COMPACTOR REPLACEMENT #40-07	0.00	0.00	0.00	0.00	0%
2108-4913-0000-9300-0029	LANDFILL GAS TO ENERGY (LFGTE) PROJECT	0.00	0.00	0.00	0.00	0%
2108-4913-0000-9300-0030	LANDFILL PFAS PRELIMINARY STUDY	0.00	0.00	0.00	0.00	0%
2108-4913-0000-9300-0031	LANDFILL PHASE 3-4 DESIGN & PERMITTING	0.00	0.00	267,000.00	267,000.00	0%
2108-4913-0000-9300-0032	LANDFILL GAS & COLLECTION	0.00	0.00	0.00	0.00	0%
2108-4913-0000-9300-0043	LANDFILL EQUIPMENT	0.00	0.00	0.00	0.00	0%
Total Department TRANSFERS TO CAPITAL PROJECT FUNDS:		0.00	0.00	267,000.00	267,000.00	0%
TRANSFERS TO CAPITAL RESERVE FUNDS						
2108-4915-0000-9600-0014	LANDFILL EQUIPMENT	250,000.00	250,000.00	0.00	(250,000.00)	-100%
2108-4915-0000-9600-0015	CLOSEOUT/LTMM SECURED LANDFILL CAPITAL R	295,000.00	198,629.00	480,840.00	185,840.00	63%
2108-4915-0000-9600-0016	LTMM UNSECURED LANDFILL CAPITAL RESERVE	40,000.00	40,000.00	40,000.00	0.00	0%
2108-4915-0000-9600-0017	TRNS CR: ACCRUED BENEFITS LIABILITY	5,000.00	5,000.00	5,000.00	0.00	0%
Total Department TRANSFERS TO CAPITAL RESERVE FUNDS:		590,000.00	493,629.00	525,840.00	(64,160.00)	-11%
Total Appropriations		6,660,920.00	4,921,441.05	8,117,670.00	1,456,760.00	22%

Water Treatment Division

2026 Proposed Budget

Water Treatment Division Budget Overview

The Water Treatment Plant provides safe and clean drinking water for residents and visitors. Staff operate the treatment plant, water storage tanks, pump stations, and pressure control stations. The team also works with City engineers and the Operations and Maintenance staff on capital projects that improve water quality and system efficiency.



The Water Treatment Plant produces an average of 1.5 million gallons of drinking water per day with a peak day production around 2.3 million gallons. Total storage capacity is 7.20 million gallons, with an average of 4.96 million gallons in storage.

The Utilities Maintenance Division maintains 75 miles of water mains, over 4,000 gate valves, 920 fire hydrants, and completes quarterly meter readings for 3,700 accounts. These activities keep the system functioning properly, so the community has dependable drinking water and fire protection every day.

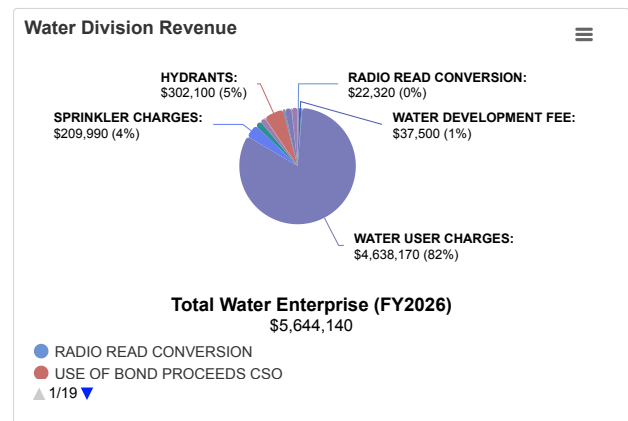
The Water Division operates as an Enterprise Fund and is supported only by fees collected for services provided.

The Water Division budget is organized into four functional areas. Water Installation Maintenance covers water meters and backflow testing; Water Line Installation and Maintenance covers operation and maintenance of the distribution system; Water Distribution and Treatment funds operations and maintenance of the Water Treatment Facility; Storage Tanks/Booster stations covers four water tanks, two pump stations, and three pressure reducing valve facilities.

Snapshot of Revenues

Revenues for the Water Division are primarily generated through water user charges. These charges total \$4,638,170. The remaining revenues of \$1,005,970 come from permit fees, grants, sprinkler and hydrant charges, backflow and water service fees, investment income and other small sources. User charges align costs with use. This approach supports operations, maintenance, and regulatory compliance in a fair and sustainable way.

Use the [View Report](#) link on the bottom of the graph to view line-item details OR [click here to view the PDF version.](#)



Data Updated: Oct 23, 2025, 6:09 PM

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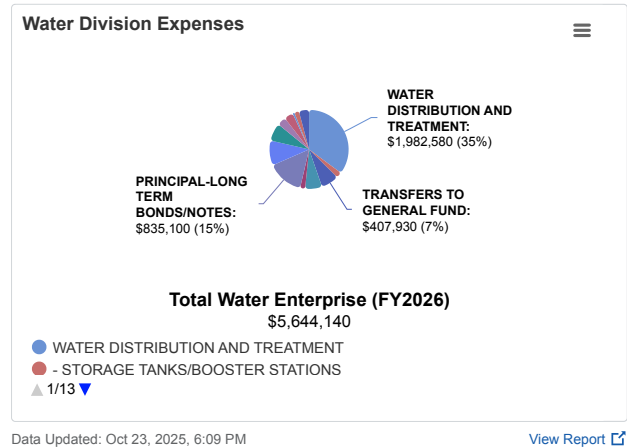
Snapshot of Expenses

Water facilities are major public assets valued at approximately \$34 million. The budget supports daily operations and the long-term care of these facilities to protect public health and the environment.

Expenses fund staffing and operations, including purchase of treatment chemicals, maintenance of existing systems, and replacement of older equipment. These investments keep the system reliable and in compliance with standards set by the New Hampshire Department of Environmental Services and the United States Environmental Protection Agency. Preventative maintenance and careful project scheduling extend the life of equipment and reduce costs over time.

Use the [View Report](#) link on the bottom of the graph to view line-item details OR

[click here to view the PDF version.](#)

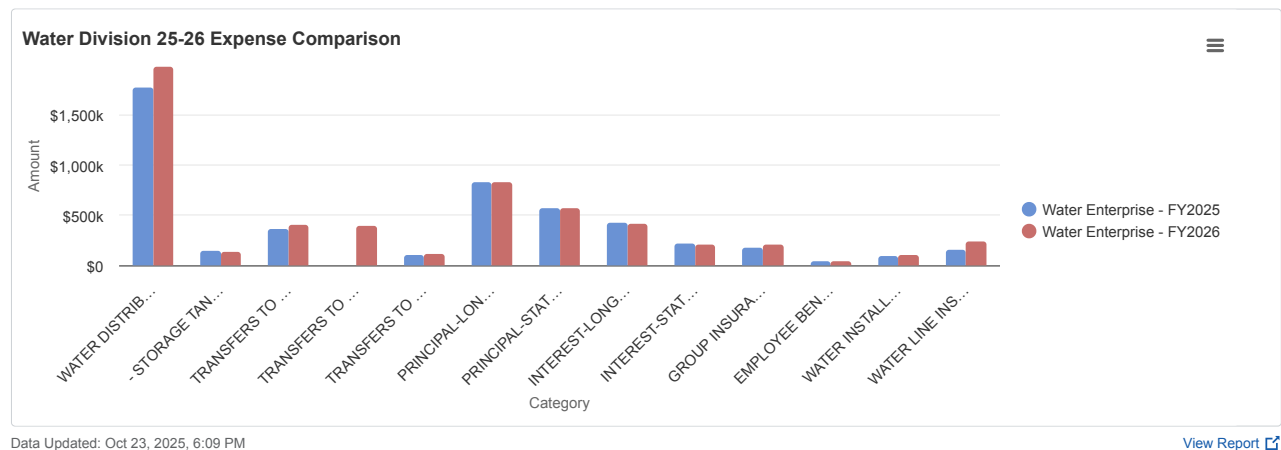


Accomplishments

- Installed Airport Pressure Reducing Valve (PRV) Disinfection to improve chlorine levels in West Lebanon.
- Added turbidity meters on two sedimentation basins, optimizing treatment and increasing filter runs to 1.5 million gallons.
- Lead and Copper tests remained well below allowable levels.
- Repaired seven main breaks; replaced seven hydrants; repaired twenty hydrants.
- Supported contractors on the major projects including Lahaye Drive, Main Street, Fire Station, Marek.
- PFAS was not detected in raw or finished drinking water.

Strategic Objectives

- Upgrade the Water Treatment Plant (WTP) SCADA (program and associated equipment).
- Add a Streaming Current Monitor (SCM) (Charge Analyzer) to improve treatment control.
- Improve Farnum Hill Tank Control Valve to reduce water age and improve quality.
- Begin Environmental Protection Agency (EPA)-mandated lead and galvanized water service line identification and replacement project <https://strategic-plan.replit.app/objectives/92>



BUDGET REPORT FOR CITY OF LEBANON						
Calculations As Of 10/21/2025						
		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Requested			Amt Change	% Change
WATER TREATMENT & DISTRIBUTION						
Estimated Revenues						
OTHER LICENSES PERMITS & FEES						
2110-3290-0010-9110-0013	WATER DEVELOPMENT FEE	37,500.00	26,164.29	37,500.00	0.00	0%
2110-3290-0010-9110-0014	WATER APP FEE	12,000.00	1,773.00	12,000.00	0.00	0%
Total Department OTHER LICENSES PERMITS & FEES:		49,500.00	27,937.29	49,500.00	0.00	0%
WATER POLLUTION GRANTS						
2110-3354-0010-9330-0030	#C-844 CSO WSTWTR/SAG	9,950.00	9,945.00	9,630.00	(320.00)	-3%
2110-3354-0010-9330-0050	#C-903 CSO DANA&CRAFT AVE/SAG	11,920.00	11,914.50	11,750.00	(170.00)	-1%
2110-3354-0010-9330-0060	#C-924 CSO 11-PHASE1 SAG	10,140.00	0.00	9,940.00	(200.00)	-2%
Total Department WATER POLLUTION GRANTS:		32,010.00	21,859.50	31,320.00	(690.00)	-2%
WATER SUPPLY SYSTEM						
2110-3402-0010-9400-0000	WATER USER CHARGES	4,294,600.00	3,354,521.19	4,638,170.00	343,570.00	8%
2110-3402-0010-9400-0010	SPRINKLER CHARGES	203,000.00	160,228.00	209,990.00	6,990.00	3%
2110-3402-0010-9400-0020	HYDRANT CHARGES	94,000.00	69,963.00	96,820.00	2,820.00	3%
2110-3402-0010-9400-0030	BACKFLOW CHARGES	75,170.00	85,291.00	77,420.00	2,250.00	3%
2110-3402-0010-9400-0040	WATER SERVICE FEES	8,500.00	7,780.00	8,750.00	250.00	3%
Total Department WATER SUPPLY SYSTEM:		4,675,270.00	3,677,783.19	5,031,150.00	355,880.00	8%
INTEREST ON INVESTMENTS						
2110-3502-0010-9520-0010	INVESTMENT INCOME/INTEREST	100,000.00	175,864.34	103,000.00	3,000.00	3%
Total Department INTEREST ON INVESTMENTS:		100,000.00	175,864.34	103,000.00	3,000.00	3%
OTHER MISC REVENUE						
2110-3509-0010-9570-0015	SOLAR REVENUE	0.00	4,495.11	2,000.00	2,000.00	0%
2110-3509-0010-9570-0020	MISCELLANEOUS REVENUE	7,000.00	12,190.91	5,000.00	(2,000.00)	-29%
2110-3509-0010-9570-0195	WATER BILL INTEREST	6,500.00	3,878.93	5,500.00	(1,000.00)	-15%
Total Department OTHER MISC REVENUE:		13,500.00	20,564.95	12,500.00	(1,000.00)	-7%
TRANSFERS FROM GENERAL FUND						
2110-3911-1100-9600-0000	HYDRANTS	293,300.00	293,300.00	302,100.00	8,800.00	3%
Total Department TRANSFERS FROM GENERAL FUND:		293,300.00	293,300.00	302,100.00	8,800.00	3%
TRANSFERS FROM PROPRIETARY FUNDS-WASTEWA						
2110-3914-2115-9100-0013	RADIO READ CONVERSION	22,320.00	22,320.00	22,320.00	0.00	0%
2110-3914-2115-9100-0014	USE OF BOND PROCEEDS CSO	2,330.00	2,330.00	2,250.00	(80.00)	-3%
Total Department TRANSFERS FROM PROPRIETARY FUNDS-WASTEWA:		24,650.00	24,650.00	24,570.00	(80.00)	0%
TRANSFERS FROM CAPITAL RESERVE-WATER						
2110-3915-2110-9570-0300	TRANSFER FROM CAPITAL RESERVE	0.00	0.00	90,000.00	90,000.00	0%
Total Department TRANSFERS FROM CAPITAL RESERVE-WATER:		0.00	0.00	90,000.00	90,000.00	0%
Total Revenues						
		5,188,230.00	4,241,959.27	5,644,140.00	455,910.00	9%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Requested			Amt Change	% Change
WATER TREATMENT & DISTRIBUTION						
Appropriations						
GROUP INSURANCE						
2110-4155-0020-2100-0000	HEALTH/DENTAL INSURANCE	177,510.00	106,101.11	207,510.00	30,000.00	17%
2110-4155-0020-2200-0000	FICA & MEDICARE TAXES	0.00	370.86	700.00	700.00	0%
Total Department GROUP INSURANCE:		177,510.00	106,471.97	208,210.00	30,700.00	17%
EMPLOYEE BENEFITS NOT ALLOCATED						
2110-4155-0030-2940-0000	HEALTH SAVINGS ACCOUNT	35,750.00	26,500.00	33,250.00	(2,500.00)	-7%
2110-4155-0030-2950-0000	F S A (DEPENDENT CARE ONLY)	5,000.00	0.00	10,000.00	5,000.00	100%
Total Department EMPLOYEE BENEFITS NOT ALLOCATED:		40,750.00	26,500.00	43,250.00	2,500.00	6%
WATER INSTALLATION MAINTENANCE						
2110-4312-0075-2450-0000	TRAINING/LICENSES/DUES	1,500.00	1,652.49	1,500.00	0.00	0%
2110-4312-0075-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	500.00	28.37	0.00	(500.00)	-100%
2110-4312-0075-4300-0000	REPAIR/MAINTENANCE SERVICES	500.00	252.34	500.00	0.00	0%
2110-4312-0075-5000-0000	OTHER PURCHASED SERVICES	65,400.00	36,634.40	70,900.00	5,500.00	8%
2110-4312-0075-5800-0000	TRAVEL	1,000.00	0.00	1,000.00	0.00	0%
2110-4312-0075-6100-0000	GENERAL SUPPLIES	20,000.00	24,932.43	30,000.00	10,000.00	50%
2110-4312-0075-6260-0000	GASOLINE	2,300.00	1,165.81	2,400.00	100.00	4%
2110-4312-0075-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	1,000.00	762.56	1,000.00	0.00	0%
Total Department WATER INSTALLATION MAINTENANCE:		92,200.00	65,428.40	107,300.00	15,100.00	16%
WATER LINE INSTALLATION MAINTENANCE						
2110-4312-0080-2450-0000	TRAINING/LICENSES/DUES	3,000.00	1,031.91	3,000.00	0.00	0%
2110-4312-0080-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	1,000.00	432.76	1,500.00	500.00	50%
2110-4312-0080-4140-0000	LANDFILL: TIPPING FEES	200.00	0.00	0.00	(200.00)	-100%
2110-4312-0080-4300-0000	REPAIR/MAINTENANCE SERVICES	72,000.00	25,193.13	35,000.00	(37,000.00)	-51%
2110-4312-0080-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	500.00	0.00	500.00	0.00	0%
2110-4312-0080-5000-0000	OTHER PURCHASED SERVICES	1,000.00	463.72	1,000.00	0.00	0%
2110-4312-0080-5300-0000	COMMUNICATIONS	1,850.00	685.29	1,640.00	(210.00)	-11%
2110-4312-0080-5335-0000	INFORMATION ACCESS	2,500.00	1,790.41	3,550.00	1,050.00	42%
2110-4312-0080-5400-0000	ADVERTISING	500.00	45.00	500.00	0.00	0%
2110-4312-0080-5800-0000	TRAVEL	200.00	0.00	200.00	0.00	0%
2110-4312-0080-6100-0000	GENERAL SUPPLIES	60,000.00	57,293.81	85,000.00	25,000.00	42%
2110-4312-0080-6240-0000	FUEL OIL	1,640.00	0.00	0.00	(1,640.00)	-100%
2110-4312-0080-6260-0000	GASOLINE	5,050.00	385.12	3,200.00	(1,850.00)	-37%
2110-4312-0080-6265-0000	DIESEL FUEL	5,180.00	4,009.41	5,900.00	720.00	14%
2110-4312-0080-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	3,500.00	3,739.63	3,500.00	0.00	0%
2110-4312-0080-7520-0000	VEHICLES	0.00	0.00	90,000.00	90,000.00	0%
Total Department WATER LINE INSTALLATION MAINTENANCE:		158,120.00	95,070.19	234,490.00	76,370.00	48%
WATER DISTRIBUTION AND TREATMENT						
2110-4335-0000-1100-0000	FULL TIME WAGES	660,450.00	491,299.26	701,290.00	40,840.00	6%
2110-4335-0000-1125-0000	PART TIME WAGES 25-29	68,300.00	68,910.69	74,710.00	6,410.00	9%
2110-4335-0000-1200-0000	TEMPORARY PT WAGES	24,540.00	0.00	0.00	(24,540.00)	-100%
2110-4335-0000-1300-0000	OVERTIME WAGES	53,570.00	41,790.39	74,700.00	21,130.00	39%
2110-4335-0000-2150-0000	LIFE & DISABILITY INSURANCE	6,510.00	3,822.60	6,950.00	440.00	7%
2110-4335-0000-2200-0000	FICA & MEDICARE TAXES	61,740.00	44,426.98	65,090.00	3,350.00	5%
2110-4335-0000-2301-0000	RETIREMENT: MUNICIPAL	89,350.00	66,849.95	94,900.00	5,550.00	6%
2110-4335-0000-2450-0000	TRAINING/LICENSES/DUES	8,130.00	4,451.78	8,690.00	560.00	7%
2110-4335-0000-2600-0000	WORKERS' COMPENSATION	14,380.00	10,256.74	29,160.00	14,780.00	103%
2110-4335-0000-2910-0000	UNIFORMS/CLOTHING	11,250.00	5,443.48	8,000.00	(3,250.00)	-29%
2110-4335-0000-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	3,000.00	1,020.04	3,000.00	0.00	0%
2110-4335-0000-3000-0000	LEGAL SERVICES	3,000.00	0.00	3,000.00	0.00	0%
2110-4335-0000-3410-0000	SOFTWARE SUPPORT/SERVICE/SUBSCRIPTIONS	5,350.00	7,932.91	8,230.00	2,880.00	54%
2110-4335-0000-4120-0000	SEWER	7,450.00	4,909.90	8,050.00	600.00	8%
2110-4335-0000-4140-0000	LANDFILL: TIPPING FEES	500.00	422.50	59,740.00	59,240.00	11848%
2110-4335-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	80,110.00	34,098.68	141,890.00	61,780.00	77%
2110-4335-0000-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	500.00	0.00	500.00	0.00	0%
2110-4335-0000-5000-0000	OTHER PURCHASED SERVICES	30,200.00	24,077.18	28,420.00	(1,780.00)	-6%
2110-4335-0000-5200-0000	PROPERTY/LIABILITY	23,940.00	23,932.73	18,680.00	(5,260.00)	-22%
2110-4335-0000-5300-0000	COMMUNICATIONS	3,000.00	1,702.07	3,800.00	800.00	27%
2110-4335-0000-5335-0000	INFORMATION ACCESS	18,450.00	12,737.10	17,490.00	(960.00)	-5%
2110-4335-0000-5400-0000	ADVERTISING	500.00	0.00	500.00	0.00	0%
2110-4335-0000-5800-0000	TRAVEL	200.00	0.00	200.00	0.00	0%
2110-4335-0000-6000-0000	OFFICE SUPPLIES	1,200.00	354.31	1,200.00	0.00	0%
2110-4335-0000-6100-0000	GENERAL SUPPLIES	30,000.00	10,656.12	30,000.00	0.00	0%
2110-4335-0000-6100-0010	LAB SUPPLIES/CHEMICALS	339,360.00	197,241.71	331,600.00	(7,760.00)	-2%
2110-4335-0000-6220-0000	ELECTRICITY	166,220.00	129,218.33	194,710.00	28,490.00	17%
2110-4335-0000-6230-0000	BOTTLED GAS	12,990.00	8,567.93	9,900.00	(3,090.00)	-24%
2110-4335-0000-6260-0000	GASOLINE	3,340.00	1,455.39	6,340.00	3,000.00	90%
2110-4335-0000-6265-0000	DIESEL FUEL	1,220.00	275.20	1,340.00	120.00	10%
2110-4335-0000-6400-0000	REFERENCE PUBLICATIONS	500.00	0.00	500.00	0.00	0%
2110-4335-0000-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	23,100.00	20,524.68	25,000.00	1,900.00	8%
2110-4335-0000-7510-0000	MACHINERY/EQUIPMENT	25,000.00	3,948.51	25,000.00	0.00	0%
Total Department WATER DISTRIBUTION AND TREATMENT:		1,777,350.00	1,220,327.16	1,982,580.00	205,230.00	12%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Requested			Amt Change	% Change
STORAGE TANKS/BOOSTER STATIONS						
2110-4335-0010-4300-0000	REPAIR/MAINTENANCE SERVICES	54,000.00	16,929.76	54,000.00	0.00	0%
2110-4335-0010-6100-0000	GENERAL SUPPLIES	10,000.00	4,476.95	7,000.00	(3,000.00)	-30%
2110-4335-0010-6220-0000	ELECTRICITY	53,280.00	41,020.31	59,290.00	6,010.00	11%
2110-4335-0010-6230-0000	BOTTLED GAS	650.00	652.72	350.00	(300.00)	-46%
2110-4335-0010-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	26,480.00	9,194.99	11,500.00	(14,980.00)	-57%
Total Department STORAGE TANKS/BOOSTER STATIONS:		144,410.00	72,274.73	132,140.00	(12,270.00)	-8%
PRINCIPAL-LONG TERM BONDS/NOTES						
2110-4711-0000-9821-0000	NHMBB05B	30,000.00	30,000.00	0.00	(30,000.00)	-100%
2110-4711-0000-9822-0000	NHMBB06A	30,000.00	30,000.00	30,000.00	0.00	0%
2110-4711-0000-9823-0000	NHMBB07B	77,370.00	77,361.05	77,370.00	0.00	0%
2110-4711-0000-9824-0000	NHMBB08A	39,000.00	39,000.00	39,000.00	0.00	0%
2110-4711-0000-9825-0000	NHMBB09C	34,500.00	34,500.00	34,500.00	0.00	0%
2110-4711-0000-9826-0000	NHMBB10B	49,110.00	49,110.00	49,110.00	0.00	0%
2110-4711-0000-9827-0000	NHMBB11B	135,000.00	135,000.00	135,000.00	0.00	0%
2110-4711-0000-9828-0000	NHMBB12B	10,500.00	10,500.00	10,500.00	0.00	0%
2110-4711-0000-9832-0000	NHMBB18B	40,500.00	40,500.00	40,500.00	0.00	0%
2110-4711-0000-9833-0000	NHMBB20B	103,320.00	103,231.58	103,320.00	0.00	0%
2110-4711-0000-9835-0000	NHMBB21C	39,000.00	39,000.00	39,000.00	0.00	0%
2110-4711-0000-9836-0000	NHMBB22C	21,600.00	21,600.00	21,600.00	0.00	0%
2110-4711-0000-9839-0000	NHMBB24C	223,100.00	223,096.55	223,100.00	0.00	0%
2110-4711-0000-9840-0000	NHMBB25B	0.00	0.00	32,100.00	32,100.00	0%
Total Department PRINCIPAL-LONG TERM BONDS/NOTES:		833,000.00	832,899.18	835,100.00	2,100.00	0%
PRINCIPAL-STATE REVOLVING FUND NOTES						
2110-4711-0010-9801-0010	CS-333092-05 CSO	55,530.00	55,526.52	55,530.00	0.00	0%
2110-4711-0010-9802-0010	CS-333092-07 CSO	41,820.00	41,810.30	41,820.00	0.00	0%
2110-4711-0010-9802-0020	1321010 ARRA WATER METER CONVERSION	36,630.00	36,624.00	37,680.00	1,050.00	3%
2110-4711-0010-9803-0010	CS-333092-08 CSO	42,000.00	42,000.00	42,000.00	0.00	0%
2110-4711-0010-9804-0010	CS-330092-10 CSO	24,580.00	24,579.54	24,580.00	0.00	0%
2110-4711-0010-9805-0010	1321010-02 CSO	26,700.00	26,697.65	26,700.00	0.00	0%
2110-4711-0010-9805-0015	1321010-01 WATER MAIN	9,640.00	9,633.00	9,830.00	190.00	2%
2110-4711-0010-9806-0010	CS-330092-11 CSO	151,530.00	151,527.06	151,530.00	0.00	0%
2110-4711-0010-9807-0010	CS-330092-12 CSO	46,660.00	46,654.85	46,660.00	0.00	0%
2110-4711-0010-9808-0010	DWGT-17	2,200.00	2,196.22	2,250.00	50.00	2%
2110-4711-0010-9809-0010	CS-330092-14 CSO	23,660.00	23,664.00	23,660.00	0.00	0%
2110-4711-0010-9810-0020	DWGT-23	107,040.00	107,032.02	110,650.00	3,610.00	3%
Total Department PRINCIPAL-STATE REVOLVING FUND NOTES:		567,990.00	567,945.16	572,890.00	4,900.00	1%
INTEREST-LONG TERM BONDS/NOTES						
2110-4721-0000-9821-0000	NHMBB05B	1,350.00	1,350.00	0.00	(1,350.00)	-100%
2110-4721-0000-9822-0000	NHMBB06A	2,850.00	2,850.00	1,430.00	(1,420.00)	-50%
2110-4721-0000-9823-0000	NHMBB07B	11,030.00	11,023.95	7,350.00	(3,680.00)	-33%
2110-4721-0000-9824-0000	NHMBB08A	4,130.00	4,123.22	2,420.00	(1,710.00)	-41%
2110-4721-0000-9825-0000	NHMBB09C	5,380.00	5,370.62	4,000.00	(1,380.00)	-26%
2110-4721-0000-9826-0000	NHMBB10B	11,220.00	11,217.06	8,790.00	(2,430.00)	-22%
2110-4721-0000-9827-0000	NHMBB11B	33,980.00	33,987.75	28,590.00	(5,390.00)	-16%
2110-4721-0000-9828-0000	NHMBB12B	1,760.00	1,754.04	1,470.00	(290.00)	-16%
2110-4721-0000-9832-0000	NHMBB18B	22,900.00	22,892.63	20,830.00	(2,070.00)	-9%
2110-4721-0000-9833-0000	NHMBB20B	56,310.00	56,309.40	51,040.00	(5,270.00)	-9%
2110-4721-0000-9835-0000	NHMBB21C	25,500.00	25,497.00	23,510.00	(1,990.00)	-8%
2110-4721-0000-9836-0000	NHMBB22C	18,740.00	18,738.06	17,640.00	(1,100.00)	-6%
2110-4721-0000-9839-0000	NHMBB24C	228,050.00	228,050.05	211,720.00	(16,330.00)	-7%
2110-4721-0000-9840-0000	NHMBB25B	0.00	0.00	32,460.00	32,460.00	0%
Total Department INTEREST-LONG TERM BONDS/NOTES:		423,200.00	423,163.78	411,250.00	(11,950.00)	-3%
INTEREST-STATE REVOLVING FUND NOTES						
2110-4721-0010-9801-0010	CS-333092-05 CSO	16,690.00	16,951.13	15,070.00	(1,620.00)	-10%
2110-4721-0010-9802-0010	CS-333092-07 CSO	10,040.00	10,034.47	9,200.00	(840.00)	-8%
2110-4721-0010-9802-0020	1321010 ARRA WATER METER CONVERSION	8,010.00	8,004.28	6,960.00	(1,050.00)	-13%
2110-4721-0010-9803-0010	CS-333092-08 CSO	10,080.00	10,080.00	9,240.00	(840.00)	-8%
2110-4721-0010-9804-0010	CS-330092-10 CSO	8,640.00	8,640.20	7,980.00	(660.00)	-8%
2110-4721-0010-9805-0010	1321010-02 CSO	6,820.00	6,823.92	6,370.00	(450.00)	-7%
2110-4721-0010-9805-0015	1321010-01 WATER MAIN	2,560.00	2,551.00	2,370.00	(190.00)	-7%
2110-4721-0010-9806-0010	CS-330092-11 CSO	48,490.00	48,488.68	45,460.00	(3,030.00)	-6%
2110-4721-0010-9807-0010	CS-330092-12 CSO	14,930.00	14,929.55	14,000.00	(930.00)	-6%
2110-4721-0010-9808-0010	DWGT-17	1,030.00	1,025.62	980.00	(50.00)	-5%
2110-4721-0010-9809-0010	CS-330092-14 CSO	8,050.00	8,045.76	7,570.00	(480.00)	-6%
2110-4721-0010-9810-0020	DWGT-23	81,730.00	81,721.18	78,100.00	(3,630.00)	-4%
Total Department INTEREST-STATE REVOLVING FUND NOTES:		217,070.00	217,295.79	203,300.00	(13,770.00)	-6%
TRANSFERS TO GENERAL FUND						
2110-4911-0000-9100-0009	ADMINISTRATIVE OVERHEAD	366,670.00	366,670.00	404,430.00	37,760.00	10%
2110-4911-0000-9100-0017	COMPUTER SERVICES	1,500.00	1,500.00	3,500.00	2,000.00	133%
Total Department TRANSFERS TO GENERAL FUND:		368,170.00	368,170.00	407,930.00	39,760.00	11%
TRANSFERS TO CAPITAL PROJECT FUNDS						
2110-4913-0000-9300-1455	TRANSFER TO CAPITAL IMPROVEMENT FUND	0.00	0.00	390,000.00	390,000.00	0%
Total Department TRANSFERS TO CAPITAL PROJECT FUNDS:		0.00	0.00	390,000.00	390,000.00	0%
TRANSFERS TO CAPITAL RESERVE FUNDS						
2110-4915-0000-9600-0018	ACCRUED BENEFITS LIABILITY	5,000.00	5,000.00	5,000.00	0.00	0%
2110-4915-0000-9600-0019	WATER IMPROVEMENTS	100,000.00	100,000.00	110,700.00	10,700.00	11%
Total Department TRANSFERS TO CAPITAL RESERVE FUNDS:		105,000.00	105,000.00	115,700.00	10,700.00	10%
Total Appropriations		4,904,770.00	4,100,546.36	5,644,140.00	739,370.00	15%

Wastewater Division

2026 Proposed Budget

Wastewater Division Budget Overview

The Wastewater Division protects public health and local rivers and lakes. Staff collect, treat, and release wastewater to meet strict state and federal rules. The treated water must meet the highest quality standards before being released into the Connecticut River.



The City of Lebanon owns and operates a wastewater collection system and treatment plant located in West Lebanon. Built in the early 1970s and placed into service in 1976, the facility is designed to treat an average daily flow of up to 3.18 million gallons. The system serves Lebanon, West Lebanon, and parts of the Town of Enfield. Nine pump stations and one flushing valve move wastewater to the treatment plant for processing.

On an average day, about 2 million gallons (1.69 million in 2024) of wastewater flows through the system. Flows come from homes, businesses, and some groundwater and stormwater. The Utilities Maintenance Division maintains 75 miles of sewer mains and more than 400 sewer structures. These efforts keep the system reliable and protect local waterways for future generations.

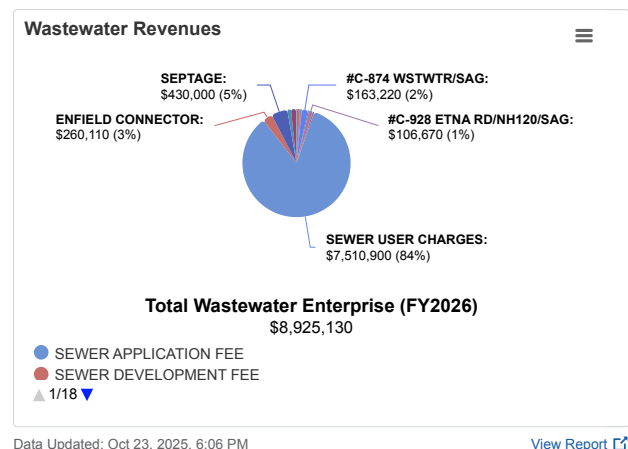
The Wastewater Division operates as an Enterprise Fund and is supported only by fees collected for services provided.

The Wastewater Division budget is organized into four functional areas. Collection System Operations and Maintenance funds the Utility Maintenance crew to operate and maintain the wastewater collection piping; Sewage Collection and Disposal funds administrative functions and program management; Non-Plant Operations covers the operation and maintenance of nine pump stations, the Bank Street control valve, and the odor control facility at Bagley Field; and Sewage Treatment Operations funds staffing and operating resources to run the Wastewater Treatment Facility.

Snapshot of Revenues

Most revenue comes from user fees, including sewer charges for Lebanon users and the Town of Enfield, fees for leachate from the Solid Waste Facility, and domestic septage fees.

Together these total \$8,301,010. An additional \$624,120 comes from permits, grants, investment income, interest, and other sources. User fees tie the cost of service to the users, creating a fair and sustainable funding model for the community.



Use the [View Report](#) link on the bottom of the graph to view line-item details OR [click here to view the PDF version.](#)

Snapshot of Expenses

The City's wastewater treatment plant and network of piping and pumping stations are major public assets valued at approximately \$57 million. The budget funds daily operation and long-term care of these facilities, which are essential to protecting public health and the environment.

Expenses fund staffing, treatment chemicals, maintenance, and equipment replacement. These costs keep the system reliable and in compliance with requirements of the New Hampshire Department of Environmental Services and the United States Environmental Protection Agency. Preventative maintenance extends the life of these assets and protects the environment.

Lebanon also pays the Town of Hanover to treat flows from the Route 10 corridor, Dartmouth Hitchcock Medical Center, and the Centerra and Altaria developments. This partnership manages flows efficiently and controls costs.

Use the [View Report](#) link on the bottom of the graph to view line-item details OR

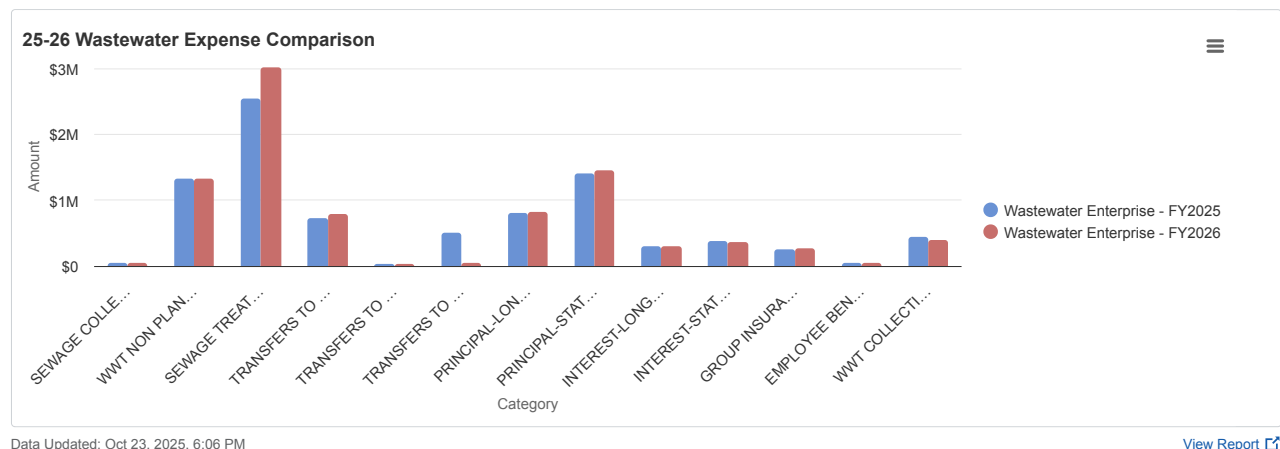
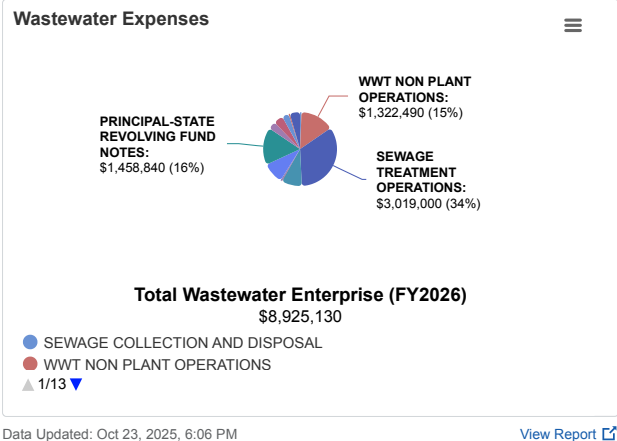
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Accomplishments

- Implemented new nitrogen removal process to improve treatment capacity and water quality.
- Eliminated summer odor complaints on Bank Street with new control methods and equipment.
- Constructed a drying bed to manage vac truck waste and reduce landfill impacts.
- Purchased advanced monitoring equipment to improve efficiency of treatment operations.
- Cleaned 45,000 feet and lined 4,500 feet of city sewer lines.

Strategic Objectives

- Implement process changes to achieve lower nitrogen discharge limits.
- Develop PFAS sampling and analysis program for new National Pollutant Discharge Elimination System (NPDES) permit.
- Bid and construct a new septage receiving tank with modern processing system.
- Integrate Altaria pump station into SCADA for remote monitoring and control.
- Clean 45,000 feet and line critical mains.



BUDGET REPORT FOR CITY OF LEBANON						
Calculations As Of 10/21/2025						
		2025	2025	2026	2026	2026
GL Number	Description	Amended Budget	Activity	Requested	Requested Amt Change	Requested % Change
SEWAGE COLLECTION AND DISPOSAL						
Estimated Revenues						
OTHER LICENSES PERMITS & FEES						
2115-3290-0010-9110-0015	SEWER APPLICATION FEE	12,500.00	9,500.00	12,500.00	0.00	0%
2115-3290-0010-9110-0016	SEWER DEVELOPMENT FEE	150,300.00	24,043.71	75,150.00	(75,150.00)	-50%
2115-3290-0010-9110-0017	ROUTE 12A CONNECTION FEES	0.00	0.00	0.00	0.00	0%
2115-3290-0010-9110-0018	ETNA ROAD CONNECTION FEES	0.00	0.00	0.00	0.00	0%
Total Department OTHER LICENSES PERMITS & FEES:		162,800.00	33,543.71	87,650.00	(75,150.00)	-46%
OTHER FEDERAL GRANTS & REIMB						
2115-3319-0010-9140-0000	FEMA	0.00	0.00	0.00	0.00	0%
Total Department OTHER FEDERAL GRANTS & REIMB:		0.00	0.00	0.00	0.00	0%
WATER POLLUTION GRANTS						
2115-3354-0010-9330-0030	#C-844 CSO WSTWTR/SAG	9,950.00	9,945.00	9,630.00	(320.00)	-3%
2115-3354-0010-9330-0040	#C-769 WWTP UPGRADE	21,440.00	0.00	20,790.00	(650.00)	-3%
2115-3354-0010-9330-0050	#C-903 CSO DANA&CRAFT AVE/SAG	11,920.00	11,914.50	11,750.00	(170.00)	-1%
2115-3354-0010-9330-0060	#C-924 CSO 11-PHASE1 SAG	10,140.00	0.00	9,940.00	(200.00)	-2%
2115-3354-0010-9330-0090	#C-874 WSTWTR/SAG	165,840.00	0.00	163,220.00	(2,620.00)	-2%
2115-3354-0010-9330-0100	#C-899 WSTWTR/SAG	28,270.00	28,265.00	28,240.00	(30.00)	0%
2115-3354-0010-9330-0110	#C-928 ETNA RD/NH120/SAG	108,120.00	108,120.00	106,670.00	(1,450.00)	-1%
2115-3354-0010-9330-0120	#C-973 SLUDGE DEWATERING	0.00	40,608.00	39,330.00	39,330.00	0%
Total Department WATER POLLUTION GRANTS:		355,680.00	198,852.50	389,570.00	33,890.00	10%
SEWER USER CHARGES						
2115-3403-0010-9410-0000	SEWER USER CHARGES	7,292,140.00	5,452,420.20	7,510,900.00	218,760.00	3%
2115-3403-0010-9410-0010	ENFIELD CONNECTOR	687,540.00	470,886.73	260,110.00	(427,430.00)	-62%
2115-3403-0010-9410-0020	SEPTAGE	430,180.00	325,428.76	430,000.00	(180.00)	0%
2115-3403-0010-9410-0030	LEACHATE	125,000.00	115,861.23	100,000.00	(25,000.00)	-20%
Total Department SEWER USER CHARGES:		8,534,860.00	6,364,596.92	8,301,010.00	(233,850.00)	-3%
SPECIAL ASSESSMENTS						
2115-3500-0010-9500-0020	MOUNT SUPPORT AREA SEWER EXTENSION	0.00	0.00	0.00	0.00	0%
Total Department SPECIAL ASSESSMENTS:		0.00	0.00	0.00	0.00	0%
SALE OF MUNICIPAL PROPERTY						
2115-3501-0010-9510-0020	SALE OF CITY OWNED PROPERTY	0.00	0.00	0.00	0.00	0%
Total Department SALE OF MUNICIPAL PROPERTY:		0.00	0.00	0.00	0.00	0%
INTEREST ON INVESTMENTS						
2115-3502-0010-9520-0010	INVESTMENT INCOME/INTEREST	130,000.00	208,911.99	133,900.00	3,900.00	3%
Total Department INTEREST ON INVESTMENTS:		130,000.00	208,911.99	133,900.00	3,900.00	3%
OTHER MISC REVENUE						
2115-3509-0010-9570-0015	SOLAR REVENUE	0.00	733.57	1,000.00	1,000.00	0%
2115-3509-0010-9570-0020	MISCELLANEOUS REVENUE	5,000.00	849.85	3,000.00	(2,000.00)	-40%
2115-3509-0010-9570-0130	SEWER BILL INTEREST	9,000.00	4,927.79	9,000.00	0.00	0%
Total Department OTHER MISC REVENUE:		14,000.00	6,511.21	13,000.00	(1,000.00)	-7%
TRANSFERS FROM CAPITAL PROJECTS						
2115-3913-1455-9620-0000	CIP FUND	0.00	0.00	0.00	0.00	0%
Total Department TRANSFERS FROM CAPITAL PROJECTS:		0.00	0.00	0.00	0.00	0%
Total Revenues						
		9,197,340.00	6,812,416.33	8,925,130.00	(272,210.00)	-3%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
SEWAGE COLLECTION AND DISPOSAL						
Appropriations						
GROUP INSURANCE						
2115-4155-0020-2100-0000	HEALTH/DENTAL INSURANCE	248,590.00	157,480.23	263,020.00	14,430.00	6%
2115-4155-0020-2200-0000	FICA & MEDICARE TAXES	0.00	671.02	0.00	0.00	0%
Total Department GROUP INSURANCE:		248,590.00	158,151.25	263,020.00	14,430.00	6%
EMPLOYEE BENEFITS NOT ALLOCATED						
2115-4155-0030-2940-0000	HEALTH SAVINGS ACCOUNT	41,750.00	28,500.00	39,250.00	(2,500.00)	-6%
2115-4155-0030-2950-0000	F S A (DEPENDENT CARE ONLY)	5,000.00	0.00	10,000.00	5,000.00	100%
Total Department EMPLOYEE BENEFITS NOT ALLOCATED:		46,750.00	28,500.00	49,250.00	2,500.00	5%
SICK LEAVE PAYOUT						
2115-4155-0040-2200-0000	FICA & MEDICARE TAXES	0.00	0.00	0.00	0.00	0%
2115-4155-0040-2301-0000	RETIREMENT: MUNICIPAL	0.00	0.00	0.00	0.00	0%
2115-4155-0040-2600-0000	WORKERS' COMPENSATION	0.00	0.00	0.00	0.00	0%
2115-4155-0040-2900-0000	SICK PAYOUT	0.00	0.00	0.00	0.00	0%
2115-4155-0040-2901-0000	OTHER EMPLOYEE BENEFITS-MATCHES	0.00	0.00	0.00	0.00	0%
Total Department SICK LEAVE PAYOUT:		0.00	0.00	0.00	0.00	0%
WWT COLLECTION SYSTEM OPERATIONS & MAINT						
2115-4312-0090-1990-0000	SHOP RATE DISTRIBUTION	0.00	0.00	0.00	0.00	0%
2115-4312-0090-2450-0000	TRAINING/LICENSES/DUES	2,000.00	142.39	2,000.00	0.00	0%
2115-4312-0090-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	1,500.00	0.00	1,500.00	0.00	0%
2115-4312-0090-2990-0000	SHOP RATE BENEFIT DISTRIBUTION	0.00	0.00	0.00	0.00	0%
2115-4312-0090-4140-0000	LANDFILL: TIPPING FEES	100.00	0.00	100.00	0.00	0%
2115-4312-0090-4300-0000	REPAIR/MAINTENANCE SERVICES	393,520.00	58,476.40	358,520.00	(35,000.00)	-9%
2115-4312-0090-4300-0010	RTE 4 SEWER MAIN BREAK	0.00	0.00	0.00	0.00	0%
2115-4312-0090-5000-0000	OTHER PURCHASED SERVICES	1,000.00	463.72	1,000.00	0.00	0%
2115-4312-0090-5300-0000	COMMUNICATIONS	1,610.00	685.21	1,120.00	(490.00)	-30%
2115-4312-0090-5335-0000	INFORMATION ACCESS	1,500.00	647.44	1,000.00	(500.00)	-33%
2115-4312-0090-5400-0000	ADVERTISING	300.00	45.00	300.00	0.00	0%
2115-4312-0090-5800-0000	TRAVEL	200.00	0.00	200.00	0.00	0%
2115-4312-0090-6100-0000	GENERAL SUPPLIES	14,000.00	17,948.80	18,000.00	4,000.00	29%
2115-4312-0090-6220-0000	ELECTRICITY	0.00	0.00	0.00	0.00	0%
2115-4312-0090-6240-0000	FUEL OIL	1,640.00	0.00	0.00	(1,640.00)	-100%
2115-4312-0090-6260-0000	GASOLINE	2,340.00	1,165.84	2,500.00	160.00	7%
2115-4312-0090-6265-0000	DIESEL FUEL	8,350.00	4,009.43	6,800.00	(1,550.00)	-19%
2115-4312-0090-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	9,000.00	1,704.38	9,000.00	0.00	0%
2115-4312-0090-7510-0000	MACHINERY/EQUIPMENT	0.00	0.00	0.00	0.00	0%
Total Department WWT COLLECTION SYSTEM OPERATIONS & MAINT:		437,060.00	85,288.61	402,040.00	(35,020.00)	-8%
SEWAGE COLLECTION AND DISPOSAL						
2115-4326-0000-2450-0000	TRAINING/LICENSES/DUES	3,500.00	865.80	1,200.00	(2,300.00)	-66%
2115-4326-0000-2930-0000	CLASSIFICATION STUDY REPORT	0.00	0.00	0.00	0.00	0%
2115-4326-0000-3000-0000	LEGAL SERVICES	4,500.00	0.00	4,500.00	0.00	0%
2115-4326-0000-4300-0000	REPAIR/MAINTENANCE SERVICES	2,120.00	4,333.12	3,000.00	880.00	42%
2115-4326-0000-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	0.00	0.00	0.00	0.00	0%
2115-4326-0000-5000-0000	OTHER PURCHASED SERVICES	5,000.00	163.50	2,700.00	(2,300.00)	-46%
2115-4326-0000-5200-0000	PROPERTY/LIABILITY	20,360.00	20,360.36	32,640.00	12,280.00	60%
2115-4326-0000-5300-0000	COMMUNICATIONS	5,310.00	1,702.32	3,420.00	(1,890.00)	-36%
2115-4326-0000-5335-0000	INFORMATION ACCESS	7,250.00	2,307.36	5,560.00	(1,690.00)	-23%
2115-4326-0000-5400-0000	ADVERTISING	400.00	0.00	400.00	0.00	0%
2115-4326-0000-6000-0000	OFFICE SUPPLIES	750.00	233.29	500.00	(250.00)	-33%
2115-4326-0000-6400-0000	REFERENCE PUBLICATIONS	500.00	0.00	600.00	100.00	20%
Total Department SEWAGE COLLECTION AND DISPOSAL:		49,690.00	29,965.75	54,520.00	4,830.00	10%
WWT NON PLANT OPERATIONS						
2115-4326-0010-1990-0000	SHOP RATE DISTRIBUTION	0.00	0.00	0.00	0.00	0%
2115-4326-0010-2990-0000	SHOP RATE BENEFIT DISTRIBUTION	0.00	0.00	0.00	0.00	0%
2115-4326-0010-4110-0000	WATER	2,700.00	1,639.59	2,920.00	220.00	8%
2115-4326-0010-4130-0000	HANOVER SEWER CHARGE	1,122,310.00	663,449.81	1,200,880.00	78,570.00	7%
2115-4326-0010-4131-0000	OTHER HANOVER CHARGES	0.00	0.00	0.00	0.00	0%
2115-4326-0010-4300-0000	REPAIR/MAINTENANCE SERVICES	63,500.00	35,976.69	41,000.00	(22,500.00)	-35%
2115-4326-0010-5300-0000	COMMUNICATIONS	8,210.00	2,874.13	5,930.00	(2,280.00)	-28%
2115-4326-0010-6100-0000	GENERAL SUPPLIES	8,000.00	1,200.44	20,000.00	12,000.00	150%
2115-4326-0010-6220-0000	ELECTRICITY	15,780.00	13,847.86	18,260.00	2,480.00	16%
2115-4326-0010-6230-0000	BOTTLED GAS	1,500.00	0.00	1,500.00	0.00	0%
2115-4326-0010-6240-0000	FUEL OIL	0.00	0.00	0.00	0.00	0%
2115-4326-0010-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	5,500.00	0.00	7,000.00	1,500.00	27%
2115-4326-0010-7510-0000	MACHINERY/EQUIPMENT	25,000.00	10,199.80	25,000.00	0.00	0%
2115-4326-0010-7520-0000	VEHICLES	75,000.00	0.00	0.00	(75,000.00)	-100%
Total Department WWT NON PLANT OPERATIONS:		1,327,500.00	729,188.32	1,322,490.00	(5,010.00)	0%

		2025	2025	2026	2026	2026
		Amended	Activity	Requested	Requested	Requested
GL Number	Description	Budget			Amt Change	% Change
SEWAGE TREATMENT OPERATIONS						
2115-4326-0020-1100-0000	FULL TIME WAGES	879,050.00	699,456.84	946,110.00	67,060.00	8%
2115-4326-0020-1125-0000	PART TIME WAGES 25-29	60,500.00	44,823.70	62,320.00	1,820.00	3%
2115-4326-0020-1200-0000	TEMPORARY PT WAGES	0.00	0.00	0.00	0.00	0%
2115-4326-0020-1300-0000	OVERTIME WAGES	56,790.00	49,814.01	56,790.00	0.00	0%
2115-4326-0020-2100-0000	HEALTH/DENTAL INSURANCE	0.00	0.00	0.00	0.00	0%
2115-4326-0020-2150-0000	LIFE & DISABILITY INSURANCE	8,730.00	6,262.60	9,410.00	680.00	8%
2115-4326-0020-2200-0000	FICA & MEDICARE TAXES	76,230.00	58,674.49	81,500.00	5,270.00	7%
2115-4326-0020-2301-0000	RETIREMENT: MUNICIPAL	118,400.00	95,505.86	123,830.00	5,430.00	5%
2115-4326-0020-2450-0000	TRAINING/LICENSES/DUES	8,500.00	2,492.45	8,500.00	0.00	0%
2115-4326-0020-2600-0000	WORKERS' COMPENSATION	17,310.00	16,073.23	28,080.00	10,770.00	62%
2115-4326-0020-2910-0000	UNIFORMS/CLOTHING	14,060.00	5,536.38	10,000.00	(4,060.00)	-29%
2115-4326-0020-2915-0000	PROTECTIVE CLOTHING/SAFETY SUP	3,300.00	1,091.64	3,300.00	0.00	0%
2115-4326-0020-3410-0000	SOFTWARE SUPPORT/SERVICE/SUBSCRIPTIONS	5,350.00	7,932.91	8,230.00	2,880.00	54%
2115-4326-0020-4110-0000	WATER	60,000.00	24,616.62	64,800.00	4,800.00	8%
2115-4326-0020-4140-0000	LANDFILL: TIPPING FEES	343,500.00	238,481.60	530,000.00	186,500.00	54%
2115-4326-0020-4300-0000	REPAIR/MAINTENANCE SERVICES	152,010.00	84,933.68	192,600.00	40,590.00	27%
2115-4326-0020-4420-0000	RENTAL OF EQUIPMENT & VEHICLES	1,000.00	0.00	1,000.00	0.00	0%
2115-4326-0020-5000-0000	OTHER PURCHASED SERVICES	54,650.00	13,197.91	76,250.00	21,600.00	40%
2115-4326-0020-5300-0000	COMMUNICATIONS	1,520.00	327.50	500.00	(1,020.00)	-67%
2115-4326-0020-5800-0000	TRAVEL	500.00	0.00	500.00	0.00	0%
2115-4326-0020-5875-0000	MILEAGE	0.00	74.20	100.00	100.00	0%
2115-4326-0020-6100-0000	GENERAL SUPPLIES	63,140.00	54,585.14	92,040.00	28,900.00	46%
2115-4326-0020-6100-0010	LAB SUPPLIES/CHEMICALS	240,580.00	167,968.04	281,090.00	40,510.00	17%
2115-4326-0020-6220-0000	ELECTRICITY	254,590.00	144,981.38	246,020.00	(8,570.00)	-3%
2115-4326-0020-6230-0000	BOTTLED GAS	4,300.00	2,224.70	3,210.00	(1,090.00)	-25%
2115-4326-0020-6240-0000	FUEL OIL	42,800.00	28,198.39	33,220.00	(9,580.00)	-22%
2115-4326-0020-6260-0000	GASOLINE	2,310.00	1,489.83	3,400.00	1,090.00	47%
2115-4326-0020-6265-0000	DIESEL FUEL	9,250.00	1,017.48	9,200.00	(50.00)	-1%
2115-4326-0020-7500-0000	FURNISHINGS, SMALL TOOLS & EQUIPMENT	12,500.00	6,492.00	40,000.00	27,500.00	220%
2115-4326-0020-7510-0000	MACHINERY/EQUIPMENT	50,000.00	28,300.00	107,000.00	57,000.00	114%
Total Department SEWAGE TREATMENT OPERATIONS:		2,540,870.00	1,784,552.58	3,019,000.00	478,130.00	19%
PRINCIPAL-LONG TERM BONDS/NOTES						
2115-4711-0000-9821-0000	NHMBB05B	30,000.00	30,000.00	0.00	(30,000.00)	-100%
2115-4711-0000-9822-0000	NHMBB06A	30,000.00	30,000.00	30,000.00	0.00	0%
2115-4711-0000-9823-0000	NHMBB07B	37,460.00	37,460.00	37,460.00	0.00	0%
2115-4711-0000-9824-0000	NHMBB08A	66,480.00	66,474.95	66,480.00	0.00	0%
2115-4711-0000-9825-0000	NHMBB09C	34,500.00	34,500.00	34,500.00	0.00	0%
2115-4711-0000-9826-0000	NHMBB10B	108,520.00	108,520.00	108,520.00	0.00	0%
2115-4711-0000-9827-0000	NHMBB11B	100,000.00	100,000.00	100,000.00	0.00	0%
2115-4711-0000-9828-0000	NHMBB12B	24,140.00	24,140.00	24,140.00	0.00	0%
2115-4711-0000-9829-0000	NHMBB13C	110,000.00	110,000.00	110,000.00	0.00	0%
2115-4711-0000-9832-0000	NHMBB18B	40,500.00	40,500.00	40,500.00	0.00	0%
2115-4711-0000-9833-0000	NHMBB20B	47,660.00	47,652.63	47,650.00	(10.00)	0%
2115-4711-0000-9835-0000	NHMBB21C	79,000.00	79,000.00	79,000.00	0.00	0%
2115-4711-0000-9836-0000	NHMBB22C	21,600.00	21,600.00	21,600.00	0.00	0%
2115-4711-0000-9837-0000	NHMBB23B	65,680.00	65,679.00	65,680.00	0.00	0%
2115-4711-0000-9839-0000	NHMBB24C	7,550.00	7,550.00	7,550.00	0.00	0%
2115-4711-0000-9840-0000	NHMBB25B	0.00	0.00	45,950.00	45,950.00	0%
Total Department PRINCIPAL-LONG TERM BONDS/NOTES:		803,090.00	803,076.58	819,030.00	15,940.00	2%
PRINCIPAL-STATE REVOLVING FUND NOTES						
2115-4711-0010-9801-0010	CS-333092-05 CSO	55,530.00	55,526.52	55,530.00	0.00	0%
2115-4711-0010-9801-0020	WWTF CS-330092-03	78,830.00	78,820.81	78,830.00	0.00	0%
2115-4711-0010-9802-0010	CS-333092-07 CSO	41,820.00	41,810.30	41,820.00	0.00	0%
2115-4711-0010-9803-0010	CS-333092-08 CSO	42,000.00	42,000.00	42,000.00	0.00	0%
2115-4711-0010-9803-0020	CS-333092-04 WWTF PHASE II	577,080.00	577,078.19	577,080.00	0.00	0%
2115-4711-0010-9804-0010	CS-330092-10 CSO	24,580.00	24,579.54	24,580.00	0.00	0%
2115-4711-0010-9805-0010	1321010-02 CSO	26,700.00	26,697.64	26,700.00	0.00	0%
2115-4711-0010-9806-0010	CS-330092-11 CSO	183,280.00	183,277.05	183,280.00	0.00	0%
2115-4711-0010-9806-0020	CS-333092-06 CSO	76,560.00	76,550.71	76,560.00	0.00	0%
2115-4711-0010-9807-0010	CS-330092-12 CSO	46,660.00	46,654.85	46,650.00	(10.00)	0%
2115-4711-0010-9807-0020	CS-333092-09 CSO	233,610.00	233,604.49	233,610.00	0.00	0%
2115-4711-0010-9808-0010	DWGT-17	2,200.00	2,196.22	2,250.00	50.00	2%
2115-4711-0010-9809-0010	CS-330092-14 CSO	23,660.00	23,664.00	23,660.00	0.00	0%
2115-4711-0010-9814-0010	CS-334092-15	0.00	0.00	46,290.00	46,290.00	0%
Total Department PRINCIPAL-STATE REVOLVING FUND NOTES:		1,412,510.00	1,412,460.32	1,458,840.00	46,330.00	3%
INTEREST-LONG TERM BONDS/NOTES						
2115-4721-0000-9821-0000	NHMBB05B	1,350.00	1,350.00	0.00	(1,350.00)	-100%
2115-4721-0000-9822-0000	NHMBB06A	2,850.00	2,850.00	1,430.00	(1,420.00)	-50%
2115-4721-0000-9823-0000	NHMBB07B	5,340.00	5,338.05	3,560.00	(1,780.00)	-33%
2115-4721-0000-9824-0000	NHMBB08A	6,970.00	6,964.18	4,060.00	(2,910.00)	-42%
2115-4721-0000-9825-0000	NHMBB09C	5,380.00	5,370.62	3,990.00	(1,390.00)	-26%
2115-4721-0000-9826-0000	NHMBB10B	24,780.00	24,771.82	19,400.00	(5,380.00)	-22%
2115-4721-0000-9827-0000	NHMBB11B	25,180.00	25,172.83	21,180.00	(4,000.00)	-16%
2115-4721-0000-9828-0000	NHMBB12B	4,040.00	4,032.61	3,360.00	(680.00)	-17%
2115-4721-0000-9829-0000	NHMBB13C	41,850.00	41,852.00	37,700.00	(4,150.00)	-10%
2115-4721-0000-9832-0000	NHMBB18B	22,900.00	22,892.63	20,830.00	(2,070.00)	-9%
2115-4721-0000-9833-0000	NHMBB20B	25,520.00	25,523.40	23,100.00	(2,420.00)	-9%
2115-4721-0000-9835-0000	NHMBB21C	51,780.00	51,777.00	47,750.00	(4,030.00)	-8%
2115-4721-0000-9836-0000	NHMBB22C	18,740.00	18,738.06	17,640.00	(1,100.00)	-6%
2115-4721-0000-9837-0000	NHMBB23B	51,650.00	51,650.16	48,300.00	(3,350.00)	-6%
2115-4721-0000-9839-0000	NHMBB24C	7,720.00	7,717.78	7,170.00	(550.00)	-7%
2115-4721-0000-9840-0000	NHMBB25B	0.00	0.00	46,470.00	46,470.00	0%
Total Department INTEREST-LONG TERM BONDS/NOTES:		296,050.00	296,001.14	305,940.00	9,890.00	3%

GL Number	Description	Amended Budget	Activity	Requested	Requested Amt Change	Requested % Change
INTEREST-STATE REVOLVING FUND NOTES						
2115-4721-0010-9801-0010	CS-333092-05 CSO	16,960.00	16,951.13	15,070.00	(1,890.00)	-11%
2115-4721-0010-9801-0020	CS-330092-03 WWTF	10,570.00	10,568.29	7,930.00	(2,640.00)	-25%
2115-4721-0010-9802-0010	CS-333092-07 CSO	10,040.00	10,034.47	9,200.00	(840.00)	-8%
2115-4721-0010-9803-0010	CS-333092-08 CSO	10,080.00	10,080.00	9,240.00	(840.00)	-8%
2115-4721-0010-9803-0020	CS-333092-04 WWTF PHASE II	138,500.00	138,498.77	126,960.00	(11,540.00)	-8%
2115-4721-0010-9804-0010	CS-330092-10 CSO	8,640.00	8,640.20	7,980.00	(660.00)	-8%
2115-4721-0010-9805-0010	1321010-02 CSO	6,820.00	6,823.91	6,370.00	(450.00)	-7%
2115-4721-0010-9806-0010	CS-330092-11 CSO	58,680.00	58,648.68	54,980.00	(3,700.00)	-6%
2115-4721-0010-9806-0020	CS-333092-06 CSO	18,380.00	18,372.17	16,850.00	(1,530.00)	-8%
2115-4721-0010-9807-0010	CS-330092-12 CSO	14,930.00	14,929.56	14,000.00	(930.00)	-6%
2115-4721-0010-9807-0020	CS-333092-09 CSO	73,620.00	73,613.45	67,960.00	(5,660.00)	-8%
2115-4721-0010-9808-0010	DWGT-17	1,030.00	1,025.62	980.00	(50.00)	-5%
2115-4721-0010-9809-0010	CS-330092-14 CSO	8,050.00	8,045.76	7,580.00	(470.00)	-6%
2115-4721-0010-9814-0010	CS-334092-15	0.00	0.00	23,480.00	23,480.00	0%
Total Department INTEREST-STATE REVOLVING FUND NOTES:		376,300.00	376,232.01	368,580.00	(7,720.00)	-2%
TRANSFERS TO GENERAL FUND						
2115-4911-0000-9100-0008	USE OF BOND PROCEEDS CSO	3,110.00	3,110.00	3,000.00	(110.00)	-4%
2115-4911-0000-9100-0009	ADMINISTRATIVE OVERHEAD	716,920.00	716,920.00	786,740.00	69,820.00	10%
2115-4911-0000-9100-0017	COMPUTER SERVICES	4,000.00	4,000.00	7,500.00	3,500.00	88%
Total Department TRANSFERS TO GENERAL FUND:		724,030.00	724,030.00	797,240.00	73,210.00	10%
TRANSFERS TO PROPRIETARY FUNDS-WATER						
2115-4914-0050-9100-0007	RADIO READ CONVERSION	2,330.00	2,330.00	2,250.00	(80.00)	-3%
2115-4914-0050-9100-0008	USE OF BOND PROCEEDS CSO	22,320.00	22,320.00	22,320.00	0.00	0%
Total Department TRANSFERS TO PROPRIETARY FUNDS-WATER:		24,650.00	24,650.00	24,570.00	(80.00)	0%
TRANSFERS TO CAPITAL RESERVE FUNDS						
2115-4915-0000-9600-0020	ACCRUED BENEFITS LIABILITY	5,000.00	5,000.00	5,000.00	0.00	0%
2115-4915-0000-9600-0021	SEWER EQUIPMENT	500,000.00	500,000.00	35,610.00	(464,390.00)	-93%
Total Department TRANSFERS TO CAPITAL RESERVE FUNDS:		505,000.00	505,000.00	40,610.00	(464,390.00)	-92%
Total Appropriations		8,792,090.00	6,957,096.56	8,925,130.00	133,040.00	2%

Enterprise Properties Fund

2026 Proposed Budget

Enterprise Properties Fund Budget Overview

In January 2022, the City purchased property at 226 Mascoma Street to accommodate the future expansion needs of the adjacent Valley Cemetery. In May 2023, the City acquired three properties at 14, 28, and 30 Main Street in West Lebanon to facilitate the redevelopment and revitalization of West Lebanon Village.

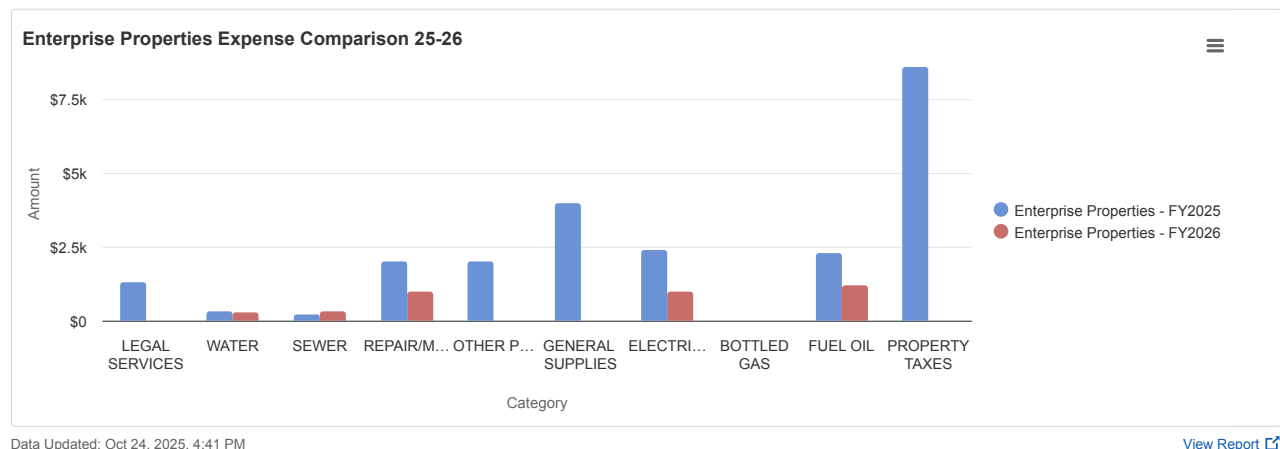
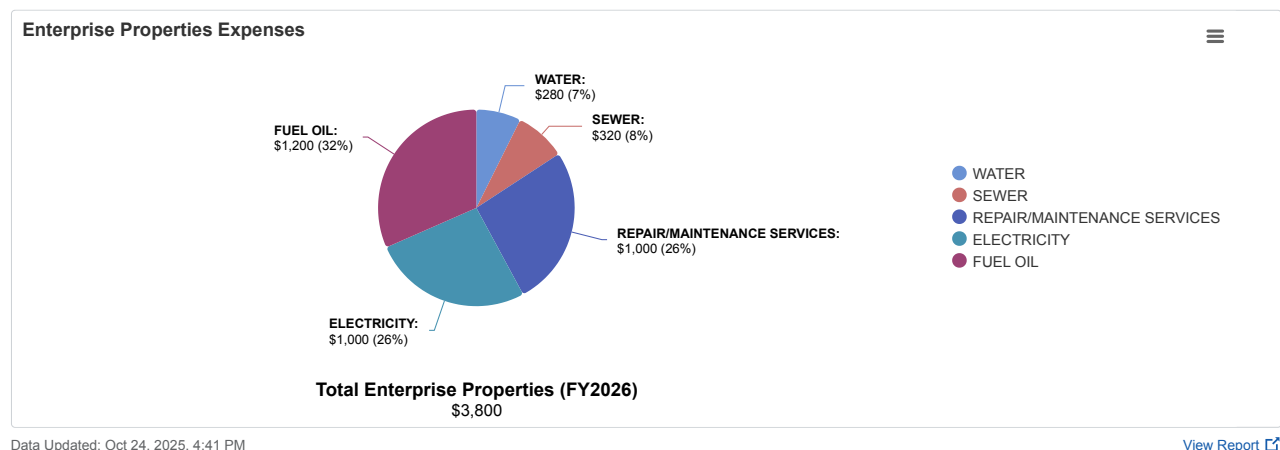
At the time they were acquired, each of the properties was occupied by one or more residential or commercial tenants. As a result, the City Council established an Enterprise Properties Revolving Fund pursuant to NH RSA 31:95-h for the accrual of lease revenues from existing tenants and for the payment of applicable property taxes, utility bills, and other expenses associated with the ownership, operation, and maintenance of the properties.

The Enterprise Properties are now vacant and, as a result, the City no longer receives lease revenues and no longer has substantial ownership and operating expenses.

Snapshot of Expenses

For 2026, \$3,800 is proposed to cover the cost of electricity, utilities, and incidental expenses associated with the ownership and maintenance of the properties.

Use the [View Report](#) link on the bottom of the graph(s) to view line-item details OR [click here to view the PDF version](#).



BUDGET REPORT FOR CITY OF LEBANON						
Calculations As Of 10/21/2025						
		2025	2025	2026	2026	2026
GL Number	Description	Amended Budget	Activity	Requested	Requested Amt Change	Requested % Change
PROPERTIES REVOLVING FUND						
Estimated Revenues						
INTEREST ON INVESTMENTS						
2147-3502-0010-9520-0010	INVESTMENT INCOME/INTEREST	0.00	551.92	0.00	0.00	0%
Total Department INTEREST ON INVESTMENTS:		0.00	551.92	0.00	0.00	0%
RENTS OF PROPERTY						
2147-3503-0010-9530-0100	226 MASCOMA STREET	9,600.00	4,800.00	0.00	(9,600.00)	-100%
2147-3503-0010-9530-0120	14 28 30 MAIN STREET	0.00	0.00	0.00	0.00	0%
Total Department RENTS OF PROPERTY:		9,600.00	4,800.00	0.00	(9,600.00)	-100%
TRANSFERS FROM GENERAL FUND						
2147-3911-1100-9600-0028	GENERAL FUND	13,500.00	13,500.00	3,800.00	(9,700.00)	-72%
Total Department TRANSFERS FROM GENERAL FUND:		13,500.00	13,500.00	3,800.00	(9,700.00)	-72%
14 28 30 MAIN STREET PROPERTIES						
2147-4194-0040-9570-0020	MISCELLANEOUS REVENUE	0.00	0.00	0.00	0.00	0%
Total Department 14 28 30 MAIN STREET PROPERTIES:		0.00	0.00	0.00	0.00	0%
Total Revenues		23,100.00	18,851.92	3,800.00	(19,300.00)	-84%
Appropriations						
PROPERTIES REVOLVING FUND						
2147-4194-0040-3000-0000	LEGAL SERVICES	1,300.00	0.00	0.00	(1,300.00)	-100%
2147-4194-0040-4110-0000	WATER	300.00	441.29	280.00	(20.00)	-7%
2147-4194-0040-4120-0000	SEWER	200.00	464.79	320.00	120.00	60%
2147-4194-0040-4225-0000	LAWN CARE/SNOW PLOWING	0.00	0.00	0.00	0.00	0%
2147-4194-0040-4300-0000	REPAIR/MAINTENANCE SERVICES	2,000.00	2,618.66	1,000.00	(1,000.00)	-50%
2147-4194-0040-5000-0000	OTHER PURCHASED SERVICES	2,000.00	0.00	0.00	(2,000.00)	-100%
2147-4194-0040-6100-0000	GENERAL SUPPLIES	4,000.00	2,854.74	0.00	(4,000.00)	-100%
2147-4194-0040-6220-0000	ELECTRICITY	2,400.00	1,675.91	1,000.00	(1,400.00)	-58%
2147-4194-0040-6230-0000	BOTTLED GAS	0.00	3,164.66	0.00	0.00	0%
2147-4194-0040-6240-0000	FUEL OIL	2,300.00	2,302.66	1,200.00	(1,100.00)	-48%
2147-4194-0040-8000-0050	PROPERTY TAXES	8,600.00	3,897.00	0.00	(8,600.00)	-100%
Total Department PROPERTIES REVOLVING FUND		23,100.00	17,419.71	3,800.00	(19,300.00)	-84%
Total Appropriations		23,100.00	17,419.71	3,800.00	(19,300.00)	-84%